

**miron fircxel ani**

**saqarTvel os el eqtroenergetikaSi marTvis  
axal i sistemebis damuSaveba da danergva**

**wardgeni I ia doqtoris akademuri xarisxis mosapovebl ad**

**saqarTvel os teqnikuri universiteti**

**Tbilisi, 0175, saqarTvel o**

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**energetikisa da tel ekomunikaciis fakul teti**

Čven, qvemore xel is monnerni vadasturebT, rom gavecaniT miron fircxel anis mier Sesrul ebul sadisertacio naSroms dasaxel ebi T: "saqarTvel os el eqtroenergetikaSi marTvis axal i sistemebis damuSaveba da danergva" da vaZI evT rekomendacias saqarTvel os teqnikuri universitetis energetikisa da tel ekomunikaciis fakul tetis sadisertacio sabWoSi mis ganxiL vas doqtoris akademiuri xarisxis mosapovebl ad.

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individualuri pirovnebis an institutebis mi er zemomoyvani i dasaxel ebi s disertaciis gacnobis mizni T moTxovnis SemTxevaSi misi arakomerciul i miznebi T kopi rebsa da gavrcel ebi s ufl eba min Webul i aqvs saqarTvel os teqnikur universitets.

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avtoris xel mowera

avtori inarCunebs danarCen sagamomceml o ufl ebebs da arc mTI iani naSromis da arc misi cal keul i komponentebis gadabeWdva an sxva raime meTodi T reproduqcia dauSvebel ia avtoris weril obiT nebarTvis gareSe.

avtori irwmuneba, rom naSromSi gamoyenebul i saavtoro ufl ebebi T dacul masal ebze miRebul ia Sesabamisi nebarTva (garda im mcire zomis citatebisa, roml ebic moiTxoven mxol od specifiur mimarTebas I literaturis citirebaSi, rogorc es miRebul ia samecniero naSromebis Sesrul ebi sas) da yvel a maTganze i Rebs pasuxi smgebl obas.

## reziume

warmodgenil i naSromi eZRvneba saqarTvel os el eqtroenergetikis ganvi Tarebis istoriis Seswavl as, Catarebul i reformebis teqnikur-ekonomi kuri Sedegebis anal izs, marTvis axal i sistemebis damuSavebasa da SemdgomSi maTi danergvis SesaZI ebl obas.

saqarTvel oSi el eqtroenergetikis ganvi Tareba Ti Tqmis im droidan iwyeba, roca civil izebul ma qveynebma (evropam, amerikam) daiwes am mimarTul ebiT ganvi Tareba es faqti gul isxmobis qarTvel i kacis did dainteresebas teqnikuri siaxl eebi sadmi da Tu masStabebi mTel qveyanaze vrcel deba, es ukve eris midreki l ebis ni San-Tvi sebaa.

**Temis aqtual obas** gansazRvrav, el eqtroenergetiki sadmi mudmi vad mzardi moTxovni l eba, romel ic pirovnebis, sazogadoebisa da TviT saxel mwifos keTiT dReobasTan aris dakavSi rebul i. Tanamedrove msofl ioSi el eqtroenergetikiT uzrunvel yofa nebismeri qveyni sTvis erT-erTi mni Svnel ovan probl emas warmoadgens. aqve xazi unda gavusvaT im faqts, rom msofl ios energetikul i resursebi TandaTan il eva. al ternatiul i wyaroebis migneba da gamoyeneba jer ki dev gadauwytel ia. qveyni s el eqtroenergiiT uzrunvel yofa erovnul i usafRTxoebis erT-erTi mTavari Semadgenel i nawil ia. rogorc cnobil ia el eqtroenergias aqvs rogorc moxmarebis pirdapiri daniSnul eba, aseve igi warmoadgens Semosavl is udi des wyaros. Tanamedrove msofl ioSi swored am ori mimarTul ebiT aris aqtual uri el eqtroenergiis gamoyeneba.

**samuSaos mizans warmoadgens**, saqarTvel os el eqtro energetikaSi marTvis axal i sistemebis damuSaveba da danergva. am Temis kvl eva sxvadasxva Tval sazrisiTaa aqtual uri, kerZod:

- a) sworad iqnas gaanal izebul i saqarTvel os el eqtroenergetikaSi Catarebul i reformebis Sedegad daSvebul i Secdomebi da Sedegebi;
- b) gansakuTrebui yuradReba mi eqces qveyni s energousafRTxoebas;
- c) el eqtroenergetikaSi Camoyal ibdes marTvis da finansirebis axal i model i, rac Seqmnis pirobas, uaxl oes **7 + 10** wel iwadSi, aTvisebul iqnas axal i simZI avreebi (saSual od 3000 megavatis fargl ebSi);
- d) el eqtroenergiis yi dva-gayi dva (SesaZI ebl obis fargl ebSi) daeqvemdebaros Tavisufal i bazris principes. el eqtroenergiis gayidvis Sedegad mi Rebul i Semosavl ebi (konstituciis me-3 muxl is Tanaxmad) moxmardes rogorc saxel mwifo biuj ets, aseve kerzo mesakuTres aqciebis procentul i sakutrebis mixedviT da dargis ganvi Tarebas;
- e) Camoyal ibdes administraciul i marTvis axal i model i da kadreibis momzadebis axal i sistema;

**kvl evis obieqts da sakvl ev masal as** warmoadgens: saqarvel os el eqtroenergetikis ganvi Tarebis amsaxvel i Semdegi Ziri Tadi indikatorebi: usafRTxoeba, axal i simZI avreebis aTvi seba,

energetikul i sawarmoebis (generaciis, el eqtrosistemis ganawi ebi) da momxmarebl ebi finansuri urTierToba, administrarebis forma, maRal i kval ificiuri inJinris momzadeba, arasaxel mwifo sapensi o fondis Seqmna. sakvl ev masal ad gamoyenebul i iqna:

"saqenergos" saarqivo masal ebi; postsabWoTa periodSi Catarebil i reformebis Sedegebi; saqarTvel oSi ucxouri kompani ebi s Semosvl is Sedegad ganvi Tarebul i dadebiTi da uaryofiTi movl enebis amsaxvel i dokumenturi masal a; dargSi amJamad arsebul i mdgomareobi s anal izis Sedegad miRebul i daskvnebi. msofl ios sxvadasxva qveynebis energetikul i ganvi Tarebis amsaxvel i magal iTebi da sakuTari gamocdil eba. kvl evis metodad gamoyenebul ia: aRweriT, teqniki da strukturul i kvl evis metodebi.

**naSromis mecnierul i siaxle** mdgomareobs, saqarTvel os el eqtroenergetikaSi marTvis axal i sistemebis damuSavebaSi, rac gul isxmobs: saqarTvel os energosistemis usafrTxoebis normebis gazrda; axal i simZl avreebis aTvisebis metodikis Camoyal i bebas; Tavisufal i bazris principiT el eqtroenergiis yidva-gayidvis axal i meqani zmis Seqmnas; administraciul i marTvis axal i wesis SemoRebas; energetikul i sawarmoebis maRal kval ificiuri kadrebi T uzrunvel yofas da Rrawl mosil energetikosTa arasaxel mwifo sapensi o fondis Seqmnis Sesazl ebl obas.

**naSromis praqtikul i Rirebul eba:** kvl evis Sedegad miRebul i siaxl eebi gansakuTrebit mni Svnel ovania saqarTvel os el eqtroenergetikis ganvi Tarebis saqmeSi. model irebis Sedegad miRebul i metodebis danergva, erTmnis Svnel ovnad zrdis ama Tu im energetikul i sawarmos efektianobas da mTI ianad, energosistemis qmedunarianobas. kerZod, pirvel rigSi moxdeba qveynis SigniT arsebul i el eqtroenergiis deficitis aRmofxvra. warmoebul i da miwodebul i el eqtroenergiis Tavisufal i bazris principiT real izeba, (rac umetes SemTxvevaSi iwevs Sida bazarze tarifis Semcirebas), Sesabamisad gasayidi el eqtroenergiis mocul obis gazrds. anu mogebul i rCeba, rogorc gamyidvel i (am SemTxvevaSi energetikul i sawarmoebi: generacia, el eqtrosistema, sadistribucio kompaniebi), aseve myidvel i (mosaxl eoba, mcire da msxvli i mewarmeebi).

**naSromis struktura** Sedgeba: Sesaval i sagan, 6 Tavi sagan, daskvnebi sagan, I literaturis mimoxil vi sagan, gamoyenebul i samecniero I literaturisa daakanonmdebl o bazis wyroTa nusxi sagan, Sei cavs cxril ebs, grafikebsa da sail ustracio sqemebs. naSromi Sei cavs 161 nabewd gverds.

Sesaval Si dasabuTebul ia sakvl evi problemis arCevani, gansazRvrul ia kvl evis miznebi da amocanebi, xazgasmul ia naSromis mecnierul i siaxle, misi Teoriul i da praqtikul i mni Svnel oba.

pirvel TavSi, ganxil ul ia qveynis energetikis ganvi Tarebis sawysi etapebi, aRweril ia pirvel i el eqtrosadgurebis, qvesadgurebis da el eqtrogadacemis xazebis mSenebl obis da eqspl uataci aSi gaSvebis

istoria. detal urad aris načvenebi, Tu rogori tempebi T vi Tardeboda dargi. gansakuTrebis xazgasmul ia saqarTvel os, rogorc qveynis da misi saukeTeso Svil ebis miswrafeba dargis ganvi Tarebis saqmisi. aRweril ia cal keul i obieqtebis mSenebl obis, simZl avreebis aTvisebis da gamoyenebis amsaxvel i masal ebi. ganxil ul ia mi Rweul i warmatebebis safuZvl ebi.

aseve yuradReba gamaxvil ebul ia oTxmocdaati an i wl ebis Semdgom Catarebis reformebze. axsnil ia reformebis dadebiTi da uaryofiTi Sedegebi. ram gamoiwvia reformebis Catarebis auci l ebl oba, arsebobda Tu ara sakanonmdebl o baza. daxasiaTebul ia reformebis buneba. dakonkretebul ia reformebis uSual od monawil e organi zaci ebi. warmodgenil ia reformebis xarvezebi. yvel aferi es mimarTul ia iqi Tken, rom uaxl es momaval Si, saqarTvel os el eqtroenergetikaSi dai nergos marTvis axal i sistema.

meore TavSi, warmodgenil ia saqarTvel os energosistemis usafrTxoebis aspeqtebi. vrci ad aris ganxil ul i ZiriTadi usafrTxoebis safuZvl ebi. kerZod, ra resursebi gaačnia saqarTvel os energosistemas, romel wyaroze (hidro, qvanaxSiri) dayrdnobiT unda ganvi Tar des momaval i el eqtrosadgurebis mSenebl oba. rogoria saqarTvel os, rogorc kavkasiis regionis erT-erTi mTavari "moTamaSis" ekonomikuri, geopolitikuri, ekol ogiuri da social uri ganzomil ebebi. ramdenad usafrTxoa mezobel i qveynebis gavl enebi sgan dacul i. aqvs Tu ara sarTaSoriso bazrebTan xel misawvdomobis perspektiva. SeuZl ia Tu ara sakuTari resursebis xarj ze dai kmayofil os Sida moTxovnebi, Tu importze izrunos, anda piriqi T, eqneba Tu ara momgebiani eqsportis ganxorciel ebis saSual eba.

mesame TavSi, ganxil ul ia axal i simZl avreebis aTvisebis optimal uri variantebi, Seswavl il ia saqarTvel oSi axal i simZl avreebis aTvisebis xel isSemwyobi pirobebi, SerCeul ia rel iefi da mdinareebi, sadac unda warimartos pirvel i rigis el eqtrosagurebis mSenebl oba. damuSavebul ia hidroresursebis aTvisebis upiratesoba da SesaZl o mosal odnel i dadebiTi Sedegebi. yuradRebaa gamaxvil ebul i saerTaSoriso normebis dacvaze da im mosaxl eobis social ur, ekonomikuri da ekol ogiuri zaral is anazRaurebaze, roml ebi c hidrosadgurebis mSenebl obis Sedegad SeiZl eba dazaral dnen. warmodgenil ia axal i simZl avreebis aTvisebis Sedegad mi Rebul i Teoriul i monacemebi.

meoTxe TavSi, damuSavebul ia energetikul i sawarmoebis Semosaval - gasavl ebi, momgebianoba. sawarmoebis sakuTrebis formebi. konkurenciis xel isSemSI el i pirobebi. Tavisufal i bazris uaryofis mizezebi. Tvi TRirebul ebis dadgenis meTodebi. Semosavl iT da gasavl iT nawil Si xarj ebis mocul oba. tarifis sididis gansazRvra moxmarebul i kil ovatsaaTebis mixedviT energetikul i sawarmoebis wil obrivi (procentul i) marJa saerTo tarifSi. saxel mwifo biuj etSi Senatani Tanxebis mocul oba, sakuTrebis sxvadasxva formis SemTxvevaSi.

warmodgeni l ia maqsimumi mogebis mi Rebis optimaluri varianti. ganxil ul ia el eqtroenergiis yi dva-gayi dvis sxadasvaa sqemebi da yovel i ve amis safuzvel ze SemoTavazebul ia el energiis real izaciis axal i sistema - kerzo saaqcio sazogadoebis Camoyal i bebis saxiT, romel ic STambeWdavad aqarebs el eqtroenergetikis ganvi Tarebis tempebs, aqve naCvenebia sazogadoebis didi nawil is aqturi monawi leoba am procesebSi, rac qveyanaSi saSual o fenis Camoyal i bebis sawindari xdeba.

mexuTe TavSi, Seswavl il ia arsebul i energetikul i administraciebis marTvis meqanizmi. ganxil ul ia dadebiTi da uaryofiTi movl enebi. sawarmos winsvl is Semaferxebel i faqtorebi. yovel i ve amis gaTval i swinebiT Camoyal i bebul ia (administrrebis) marTvis axal i sistema, romel ic SromiTi amxanagobis warmoadgenel Ta aqtur TanamSromi obas gul isxmobs. ganxil ul ia am axal i sqemis upiratesoba, rogorc mesakuTresTan urTierTobaSi, aseve saer Tod, mogebis da ganvi Tarebis Tval sazrisiT. marTvis srul yofis mizniT damatebiT SemoTavazebul ia xarisxis marTvis sistemis danergva, rac ki dev erTi garanti xdeba, ama Tu im sawarmos winsvl is.

meeqvse TavSi, ganxil ul ia energetikul i sawarmoebis sakadro politikis sworad Camoyal i bebis aucil ebl oba. axsnil ia inJiner-teqnikuri personalis daniSnul eba. mati swavl ebis da maRal i donis codnis mi Rebis xel Semwyobi piroebi. warmodgeni l ia swavl ebis da dafinansebis axal i formebi. samuSaoze mi Rebis wesebi. profesional ad Camoyal i bebis etapebi, mat Soris samecniero samuSaoze gadasvl is normebi. yovel i ve amaSi gansazRvrul ia saxel mwifos, kerzo mewarmis da saswavl ebl is moval eobebebi da ufl eobebebi. am Tavis erT-erT Rirsebas warmoadgens Rvawl mosil energetikosebze zrunva, kerZod damuSavebul ia Teoria (model i) arasaxel mwifo, sapensio fondis Seqmnis da gamoyenebis Sesaxeb. es Teoria sakmaod sainteresoa da saWiroebs praqtkul cxovrebaSi, rac SeiZi eba mal e danergvas. ganxil ul ia msofi los sxvadsxva qveynebis magal iTebi da amis safuzvel ze Camoyal i bebul ia qarTul i (gansxvavebul i) varianti. mTI i anobaSi yvel aferi es qmnis energetikul i sawarmoebis (organizaci ebi) ganvi Tarebis myar safuzvel s. kerZod, axsnil ia rom: qveyanaSi arsebobs tradicia; axal i simZI avreebis aTvisebis SesaZI ebl oba; Tavisufal i bazris damkvidrebis aucil ebl oba; energetikul i dargis Sida da gare usafRTxoebis dacvis real oba; damuSavebul ia administraciul i marTvis axal i forma; axal i kadrebis aRzrdis swori metodika da yovel i ve amis Semoqmedi (inJiner-teqnikuri) personalis dafasebis SesaZI ebl oba.

warmodgeni l i sakiTxebis praqtkul ad danergva drois ambavi a. amas gvkar naxobs sxvadasxva (am dargSi) ganvi Tarebul i qveynebis gamocdi l eba. saqarTvel o sxva gziT ver wava. dargis, qveynis da sazogadoebis Ti Toeul i wevris keTi l ganwyobas cxadi a di di mni Svnel oba aqvs. es Serwyma, rac ufro mal e moxdeba, miT ufro daCqardeba dadebiTi Sedegebis mi Reba.

## **ABSTRACT**

The project work "Production and introduction new managerial system of Georgian energy" consists of: title page, pages for signatures, pages of the copyrights, short contents-summary on two languages, exhibits of the schemes and drawings, the main text, entering, list of the used literature, estimations, conclusion.

The General aspects of the work are discussed in entrance part: urgency of the subject, purpose and problems of the study, practical importance of the study, scientific novelty, innovation revealed in the course of studies (the model, methodic), explanation of the possibility of using the introduction result, reached in the course of studies, in practice.

The acting indicators of the power system were worked out on base of the international experience. The weak sides were revealed in power system, which were disturbing normal operation in this sphere. As a result of studies was revealed that after disintegration of the general power system, the reforms, made in sphere of the power system, had many defects. As a result: the power was twice lower in the 90-th. Financial losses have increased to more than milliard dollars, covering of indebtedness on salary of engineer-technical personnel stayed insolvable problem nowadays, process of buying-selling of electric powers is realized in monopoly , the system of tariff is formed only in interests of the companies-sellers that disgruntles the simple consumers, partly act the old methods and the forms of administration, which don't provide the real preparing of the young personnel and worthy pension for the old energy workers. The Production to electric powers, its transmission, distribution -sale is rather complex process. It needs system approach-each of the section must be created and transformed into united system. For this purpose, the different stages of the development of energy in country was studied, also analyses the experience of the other countries. The positive and negative moments were revealed during the work, the new legal concept was also worked out.

The scientific, legal, economic and technical ideas were used in project, also the concepts and features, as well as comparing analysis and methods of systematizations and categorizations. The normative basis of the study is formed by international and national normative acts, conventions, agreements, other legislative acts of the commissions on energy, constitution of Georgia, civil code, the "Law on Energy and Natural Gas", resolutions of government, resolutions adjusting national commission, the Law "On producing", the Law "About checking of the producers' activity", the other laws and resolutions.

During the studies were revealed the positive and negative sides of working of energy producers, analyses the results of the reforms and worked out list of activities, which is necessary to conduct. The scientific novelty is in production of new managerial system, development of theories about safety of the Georgian power system, mastering the new methods of the new powers, new scheme of administrative control of energy production, principle of free market in electric powers, advantage of the selling structure, new methods of preparing specialists, creation of non-government pension fund for workman of energy, also possible improvements of the powers and social-economic situation of population in the mountain region and etc.

Probability of the positive effect is so great that factor of the risk is practically expelled. Practical use of new system needs time. It depends on government, skilled personnel, working in the sphere of energy and certainly, the support of society.

The system of power energy must be well developed, because lots of things depend on it. The price of products decreases or increases covering the expenses on electricity.

The electric power is useful not only for development of industry it is also useful for development of military-production complex. Modern powerful military technology uses much electric powers. The electric power became the integral part to our lives. The daily life of the person seems impossible without electric power. (It is used on direct purpose and as the best source of the income).

## mi ZRvna

eZRvneba saqarTvel os energetikis ganviTarebaSi monawil e yvel a Rvawl mosil energetikoss. gansakuTrebiT, "mamebi"-s Taobas.

momaval Taobebs vusurverb saqarTvel os energetikis mzard ganviTarebas, sakuTari oj axebis da mTel i eris sakeTiL dReod.

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10. cxrill i 3.3 – gverdi 90
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naxazebis nusxa

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10. naxazi 5.2 – gverdi 134

## **madl iereba**

mecnierul i naSromis Seqmna mxol od, romel i me erTi pirovnebis, an Taobis damsaxureba ver iqneba. rogorc andazaSi: „wina kaci ukanaSi xi diao”, swored es principia mecnierul i muSaobi s mTavari warmmarTvel i Zal a. mas Semdeg rac erTiani (sabWoTa) energosistema dai Sal a, saqarTvel os energetikaSi maval i sirTul e gaCnda. yovel i ve amaze maSindel energetikosTa Soris cxare kamaTebi imarTeboda, azrTa sxvadasxvaoba swarbodba. saWi ro iyo saRi azrovneba, romel ic mecnierul kvl evaze iqneboda damyarebul i. erT-erTi aseTi msj el obis dros saqarTvel os g. CogovaZis saxel obis energetikisa da energetikul nagebobaTa institutis mecnier-TanamSromi ebma, momces wi nadadeba damewyo seriozul i samecniero muSaoba, romel ic pasuxs gascemda dargis winaSe dasmul rTul saki Txebs. imTaviTve mxarSi dgoma da daxmarabis gaweva aRmi Tqves energetikosebma, maT Soris: momaval ma Cemma xel mZRvanel ebma, (aw gansvenebul ma) pr. robert xaCaturianma da pr. demur ComaxiZem (romel Tac Zal a da energia ar daiSures naSromis srul yofil ad damuSavebis procesSi). agreTve, pr. irakl i RuduSaurma, t.m.k. d. zubi taSvi l ma, t.m.k. n. Ci xl aZem, t.m.k. n. cabaZem, prof. g. xel iZem, t.m.d. g. WumburiZe, t.m.d. i. bij amovma; t.m.k. g. I eki Svi l ma, prof. r. arvel aZem, prof. a. yubanei Svi l ma, t.m.k. r. pataraiam, t.m.k. g. ki kvil aSvi l ma, t.m.k. m. Tofuriam, t.m.k. g. gigiberiam, teqnikiuni versitetis energetikisa da tel ekomunikaciis dekanatis, departamentis da kaTedrebis TanamSromi ebma, profesor-maswavl ebl ebma: d. I aoSvi l ma, g. maxaraZem, m. naWyebiam, g. yi fSi Zem, g. arabiZem, i. I omi Zem, n. samsoniam, d. j afariZem, m. gudi aSvi l ma, T. j i Skarianma, T. musel ianma, S. nemsazem, m. ruxvaZem, m. sul aZem, g. amyol aZem, g. WunaSvi l ma, m. koxreiZem, g. nacvl iSvi l ma, r. Ci xl aZem. damsaxurebul ma energetikosebma: T. yifianma, T. mami aSvi l ma, g. mayaSvi l ma, S. zarandiam, g. yi asaSvi l ma, n. ufl iSaSvi l ma, T. Txel iZem, m. qandariam, g. j afariZem, v. metrevel ma, j. yaraSvi l ma, e. xomerikma, v. j afariZem, b. koJoriZem, e. Ci Cuam, i. val iSvi l ma, v. kapanaZem, I. Cantl aZem, b. gabuni am, s. baxturiZem, saproeqto institutis „gidroproeqtis” TanamSromi ebma a. Wi Tanavam, n. emuxvarma, v. j afariZem, o. gogi Ci Zem, o. feraZem, j. axal ai am. maTTan yovel i Sexvedra iyo msj el obis da konsul taci i saukeTeso saSual eba.

mudmiv mxardalWeras vgrZnobdi saqarTvel os mecnierebaTa erovnul i akademiis mTianeTis probl emaTa Semswavl el i komisiis (romi is wevric var) wevrebis mTel i Semadgeni obis: akademi kosebis T. onianis, n. Wi Tanavam, I. Ci qavas, a. gamyrel iZis, m. gigauri s,

m. sal uqvaZis, doqtorebis b. goiSvi l is, m. cicqiSvi l is, g. agl aZis, I. fruiZis, k. arabul is, e. wereTi is, j. xanTaZis da sxvebis, romel Tac Seqmnes winapi roba gamekeTebina naSromis aprobacia farTo auditoriis wi naSe.

gansakuTrebui i madl oba minda movaxseno saqarTvel os teqnikuri universitetis reqtors prof. arcil frangiSvi s, saqarTvel os mecnierebaTa erovnul i akademis prezidents akad. T. gamyrel iZes. saqarTvel os saxel mwifo el eqtrosistemis marTvel Ta sabWos, mis Tavmj domares s. zumburizes, el eqtrosistemis mTel kol eqtivs, romel Tac momces saSual eba naSromSi dasmul i saki Txebi srul yofil ad damemuSavebi na.

dasasrul s, madl obs vuxdi yvel a im adami ans, vinc garkveul i wvl il i Sei tana aRni Snul i naSromis damuSavebaSi.

## Sesaval i

Tanamedrove epoqaSi, energetikis ganvi Tarebis aqtual urobi dan gamomdinare, mecnierul i kvl eva da swavl eba ganisaz-Rvreba imisda mi xedvi T, Tu ra dadebi Ti Sedegebis momtani unda i yos saxel mwifosa da sazogadoebisaTvis. nebi smier qveyanaSi da maT Soris, saqarTvel oSi dargTaSorisi ganvi Tarebis safuZvel s energetika da misi sworad marTvis sistemis Camoyal i beba warmoadgens. sistemis Seqmna mecnierul doneze damuSavebul i energetikul i programebis danergvaze da praqtilkul gamoyenebazea damoki debul i. dargis aqtual obidan gamomdinare mas saxel mwifoebri vi mniSvnel obis funqcia eniWeba. kanonmdebel ma saqarTvel os konstituciaSi gansakuTrebui yuradReba mi aqcia energetikis dargis gansazRvrebas da i gi Seiyvana strategiul dargTa nusxaSi: citata: "mxol od saqarTvel os umaRI es saxel mwifo organoTa gansakuTrebui gamgebl obas miekuTvneba: ...i) erTiani energetikul i sistema da rejimi" [1]

saqarTvel os energetikaSi mecnierul i kvl evi s auci l ebl oba ganapi roba im gansakuTrebui ma movl enam, rasac sabWoTa sistemis daSI a da mis adgil ze damouki debel i saxel mwifoebis warmoqma mohyva. yovel i ve aman cxovrebis wesis Secvl a moi Txova, anu Seicval a sakuTrebis forma. aqedan gamomdinare, Seicval a TviT dargTa marTvis sistemac. sabWoTa sistema, anu rogorc mas uwodeben sabWoTa kavSiri (romel ic 15 mokavSire respubliki sagan Sedgeboda) ZiriTedad damyarebul i iyo sakuTrebis saxel mwifo sistemaze. ami tom, energetikac erTian saxel mwifo energosistemas warmoadgenda. erTiani energosistemis daSI am da sakuTrebis formis Secvl am es dargi mzime pirobebSi Caagdo. faqtobrivid, moxda "axal i Rvinis Casxma Zvel tikebSi", rac gaumarTI ebel i iyo da Sedegebmac ar daayovna. energetikul i meurneoba moiSal a, simZI avreebi gaCerda, finansuri uzrunvel yofa saval al o mdgomareobaSi aRmoCnda. sakadro momzadebis done dros Camor-Ceboda. yovel i ve es uaryofiTad aisaxa damouki debel i qveynis ganvi Tarebaze. marTal ia, Seiqmna kanoni el eqtroenergetikis Sesaxeb, Camoyal ibda el eqtroenergetikis da gazis maregul i-rebel i struqtura, magram yovel i ve aman dadebi Ti Sedegebis miReba srul ad uzrunvel yo. TiToeul maTganSi Zvel i sabWoTa sistmis gavl ena ufro dominirebda, vidre siaxl e. arsebul i sistemis uaryofiT Tvisebas reformebis formaluri mxare ganapi robebda. qveynis energetikis flagmanma "saqenergom" da gansakuTrebiT misma administraci am, drois moTxovnebi verdaakmayofil a. teqnikuri dargis marTva politikurma struqturebma (municipal i tetebma, gamgeobebma, saminstroebma da a. S.)

i tvi rTes. maT ver uzrunvel yves saTanado mmar Tvel obi Ti sistemi s Seqmna da dargis Semdgomi ganvi Tareba.

rogorc aRvni SNeT, energetikis sferoSi ekonomi kuri urTi erTobebis cvl il ebam momTxovni garemos – bazris mdgomareobis cvl il ebas Tan mi gvi yana. Zvel i mesakuTris (saxel mwifos) adgil ze Cndebian axal i mesakuTreebi – kerzo gamanawi l ebel i kompaniebi. mesakuTre xdeba Ziri Tadi energetikul i politiki s gamtarebel i, rac mTI i anobaSi uaryofi Tad moqmedebs dargis ganvi Tarebaze. kerzo kompaniebis organizaciul -samarTI ebri vi mowyobi s forma ar unda qceul iyo dargis ganvi Tarebis Semaferxebel garemoebad. dRes msofl ios maval i qveyana "energetikul SimSi l s" ganicdis. Tanamedrove mecnierebis mTavari amocanaa i seTi energetikul i resursebis moZieba, romel ic ekol ogi urad gamarTI ebul ia da uzrunvel yofs momxmarebel Ta moTxovnebis dakmayofil ebas. es ki iTxovs marTvis axal i sistemi s damuSavebasa da danergvas. dargSi mudmi vad mzardi moTxovnebis dakmayofil eba, mxol od swori reformebis gatarebis Sedegad aris SesaZI ebel i.

**1. Temis aqtual obas** gansazRvrav, el eqtroenergetiki sadmi mudmi vad mzardi moTxovnil eba, romel ic pirovnebis, sazogadoebisa da TviT saxel mwifos keTil dRebasTan aris dakavSirebul i. Tanamedrove msofl ioSi el eqtroenergetiki T uzrunve l yofa nebi smieri qveynisTvis erT-erTi mni Svnel ovan probl emas warroadgens. aqve xazi unda gavusvaT im faqts, rom msofl ios energetikul i resursebi TandaTan il eva. al ternatiul i wyaroebis migneba da gamoyeneba jer kidev gadauwytel ia. qveynis el eqtroenergiiT uzrunvel yofa erovnul i usafrTxoebis erT-erTi mTavari Semadgenel i nawil ia. rogorc cnobil ia el eqtroenergias aqvs rogorc moxmarebis pindapi ri dani Snul eba, aseve igi warroadgens Semosavl is udides wyaros. Tanamedrove msofl ioSi swored am ori mimarTul ebiT aris aqtual uri el eqtroenergiis gamoyeneba.

saqarTvel oSi el eqtroenergetiki s damouki debel i ganvi Tareba kidev ufro aqtual uria imis gamoc, rom sabWoTa sistemi s daSi is Semdgom energosistema Ti Tqmisi izoli rebul mdgomareobaSi aRmocnda. mas ar gaaCnia sakutari gazi da mazuTi. amdenad, mTavari yuradReba gadatani l i unda iqnas hidroressursebze da naxSiris aTvisebaze. aris Tu ara es ori komponenti sakmarisi da Tu aris ra uzrunvel yofa unda hqondes mas. postsabWoTa sivrcesi energetikis ganvi Tarebis srul yofil i koncefcii Camoyal ibeba bevrma qveyanam jer kidev ver SeZI o, rac Ti Toeul i qveynis ganvi Tarebis Semaferxebel i faqtoria. gamonakl iss arc saqarTvel o warroadgens. amdenad, saqarvel os

el eqtroenergetikaSi marTvis axal i sistemebis damuSaveba-danergva namdvil ad rom saWiro da aqtual uri Temaa.

**2. samuSaos mizans warmoadgens**, saqarTvel os el eqtroenergetikaSi marTvis axal i sistemebis damuSaveba da danergva. am Temis kvl eva sxvadasxva Tval sazrisiTaa aqtual uri: a) sworad i qnas gaanal izebul i saqarTvel os el eqtroenergetikaSi Catarebul i reformebis Sedegad daSvebul i Secdomebi da Sedegebi; b) gansakuTrebul i yuradReba mi eqces qveynis energousafrTxoebas; g) el eqtroenergetikaSi Camoyal ibdes marTvis da finansi rebis axal i model i, rac Seqmnis pirobas, uaxl oes **7 + 10** wel iwadSi, aTvi sebul i qnas axal i simZI avreebi (saSual od 3000 megavatis fargl ebSi); d) el eqtroenergiis yidva-gayidva (SesaZI ebl obis fargl ebSi) daeqvemdebaros Tavisufal i bazris principebs. el eqtroenergiis gayidvis Sedegad mi Rebul i Semosavl ebi (konstituciis me-3 muxl is Tanaxmad) aqciebis procentul i sakuTrebis mixedvi T, moxmardes rogorc saxel mwifo biuj etis, aseve kerzo mesakuTras da dargis ganviTarebas; e) Camoyal ibdes administraciul i marTvis axal i model i da kadreibis momzadebis axal i sistema; v) Sej erdes saqarTvel os el eqtroenergetikiis ganviTarebis sxvadasxva mosazrebebi. rac garanti gaxdeba saqarTvel os energousafrTxoebis dacvis da saxel mwifo biuj etis Sevsebisa. mxareTa Soris mizanSewoni l ia Sedges mecnierul doneze Camoyal ibebul i azrTa gaziareba-Sej ereba, samoqmedo gegmis Camoyal ibeba da marTvis axal i sistemebis damuSaveba. am sistemis praqtikul i gamoyeneba. yovel i ve aRni Snul idan gamomdinare saWiro gaxda dargis ganviTarebis Seswavl a sam sxvadasxva droSi: sabWoTa periodi, reformebis peri opdi da dRevandel oba.

**3. naSromis kvl evis obieqts da sakvl ev masal as** warmoadgens: saqarTvel os el eqtroenergetikis ganviTarebis amsaxvel i Ziri Tadi indikatorebi: usafrTxoeba, axal i simZI avreebis aTvi seba, energetikul i sawarmoebis (generaciis, el eqtrosistemiis ganawi l ebi) da momxmarebl ebiis finansuri urTierToba, administrarebis forma, maRal i kval ificiuri inJinris momzadeba, arasaxel mwifo sapensio fondis Seqmna. sakvl ev masal ad gamoyenebul i qna: "saqenergos" saarqivo masal ebi; postsabWoTa periodSi Catarebul i reformebis Sedegebi; saqarTvel oSi ucxouri kompaniebis Semosvl is Sedegad ganviTarebul i dadebi Ti da uaryofiTi movl enebis amsaxvel i dokumenturi masal a; dargSi amJamad arsebul i mdgomareobis anal iziT mi Rebul i daskvnebi. msofl ios sxvadasxva qveynebis energetikul i ganviTarebis

amsaxvel i magal i Tebi da sakuTari gamocdi l eba. kvl evi s meTodad gamoyenebul ia: aRweriTl, teqni kuri da strukturul i kvl evi s meTodebi.

**4. naSromis mecnierul i siaxl e** mdgomareobs, saqar Tvel os el eqtroenergetikaSi marTvis axal i sistemebis damuSavebaSi, rac gul isxmobs: saqar Tvel os energosistemis usafrTxoebis normebis gazrdas, axal i simZl avreebis aTvi sebis meTodi kis Camoyal i bebas. Tavisufal i bazris principi T el eqtroenergiis yi dva-gayi dvis axal i meqani zmis Seqmnas, administraciul i marTvis axal i wesis SemoRebas, energetikul i sawarmoebis maRal kval ificiuri kadrebi T uzrunvel yofas da Rvawl mosil energetikosTa arasaxe-  
I mwi fo sapensio fondis Seqmnis SesaZl ebl obas.

naSromSi kvl evi s safuzvel ze ganxil ul ia dargSi arsebul i mdgomareoba, gamokveTil ia Semaferxebi i faqtorebi da amis safuzvel ze SemuSavebul ia axal i meTodi ka da model ebi, rac j amSi kompl eqsuri midgomis pirobebSi qmnis axal sistemas.

axal i meTodebis da model ebis Camoyal i bebis mTavari mimarTul ebebi gul isxmobs Tavisufal i bazris daSvebas, konkurenciis maRal dones, pirovnebis da organizaciis SemoqmedebeTi moRvaweobis pirobebSi Seqmnas, ukukavSi rebris arsebolas da xarisxis menej mentis danergvas.

**5. naSromis praqtikul i mni Svnel oba** uaRresad di dia, kerZod: axal i simZl avreebis aTvi sebis Sedegad, iqmnneba Warbi energi a, roml is Si da bazarze gayidva momxmarebel Tan mimarTebaSi i wvevs erTeul i kil ovatsaatis gai afebas, xol o saerTo gasayidi energiis mocul obis gazrdas; eqsportis momgebi an fasebSi ganxorciel ebas; Tavisufal i bazris Seqmnas, romel ic konkurenciis pirobebSi ukukavSi rebris meTodi T, maqsimal urad dazRveul i iqneba korufci i sgan.

maRal i kval ifikaciis mqone inJiner-teqni kuri personal is mi Rebis SesaZl ebl obas; rogorc saxel mwi fo bi ujetis, aseve mesakuTreTa Semosavl ebis gazrdas; saaqcio sazogadoebis Camoyal i bebis da kerzo mesakuTreTa bazarze saSual o fenis Camoyal i bebis SesaZl ebl obas; dargSi momuSave Rvawl mosil energetikosTa arasaxel mwi fo sapensio fondi T uzrunvel yofas; satranzito funqiis mopovebas da mezobel qveynebTan mimarTebaSi kargi urTierTobis damyarebas. j amSi es yvel aferi qveynis energousafrTxoebis myar garantias qmnis.

**6. naSromis struktura** Sedgeba: Sesavl is, I iteraturis ganxil vis, eqvsi Tavisa da daskvni Ti nawi l isagan, Tan erTvis gamoyenebul i samecniero-l iteraturisa da sakanonmdebl o bazis wyaroTa nusxa, Seicavs cxril ebs, grafikebsa da sail ustracio sqemebs. Sesaval Si dasabuTebul ia sakl evi probl emis arcevani,

gansazRvrul ia kvl evis miznebi da amocanebi, xazgasmul ia naSromis mecnierul i siaxle, misi Teoriul i da praqtkul i mni Svnel oba.

## I literaturis mimoxil va

warmodgenil i naSromis ZiriTadi mimarTul ebis Camoyal i bebis Semdeg gavecani, rogorc saqarTvel oSi arsebul i, aseve sazRvargareTis qveynebis Sesabamis I iteraturas. Temis aqtual obi dan gamodinare saWi ro gaxda Semeswavl a, ara marto ama Tu im avtoris Sesabamisi samecniero naSromebi, (an gamocemul i wignebi) aramed saqarTvel os energetikis istoria, yofili saqenergos, saqrusenergos, el eqtrogadacemis, dispetcerizaciis, saqsel o sawarmoebis, "saqenergo - 2000"-is, Tel asis, cal keul i gamanawil ebel i kompaniebis, gaerTi anebul i sadistribucio kompaniis "**FA consulting**"-is, "**AES** Tel asis", el eqtrosabi Tumo bazris, kaxeTis sadistribucio kompaniis da "energoproj orjias" saarqivo masal ebi. wl iuri angariSebi, statistikis sammarTvel os monacemebi, saqarTvel os erovnul i marekul irebel i komisiis dadgenil ebebi, angariSebi da gadawyvetil ebebi.

Temis sirTul idan gamodinare axal i azris Camoyal i bebis da utyuarobis uzrunvel yofis mizniT Seswavl il i iqna, rogorc postsabWoTa qveynebis, aseve evropis, aziis da amerikis rigi qveynebis el eqtroenergetikis ganviTarebis buneba da is siaxl eebi, rac Tanamedrove moTxovnebs uzrunvel yofs. garda amisa Catarebul i iqna garkveul i eqsperimentebi. cdis obieqt iyo, rogorc dargSi momuSave inJiner-teqnikuri personal i, aseve umaRI esi saswavl ebl ebis studentebi. gansakuTrebul i yuradReba i iqna gamaxvil ebul i el eqtroenergiis momxmarobel Ta sxvadasxva j gufebis azris Seswavl aze.

aRniSnul i I iteratura uSual o kavSirSia TemasTan da praqtkasi arsebul Teoriebs efuzneba.

arsebul i mdgomareobiT, qvemoT moxseni ebul avtorebs, cal keul i sakiTxebi garkveul i mocul obiT Seswavl il i aqvT, magram probl emaTa gadawyvetis kompl eqsuri metodi jerj eroobiT aravisgan ar aris SemoTavazebul i, anu probl emaTa sistemuri gadawyeta faqturad pirvel ad xdeba.

kvl evis procesSi mTavar saxel mZRvanet od gamoyenebul i iyo saqarTvel os konstitucia, sxva kanonebi da qvemdebare aqtebi. maT Soris:

1. saqarTvel os konstitucia. Tbilisi. 1996. - vixel mZRvanet e mesame muxlis "i" punqtit, ritac kanonmdebel ma energetika,

strategiul dargs miakuTvna da ganmarta, rom "mxol od da mxol od saqarTvel os umaRI es organoTa gansakuTrebui ganmgebl obas ganekuTvneba: erTi an energetikul i sistema da reJimebi"...

am muxl s, energetikul i sawarmoebis da kompaniebis sakuTrebi s formis gansazRvris dros, uaRresad didi mniSvn oba aqvs. kanonis uzenaesobi dan gamodinare kvl evis procesSi swored am kanonze dayrdnobiT unda Camoyal ibdes saxel mwifosa da kerzo mesakuTres Soris urTierTobis axal i forma, romel ic rogorc aRmoCnda ormoxriv momgebi ania.

2. saqarTvel os kanoni "el eqtroenergetikisa da bunebri vi gazis Sesaxeb". Tbilisi. 1999. (2007 wel s Setanil i cvl il ebabis gaTval i swinebiT).

am kanoniT vixel mZRvanel e energetikul i terminologiis; saxel mwifo politikis dazustebis, marekul irebel i erovnul i komisiis statusis da funciebis gansazRvris, el eqtroenergiiT (simZI avriT) sabi Tumo vaWrobis (sistemis komerciul i operatoris) dani Snulebis, licenziabis da licenziatebis wesebis dadgenis, el eqtroenergetikul i sistemis paralel ur reJimsi muSaobis, gadamcem da gamanawil ebel qsel ze mesame mxaris daSvebis da sxva aucil ebel saki TxTa damuSavebis dros.

3. saqarTvel os kanoni "mewarmeTa Sesaxeb". Tbilisi. 1997.

am kanonis muxl ebi iqna gaTval i swinebul i, el eqtroenergiis yi dva-gayi dvis kerzo saaqcio sazogadoebis Teoriul i struqturis (model is) Camoyal ibebis dros.

4. saqarTvel os kanoni "saxel mwifo qonebis privatizaciis Sesaxeb". Tbilisi. 1997.

rogorc cnobili ia aRniSnul i kanoni gamoyenebul i iqna, saqarTvel oSi energetikul i sawarmoebis da obieqtebis sapravatizacio programebis ganxorciel ebis Sedgenis dros. Cvens mier axsnil i iqna Catarebul i privatizaciis dadebiTi da uaryofiTi Sedegebi. miTiTebul i iqna Sida rezervebze, rac gacil ebiT ufro efekturia, vidre ucxouri investicia.

5. saqarTvel os kanoni "sainvesticio saqmianobis xel Sewyobisa da garantiebis Sesaxeb". Tbilisi. 1997.

am kanonis xel Semwyob politikas gansakuTrebiT didi mniSvn oba aqvs, saqarTvel os energetikaSi ucxouri investiciebis mozidvis Tval sazrisiT, rac aucil ebel ia (Cvens SemTxvevaSi) simZI avreebis aTvisebis saqmeSi.

6. saqarTvel os kanoni "damouki debel i erovnul i marekul irebel i komisiis Sesaxeb". Tbilisi. 2002.

Catarebul i reformebis erTi-erTi mniSvn ovan Sedegad, migvaCnia (miuxedavad arsebul i uaryofiTi movl enebisa) marekul i-

rebel i komisiis Camoyal i beba, romel ic ZiriTadad am kanonis moqmedebis bazaze ganxorciel da, semeks dRemde I i deris funcia ukavi a.

7. aRsani Snavia saqarTvel os ekonomikis saministros (romel ic saxel mwifo qonebis mesakuTrea) da sxva saministroebis mier gacemul i brZanebebi, dadgenil ebebi da debul ebebi, roml ebi c pirdapir Tu iribad exeba el eqtroenergetikas. maT Soris kanoni antimonopol iuri saqmianobis Sesaxeb. Cvens naSromSi Camoyal i-bebul ia mosazreba, rom konkurencia auci l ebl ad Tavisufal i bazris principels unda eqvemdebarebodes.

8. saqarTvel os energetkis ministris brZaneba #77. Tbilisi. 2006.

"el eqtroenergiis (simZI avris) bazris wesebis" damtkicebis Sesaxeb.

samwuxarod, rogorc praqtikam dagvanaxa, am brZanebas aRsru-  
Ieba ar ewera, misi funcia mxol od furcel ze darca. am faqtma  
kvl evi s procesze imdenad imoqmeda, rom izul ebui i viyavi  
Tavisufal i bazris principi T el eqtroenergiis yi dva-gayi dvis  
model i Semeqmna, rac udaod gaaumj obesebs strategiul i dargis  
ganvi Tarebas.

garda zemoT warmodgenil i literaturisa Seswavlili da  
Sejerebuli iqna is spec. literatura, romel sac uSual od  
pirdapiri kavSiri aqvs warmodgenil SromSi wamoWril sakiT-  
xebTan. maT Soris:

9. Электроэнергетика содружества независимых государств. Москва 2003.  
sadac ganxil ul ia azrbaijanis, somxeTis, belarusis, saqar-  
Tvel os, yazaxeTis, yirgizeTis, mol daveTis, ruseTis federaciis,  
tajikeTis, TurqmenetiTis, uzbeketiTis da ukrainis energosistemebis  
teqnikur-ekonomikuri maCvenebi, ramac saSual eba momca  
Sedarebis metodiT ganesazRvra dargSi arsebul i susti da  
Ziieri adgil ebi. Sememowmebina axal i metodis, Tu model is  
Seqmnis sizuste da upiratesoba.

Cvens mier warmodgenil naSroms srul ad, an nawil obriv  
exmianebe cnobil i mecnierebis mier Sesrul ebui i metad  
saintereso samecniero naSromebi, maT Soris:

10. samsonia n. ComaxiZe d. gudiaSvil i m. saTbob-  
energetikul i kompl eqsis sawarmota ekonomika. Tbilisi. 2003.

11. samsonia n. ssr kavSiris energetikis ekonomika. Tbilisi.  
1989.

am naSromebSi ganxil ul ia energetikul i sawarmoebis  
finansuri mdgomareoba, organizaciul i marTvis formebi,  
reformebis Catarebis mizanSewonil oba. rac pirdapir kavSirsia  
Sesrul ebui samecniero naSromTan.

12. ComaxiZe d. saqarTvel os energetikul i usafrTxoeba. Tbilisi. 2003.

am naSroSi ganxil ul ia, rogorc saqarTvel os, aseve msoflios sxvadasxva qveynebis energoresursebis maragebi, ama Tu im qveyanaSi erT sul ze gamoyofil i el eqtroenergiis raodenoba. mosal odnel i safrTxeebi. avtori skurpol ozurad aRri cxavs saqarTvel os energoresursebs, rac pirdapir exmi aneba saqarTvel os energetikis ganvi Tarebis samomavl o gegmebs.

13. arabize g. gudiaSvili m. kiRuriZe o. I omize i. j Skariani T. energo audit i samrewel o seqtorsi. teqnikuri universitetis gamocema. Tbilisi. 2011.

14. gudiaSvili m. arabize g. j Skariani T. energomenej mentis principi pebi "teqnikuri universitetis" gamocema. Tbilisi. 2011.

15. minda xazi gausva garabiZis sadoqtoro naSroms, romel ic uSual od exeba reformebis Temas. kerZod, saqarTvel os el eqtroenergetikaSi bol o TxuTmeti-oci wl is ganmavl obaSi Catarebul RonisZi ebebs.

16. k. Carkviani s "sabWoTa saqarTvel os el eqtroenergetikis istoria" Tbilisi. 1975.

17. CogovaZe g. Cixl aZe n. yiasaSvili g. "saqarTvel os el eqtroenergetikis istoria" Tbilisi. 2002.

es ori gamocema adasturebs Cems mier saarqivo masal ebi s bazaze Sesrul ebul i kvl evis siswores.

kvl evis periodSi bevri cifrobrivi masal a dazustda da gasworda. gansakuTrebiT es exeba saarqivo masal ebTan arsebul i literaturis Sejerebas. energetikis istoriis Seswavl idan gamomdinare Cveni amocana mdgomareobda SemdegSi: gagvego qarTvel inJiner-teqnikur personal s gaaCnda Tu ara tradicia, rom ganavi Taros dargi (sawarmoos proeqtireba, mSenebl oba-montaj-gawyoba da eqspl oatacia). Gganxil ul i anal izidan mkafiod Cans, rom saqarTvel oSi inJiner-energetikosTa skola, yofil sabWoTa qveynebs Soris, erT-erTi konkurentunariani yofil a.

meore mni Svneli ovani Tema es iyo, bol o 20 wl is ganmavl obaSi Catarebul i reformebis Seswavl a da am Temaze arsebul i literaturis ganxil va maT Soris: arvel aZe r. keresel iZe n. sol omonia o. xaCaturiani r. "saqarTvel os energetikis ganvi Tarebis koncefcia"; Tbilisi. 1992.

18. arvel aZe r. "saqarTvel os energetikosTa kadrebisa da maTi social uri mdgomareobis Sesaxeb" s.J. "energia" #3. Tbilisi. 2000.

19. asaTiani r. "ekonomikuri reformebi saqarTvel oSi: nabi j i win, ori nabij i ukhan".

20. goci rize r. kandel aki o. "gavl eniani j gufebi da korufcia: saqarvel os erovnul i usafTxoebis muqara."

maxvi l aZe l . amaRI obel i n. sal uqvaZe r. "saqarTvel os el eqtroenergetikis ganvi Tarebis strategia da teqnika." da sxva avtorebi, romel Ta mier warmodgeni l i mosazrebebi garkveul - wil ad emTxveva kvl evi s Sedegad mi Rebul daskvnebs.

kvl evi s processi gamoyenebul i iqna Cems mier sxvadasxva gamocemebSi dabeWdil i masal ebi, maT Soris:

21. fircxel ani m. marTvis axal i formebi saqarTvel os energosistemaSi. s.J. energi a #1 Tbil isi. 2004.

22. fircxel ani m. momaval i zamTris SesaZl o gamomuSaveba da misi finansuri uzrunvel yofa. s.J. "energi a" #3 Tbil isi. 2004.

23. fircxel ani m. saqarTvl os el eqtrosistemis teqnikuri da ekonomikuri analizi. reformebis Sedegebi da analizi. s.J. "energi a" Tbil isi. 2003.

24. fircxel ani m. "mi Ti da real oba xudonhesis mSenebl obis garSemo" gazeTi "I al oxori". Tbil isi. 2008.

25. avtorTa j gufi: oniani T. Wi Tanava n. gamyrel iZe i. Ciqava l . goiSvili b. fircxel ani m. arabul i k. fruiZe l . agl aZe g. cicqoSvili m. da sxva "saqarTvel os mTiani regionebis social ur-ekonomikuri da kul turul i ganvi Tarebis kanonproeqti". Tbil isi. 2004.

26. fircxel ani m. saqarTvel os mecnierebaTa erovnul i akademiis mTis probl emaTa Semswavl el i komisiis gamocema "energetika - mTis ganvi Tarebis wyaro". Tbil isi. 2010.

zemoT warmodgeni l i literaturis ganxi l visa da analizi s safuZvel ze, SeiZl eba Camoyal ibdes im saki TxTa nusxa, roml ebi c energetikaSi dRemde gadaul axav probl emad rCeba da sawi roebs auci el ebel gadawyvetas. kerZod:

1. saqarTvel os energousafrTxoeba, rogorc simZl avreebis aTvisebis Tval sazrisiT, aseve gare safrTxeebis (rogorc ruseTis, aseve sxva e.w. "transnacionaluri" kompaniebis mxridan) mRal i riskis Semcvel i faqtorebi T xasiaTdeba.
2. el eqtroenergetikaSi dRemde ar aris mi Rweul i, Tavisufal i bazris principiT, el eqtroenergiis yi dva-gayidvis danergvis praqtika. jer ki dev adgil i aqvs monopol i stur mi dgomebs, ris gamoc cal ke momxmarebel i zaral deba da cal ke saxel mwifo bi ujeti.
3. mi uxedavad imisa, rom dargSi reformebis ganxorciel ebi s "epoqaa", (jer ki dev Zal aSia). energetikul i sawarmoebis mmarTvel i administraciebi kvl av ar iTval i swineben da xSir SemTxvevaSi ignorirebasac ki ukeTeben qveda rgol ebi s

(inJiner-teqni kuri personal i s) wi nadadebebs, moTxovnebs, ar Rebul oben ama Tu im saki Txisadmi erTobl iv gadawyvetil ebebs da a.S.

4. energetikul i sawarmoebis warmatebul i muSaoba bevr ramezea damoki debul i, maT Soris, erT-erTi mTavari yuradReba axal gazrda kadrebis momzadebas unda eTmobodes. praqtikam dagvanaxa, rom avariebis Ziri Tadi mizezi dabal doneze momzadebul i inJiner-teqni kuri personal ia, romel Tac aucil ebl ad swirdebaT dasawyisi danve (pirvel i kursidan) „patronoba”, swori saswalo programis Sedgena, finansirebis formebis gamonaxva da sxva.
5. energetika rTul i dargia, aq momuSave inJiner-teqni kuri personal i da, maT Soris, mmartvel i rgol i mudmiv daZabul rejimSi muSaobs. roca pirovneba am saqmes aTeul i wl ebi emsaxureba, mas namdvil ad ekuTvnis normal uri saarsebo piroebis Seqmna. amdenad, Rvawl mosil adamianTa damsaxureba TanamSroml ebis, sawarmos da qveynis interessebSi c unda Sedi odes.

swored am xuT saki Txzea Cveni naSromis kvl evis mTavari veqtori mimarTul i. wamoWril i saki Txebis gadawyeta, sasistemo cvl il ebebs da masStabebs iTxovs. dargis ganvi Tarebis aseTi midgoma kompl eqsur gadawyvetil ebebTan da garkveul sirTul eebTan aris dakavSi rebul i. swored am Tval sazrisis gamo, maqsimal urad SevecadeT TiToeul i probl ema dagveyvana martiv, Iogi kur msj el obaze, iol ad gasageb enaze agvexsna esa Tu i saki Txis, miTumetes, roca am "I abi rinTebSi" pirvel ad xdeba "gzi gakvl eva".

Sesrul ebul i kvl evis safuzvel ze aSkarad Cans dargSi arsebul i probl emebis warmomavl oba, axsnili ia arsebul i procesebis mizezebi. TiToeul i saki Txis vrci ad aris ganxil ul i, rac saSual ebas iZI eva ama Tu im saki Txs mieces zusti Sefaseba. yovel i ve es qmnis al ternatiul i metodebis Camoyal i bebis Sesazl ebl obas. kerZod: el eqtroenergetikaSi axal i simZl avreebis aTvis sebis xarj ze xdeba deficitis aRmofxvra.

Tavisufal i bazris principiT el eqtroenergiis yi dvangayidvis metodis danergva, administrirebis axal i wesis Semoreba, inJiner-teqni kuri personal i swalo ebis axal i wesis aTvis seba da dargis mxcovan muSakTa (Rirseul i) arasaxel mwiffo sapensio fondis Seqmna.

## **Tavi I. saqarTvel os el eqtroenergetikis miRwevebi, Catarebul i reformebi da Sedegebi**

### **1.1. saqarTvel os el eqtroenergetikis ganvi Tarebis sawyisi etapebi**

qristes Sobidan me-19 saukuneSi, mecnierebam mi agno el eqtroenergiis srul yofil ad gamoyenebi s saidumI oebas. es iyo movl ena, ramac kacobriobis swrafi ganvi Tareba ganapi roba. sxvagvarad mas teqnikur revol uciасac uwodeben.

svadasxvagvari social uri, politikuri da teqnikuri wi naaRmdegobebis mi uxedadavd, el eqtroenergiis warmoeba da gamoyeneba svadasxva qveyanaSi da maT Soris saqarTvel oSi c swrafad vrcel deboda.

saqarTvel os el eqtroenergetikis istoriis Seswali is Sedegad Tamamad SeiZI eba iTqvas, rom saqarTvl om da misma gamoCenil ma warmomadgenl ebma i se, rogorc msofl ios ganvi Tarebul ma qveynebma, me-19 saukuneSive aiTvise el eqtroenergiis mi Reba. gansakuTrebit swrafi tempiT Sendeboda mcire da saSual o simZI avris hidroel eqtrosadgurebi. msxvili sawarmoebis (rkinigza, rusTavis metal urgiul i da qimiuri qarxnebi, zesta-fonis feroSenadnobTa qarxana da sxva) amuSavebis Sedegad el eqtroenergiaze moTxovnil eba kidev ufro gai zarda. dRis wesrigSi dadga mZI avri Tboel eqtrosadgurebis (gardaban sresi, tyvarcel sresi) da hidroel eqtrosadgurebis (enguri, varcixe) aSeneba. yovel i ve aman qveyanas saSual eba misca daekmayofil ebinamomxmarebel i. aRsani Snavia is faqt, rom saqarTvel os inJiner-teqnikurma skol am Ti Tqmisi damouki debl ad aiTvise proeqtireba, mSenebl oba, montaj-gawyoba da mowyobil oba-danadgarebis eqspl u-atacia. saqarTvel oSi dainerga energetikis ganvi Tarebis kargi tradicia, ramac xel i Seuwyoxaxal xo meurneobis sxva dargebis ganvi Tarebas. teqnikis ganvi Tarebam, romelic ZiriTadad el eqtroenergiis gamoyenebaze iyo damoki debul i, gadamwyeti rol i iTamaSa, rogorc saerTo dovl aTis SeqmnaSi, aseve qveynis biuj etis gaZI ierebaSi.

#### **maRal i Zabvis el eqtrogadacemis mSenebl obis ganvi Tareba Zabvebis mixedviT [1]**

*cxril i # 11.*

rigi	el eqtrogadacemis xazis Zabva - kv	e.g.xazebis sigrZeebi km-Si wl ebis mixedviT						
1		1940w.	1950w.	1960w.	1970w.	1980w.	1990w.	
2	500	-	-	-	250	379	575,9	

<b>3</b>	<b>330</b>	-	-	-	<b>21</b>	<b>21</b>	<b>21</b>
<b>4</b>	<b>220</b>	-	-	<b>466</b>	<b>772</b>	<b>1156</b>	<b>1557</b>
<b>5</b>	<b>110</b>	<b>368</b>	<b>677</b>	<b>1219</b>	<b>2331</b>	<b>3144</b>	<b>4172</b>
<b>6</b>	<b>35</b>	<b>162</b>	<b>345</b>	<b>794</b>	<b>2051</b>	<b>2926</b>	<b>3331</b>

oTxmocdaaTi ani wl ebi saTvis saqarTvel os energosistemis generaciis ja muri simZl avre 4000 megavats, xol o saSual o wl iuri gamomuSaveba 14 miliard kilovatsaTs aRemateboda. mTI iani moxmareba 19 miliard kilovatsaTs Seadgenda, 1kvt.sT-s Rirebul eba 2 cents ar aRemateboda. el energiis warmoeba saSual od erT sul mosaxl eze 2600 kvt.sT-s, xol o moxmareba 3000 kvt.sT-s aRemateboda. energetikul i ganvi Tarebis Tval sazrisiT, saqarTvel os mosaxl eobisTvis aseTi monacemebi erT-erTi warmatebul i mi Rweva iyo. Tavisi tradiciebi dan gamomdinare saqarTvel om SeZl o sakuTari Zal ebi T ganevi Tarebina dargi da gaexada igi strategiul i dani Snul ebisa. Seqmna myari sakadro, samecniero, saswavl o, saproeqto, samSenebl o da saeqspl oatacio bazebi.

mcire energetikis ganvi Tareba saSual o da msxvii i el eqtrosadgurebis mSenebl obam Caanacvl a. el eqtroenergiis miReba qveynis masStabiT, TiToeul i oj axisTvis xel misawvdomi gaxda. samrewvel o kompl eqsis mzardi moTxovni l eba iafi el eqtroenergiis miwodebiT iqna uzrunvel yofil i.

energetikis ganvi Tarebis mTavari Semoqmedi, adgil obri vi inJiner-teqnikuri personal i gaxda. dainerga tradicia, rac mudmi v ganvi Tarebaze iyo orientirebul i.

saqarTvel o gaxda energetikul i qveyana. gansakuTrebiT hidroenergetika ganvi Tarda, rac aixsneba im faqtiT, rom qveyanas didi odenobiT gaaCnia ekol ogiurad sufTa da safiTxis nakl ebad Semcvel i el eqtroenergiis wyaro - hidroresursi.

oTxmocdaaTi ani wl ebi saTvis saqarTvel os el eqtroenergetikas mni Svnel ovani warmatebebi hqonda. cxril ebi: 1.1; 1.2; 1.3; amis naTel i dasturia. aqve xazi unda gausvaT metad arasaxarbiel o faqts, kerZod, rogorc ki moiSal a saxel mwi foebri marTvis sistema, dargma da misma administraciul ma nawil ma umtkivneul od ver uzrunvel yo marTvis axal sistemaze gadasvl a. 1993 wl idan daiwo ukuprocesebi. politikuri, ekonomikuri da social uri mdgomareoba uki duresad gauaresda. anal ogiurad el eqtroenergetikaSi, rogorc simZl avreebi aseve el eqtroenergiis gamomuSaveba mkveTrad Semci rda. grafikebze (#1.1 da #1.2) naCvenebia rogorc aRmasvl isa, aseve krijisul i periodebi.

**saqenergos bal ansze arsebul i el eqtrosadgurebis  
CamonaTval i (1990 wel i)**

*cxril i #12.*

#	#	el eqtrosadgureb is dasaxel eba	aggregatebis raodenoba	dadgmul i simZl avre kvt.	muSa simZl avre kvt.
1	2	3	4	5	6

*Tboel eqtrosadgurebi*

1	1	Tbil sresis gaerTi aneba	(3X150+5X160+2X3 00)	1700000	410000
	2	tyvarcel sresi	(2X110)	220000	-
3	3	Tbil Teci	(3X6)	18000	7000
		<b>sul Tesebi:</b>		<b>1938000</b>	<b>417000</b>

*hidroel eqtrosadgurebi*

4	1	engurhesi	(5X260)	1300000	480000
		vardnil hesebis kaskadi			
5	1	vardnil hes I	(3X70)	220000	120000
6	2	vardnil hes II	(2X20,6)	40000	-
7	3	vardnil hes III	(2X20,6)	40000	-
8	4	vardnil hes IV	(2X20,6)	40000	-
		<b>kaskadi:</b>		<b>340000</b>	<b>120000</b>
9	1	xramhesi I	(3X38+1,07)	113450	103000
10	2	xramhesi II	(2X56,5)	110000	105000
		varci xehesis kaskadi			
11	1	varci xehesi I	(2X23,8)	46000	21000
12	2	varci xehesi II	(2X23,8)	46000	21000
13	3	varci xehesi III	(2X23,8)	46000	21000
14	4	varci xehesi IV	(2X23,8)	46000	21000
		<b>kaskadi</b>		<b>184000</b>	<b>34000</b>
15	1	Saori hesi	(4X10)	38400	19200

16	1	tyibul i hesi	(4X21)	80000	65000
17	2	RoreSa hesi		50	50
		<b><i>kaskadi</i></b>		<b>80050</b>	<b>80050</b>
		I aj anurhesis kaskadi			
18	1	I aj anurhesi	(3X38,6)	111840	24000
19	2	zvar eThesi	(2X0,109)	218	-
20	3	orbel hesi	(2X0,24)	440	-
21	4	r iceul ahesi	(2X0,24)	6056	-
		<b><i>kaskadi</i></b>		<b>118554</b>	<b>24000</b>
22	1	r ionhesi	(4X12,5)	48000	17600
		gumaThesis kaskadi			
23	1	gumaThesi I	(4X11,48)	44000	9800
24	2	gumaThesi II	(3X7,95)	22800	10100
		<b><i>kaskadi</i></b>		<b>66800</b>	<b>19900</b>
25		Jinval hesi	(4X33,5)	130000	65000
26		zahesi	(4X3,312+2X15)	38400	22000
27		OrTaWal hesi	(3X6,3)	18000	8000
28		al azanhesi	(2X1,6)	4800	1000
29		Tetrixevhesi	(2X6,8)	13600	-
30		Satil hesi		528	100
		<b>afxazeTis el .qsel ebis hesebi</b>			
31	1	soxumhesi	(3X6,3+1X0,09)	19053	-
32	2	j irxvahesi	(2X1,13)	2100	-
33	3	duri fShesi		1600	-
34	4	r icahesi I	(3X0,328)	984	-
35	5	gagr ahesi	(1X0,8)	800	-
36	6	besl eThesi	(2X0,38)	368	-

37	7	f <sub>s</sub> xuhesi	(2X0,025)	500	-
38	8	aJarahesi	(1X0,191)	170	-
39	9	r <sub>i</sub> cahesi II		295	-
		<b><i>j ami:</i></b>		<b>25871</b>	-

**aWaris el .qsel ebis hesebi**

40	1	awhesi	(2X8,0)	16080	
	2	maWaxel ahesi	(2X0,715)	1430	
41	3	ki nki Sahesi	(2X0,37)	740	
42		<b><i>j ami:</i></b>		<b>18170</b>	

**senakis el .qsel ebis hesebi**

43	1	Cxorowyuhesi		5350	
44	2	abaSahesi	(1X0,65+2X0,56)	1754	
		<b><i>j ami</i></b>		<b>7104</b>	
45		yazbegi hesi	(2X0,14)	280	
46		mesti ahesi		100	
47		qedahesi		84	
48		beCohesi		84	
49		aCi hesi		1028	
		<b><i>hesebis j ami:</i></b>		<b>2657303</b>	
50		<b>sadizel o sadgurebi</b>		5430	
51	1	si onhesi		9140	
52	2	tirifonhesi		3000	
53	3	mi saqci el hesi		2780	
54	4	i goeThesi	(2X0,885)	1765	

55	5	xer Tvi shesi		294	
56	6	kaxareThesi		2060	
57	7	sacxeni shesi		14000	
58	8	Ci Taxevhesi		2000	
59	9	dmani shesi		400	
60	10	daSbaShesi		1260	
61	11	bJuJahesi		12240	
		<i>j ami:</i>		<b>67939</b>	
	1	rusTavTeci		124000	35000
	2	baTumis n.g.q. Teci		19050	4000
	3	agaris S. q. Teci		2500	1500
	4	quTasis avtoqarxnis Teci		5700	-
62	5	sqrhesi		1032	500
63	6	meqvenahesi		150	-
64	7	kurzuhesi		250	-
65	8	baRnarhesi		376	-
		<i>bl oksadgurebi</i>		<b>153058</b>	<b>41000</b>
		<i>saqenergos j ami:</i>		<b>4600733</b>	<b>1556850</b>
		<i>saqarTvel os respubl ikis el .sadgurebis j ami:</i>		<b>4821730</b>	<b>1618690</b>
		<i>maT Soris Tesebi: hesebi</i>		<b>2094680</b> <b>2727050</b>	<b>457500</b> <b>1071350</b>

cxril i #1.2. asaxavs 90-ani wl ebis saqenergos bal ansze arsebul i Ziri Tadi el eqtrosadgurebis monacemebs (dasaxel eba, aggregatebis raodenoba, dadgmul i da muSa simZI avreebi, moculi obebi), rac qveynis energetikis ganvi Tarebaze, konkurentunariა-

nobaze, saproeqto, samSenebl o da saeqspl oatacio personal is xarisxobriv zrdaze mi uTi Tebs.

amrigad, saqarTvel os erTi ani energosistema sakmaod efeqturad amuSavda. rac ki dev erTxel adasturebs im faqts, rom saqarTvel o, energetikul ad erT-erTi swrafad ganvi Tarebadi qveyana gaxda. samecniero da saswavl o institutebma drois mcire manZil ze SeZi es maRal i kvalifikasiis mqone special istebis momzadeba. energetikul i obieqtebis eqspl oatacia Ziri Tadad adgil obrivi kadrebit xorciel deboda. i gegmeboda da Sendeboda axal i simZl avreebis aTviseba da eqspl uataci aSi gaSveba.

**saqarTvel os energetikis ganvi Tarebis etapebi da el eqtroenergiis gamomuSavebisa da moxmarebis dinamika**

**1887-1996 wl ebSi.**

***Cxri/ i #1.3***

<b>rigi</b>	<b>wl ebi</b>	<b>simZl avre (kvt)</b>	<b>gamomuSaveba mil .kvt.sT</b>	<b>moxmareba mil .kvt.sT</b>
1	1887	10	0,018	0,017
2	1913	8125	0,24	23
3	1928	12472	32,9	32
4	1935	66472	340,8	360,5
5	1940	116400	620	568
6	1950	336240	1000	950
7	1955	520000	2010	2620
8	1960	952000	3702	3916
9	1965	1570000	6042	6173
10	1970	2015000	8899	8964
11	1975	2800000	11522	11550
12	1980	3870000	13935	13932
13	1985	4550000	14407	16742
14	1990	4430000	14250	17445
15	1991	4560000	12818,5	15610,2
16	1992	4561000	11075,9	12516,5
17	1993	4559000	9864,9	10837

<b>18</b>	<b>1994</b>	<b>4522000</b>	<b>6856</b>	<b>7949</b>
<b>19</b>	<b>1995</b>	<b>4824000</b>	<b>6989</b>	<b>7469</b>
<b>20</b>	<b>1996</b>	<b>4824000</b>	<b>7146,4</b>	<b>7311</b>

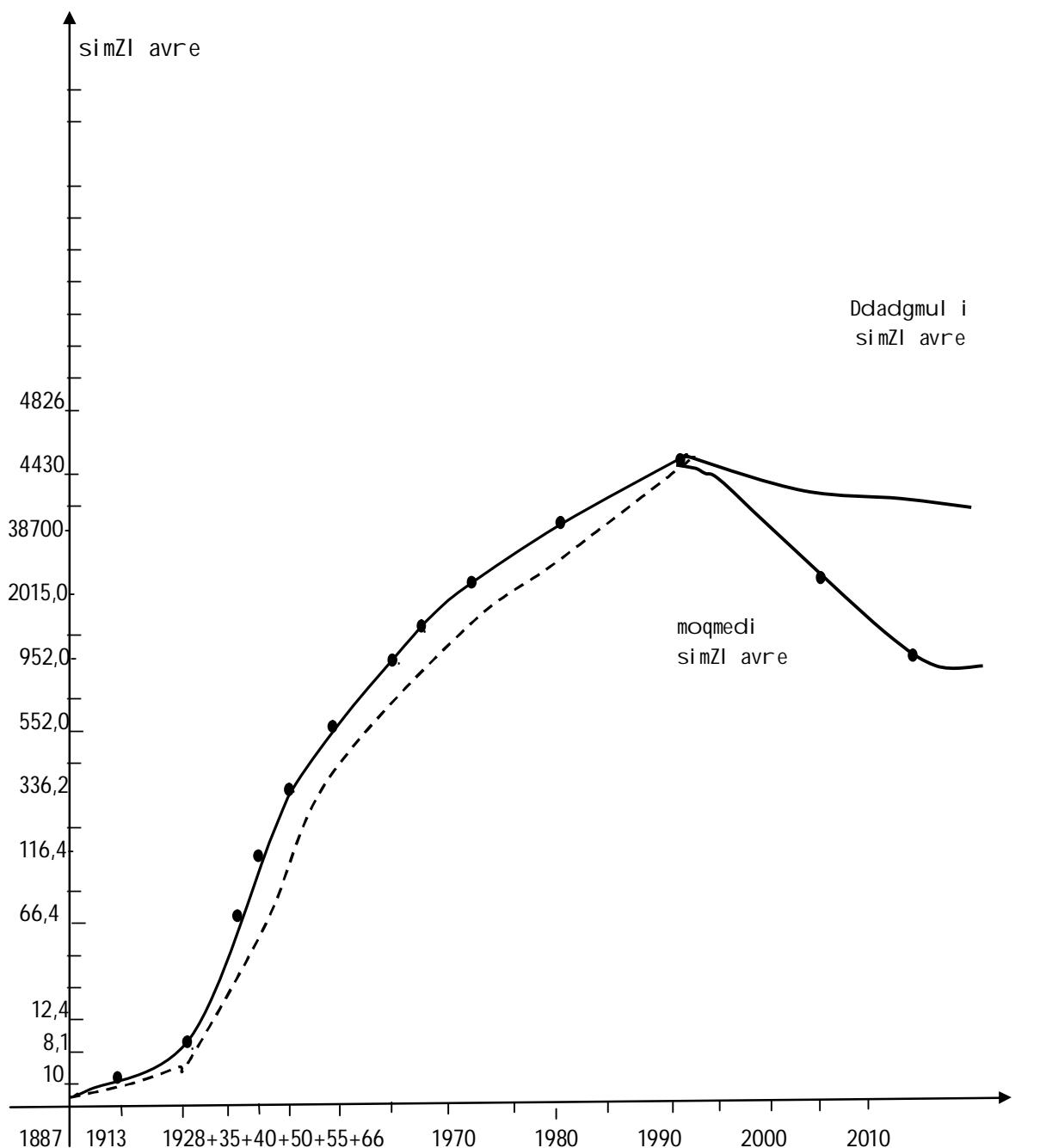
warmodgenili cxril idan aSkarad Cans, rom 1993 wl idan mkeTrad ecema el eqtroenergiis gamomuSaveba, rac finansebis deficitiT, aucil ebel i marag-nawili ebis uqonl obiT, Zvel i mow-yobil oba-danadgarebis cveTiT, el eqtrosadgurebis mwyobridan gamosvl iT da saer Tod, energetikis dargisadmi araswori mid-gomiT aixsneba. gansakuTrebit mtkvneul i iyo, warmoebul i da real izebul i el energiis aRricxvis mouwesrigebi oba, mom-xmarebel ze miwodebul i el energiis anazRaurebis dabal i done da jaSi Tavisufal i bazris uqonl oba. YTumca mTavari da mTavari mainc saxel mwifo politikis mxridan dargis ganviTarebisadmi araswori midgoma saxel deba. uSual od administraciul ma struqturebma ver uzrunveyves, mi Rweul i Sedegebis Senarcuneba da kvl av ganviTareba. sazogadoebis mxridan ara sakmarisi informireba sababi gaxda iseTi el eqtrosadgurebis mSenebl obis SeCerebisa, rogoric xudonhesi da namaxvan hesebia. maTi saproeqto simZI avre 1200 megavats aRemateboda.

am periodSi ganviTarebul i movl enebisadmi sazogadoebis damoki debul eba imdenad uaryofiTi iyo, rom wyal sacaviani sadgurebis mSenebl oba dResac protests i wvevs. mavani da mavani kvl av axerxebs, sazogadoebis darwmunebas, rom hidroel eqtrosadgurebis mSenebl oba katastrofaa. yvel afer Tan er Tad yovel i ve amSi TviT energetikosebis "sicumis" wvl il icaa.

yovel i ve zemoTqmul idan gamodinare Tamamad SegviZi ia vTqvaT, rom saqarTvel oSi el eqtroenergetikis ganviTarebam (vidre sistema dair Rveoda, 1993 wl amde) uwyeti xasi aTi mi Ro. momxmarebl ebi Rebul obdnen Zal ian iaf el eqtroenergi as (saS. 2 centi). aRizarda maRal i kvalifikasiis mqone inJiner-teqnikuri personal i, romel Tac damouki debi ad SeZI es axal i simZI avreebis aTvi seba da eqspl oatacia.

simZI avris grafiki 1.1.

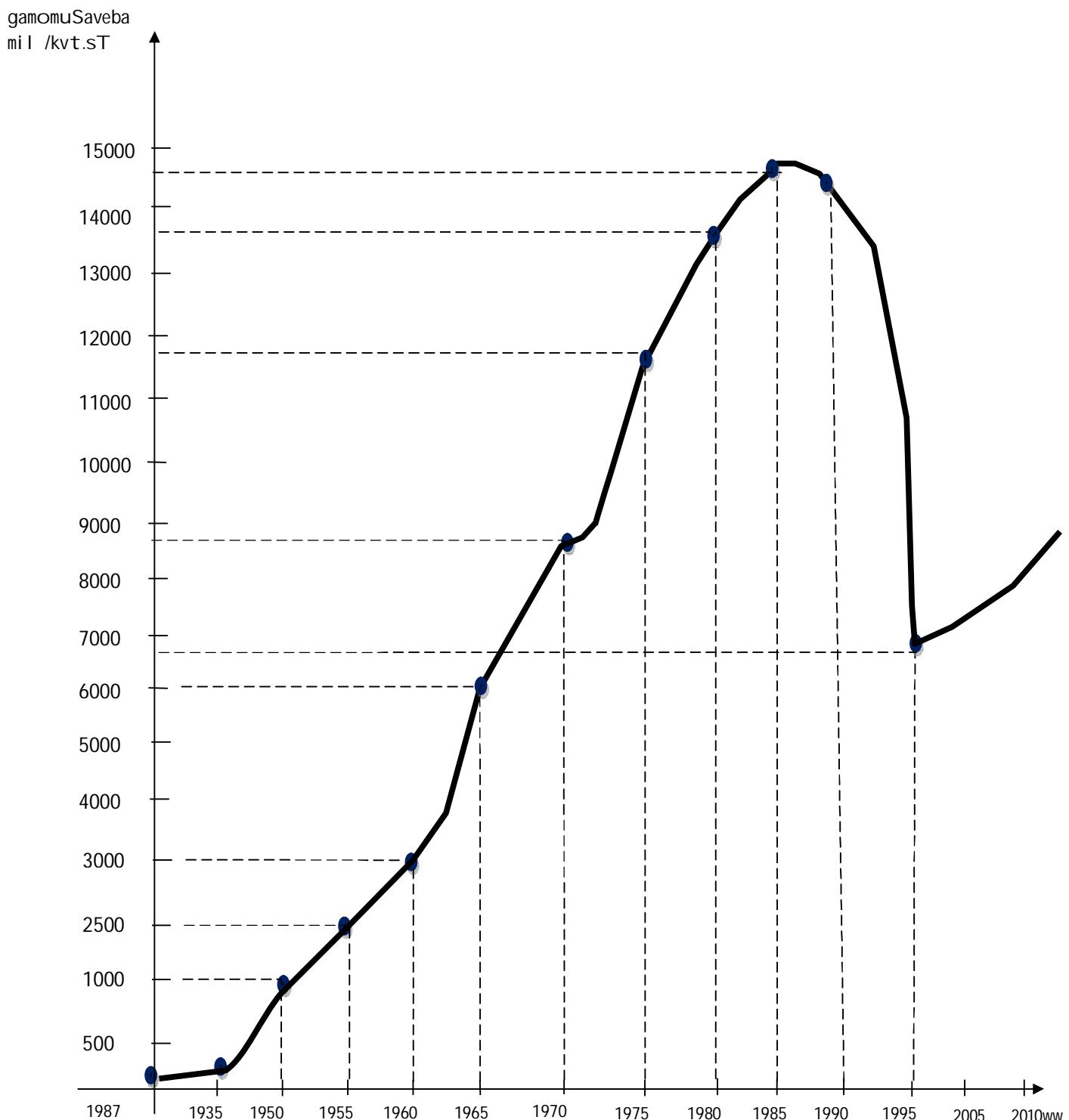
(nax. 1.1)



1887-2010 wl ebi s mi xedvi T saqarTvel os el eqtrosistemi s dadgmul i da moqmedi simZI avreebis gamoyenebis maCvenebi s ebi aSkarad mi uTi Tebs 1993 wl idan dawyebul mwave kriziss, romel ic bol o 17 wl is ganmavl obaSi grZel deba.

gamomuSavebis grafiki 1.2.

(nax. 1.2.)



Saqar Tvel os el eqtrosadgurebis gamomuSaveba 1987-2010 wl ebi s  
monacemebis mixedvi T.

## 1.2. gardaqmnebis mokl e mimoxili va

oTxmocdaaTian wl ebSi sabWoTa kavSiris, rogorc erTiani saxel mwifos daSi is Sedegad, saqarTvel os energosistema ruseTi s erTian energosistemas gamoeyo da damouki debi ad dai wyo muSaoba. gamodinare iqidan, rom saqarTvel os energosistemis mTel i infrastruktur, erTian energosistemaze, anu ruseTze iyo damoki debul i, daSi is Sedegad gaCnda uamravi sirTul e, maT Soris: importirebul i sawvavis (gazis da mazuTi s) deficit; marag-nawi l ebi T momarageba; el energi is ukmarisoba; sabal anso reJimebis Senarcuneba da sxva. yovel i ve amas daemata dargis SigniT arsebul i gadauwyvetel i saki Txebi: aRricxvis mowesri geba; el eqtroenergi is deficit; miwodebul i el eqtroenergi is anazRaurebis dabali done; dargSi momuSave inJier-teqni kuri personal is didi odenobi T saxel faso daval ianeba da sxva.

movl enebi ise warimarta, rom dRis wesrigSi dadga konkretul i reformebis Catarebis aucil ebl oba. bunebrivad arsebul i monopol isti "saqenergo" daiSal a.

1993 wl idan (erTiani sabWoTa energosistemis daSi is Sedegad) qveynis energetikul dargSi ganvi Tarebul ma krizisul ma movl enebma, srul iad axal i amocanebis gadawyveta moi Txova, maT Soris aucil ebel i gaxda:

- saxel mwifo sakuTrebis etapobrivi li kvidacia; sakuTrebis gansxvavebul i formebis damkvi dreba; konkurentul i garemos Seqmna da investiciebis mozi dva;
- mi zandasaxul i saxel mwifo politikis gatareba, dargSi regul irebis funqciisa da sameurneo saqmianobis gamij vna;
- energetikul i resursebis warmoebis efeqturobis amari eba, maTi miwodebis gaumj obeseba da ekonomikis ganvi Tarebis mi zni T energodeficitis Semcireba, komunal uri momsxurebis gaumj obeseba;
- energetikul i kompaniebis menej mentis donis gaumj obeseba, safinano sistemis optimal uri marTva da safinano disciplinis mkacri dacva.

rogorc praqtikam dagvanaxa, vertikal urad integrirebul ma saxel mwifo energetikul ma struqturebma (el eqtroenergetikaSi - "saqenergo", xol o bunebrivi gazi T momaragebis sektorSi - "saqqazi") ver gaarTves Tavi dakisrebul val debul ebebs (rac struqturebis SenarcunebaSi, energetikul i simZl avreebis gaZl ierebaSi, momxmarebl ebi s mudmivi el energiIT uzrunvel yofaSi da finansur stabil urobaSi mdgomareobda). amdenad, erovnul i ekonomikis sabazro urTierTobebze gadasvl astan dakavSirebi T aRni S-

nul i mi zezebi energetikul kompl eqsSi restrukturizaciis Catarebis sababi gaxda.

el eqtroenergetikaSi restrukturizacias safuZvel i daudo saqarTvel os prezidentis 1996 wl is 4 ivl isis #437 brZanebul ebas, "el eqtroenergetikul i seqtoris restrukturizaciis Sesaxeb". am brZanebul ebis Sesabami sad saxel mwifo kompania "saqenergo" dai yo 3 damouki debel kompaniad: 1) "saqenergogeneraciad" (el eqtroenergiis warmoeba), 2) "saqel eqtrogadacemad" (el eqtroenergiis gadacema maRal i Zabvis qsel ebiT), 3) saqenergodispetcerizaciad (romel sac mi uxedavad sakuTrebis formisa, rogorc adgil obriv warmoebul i, aseve import-eqsportis miRebas, gadacemas da ganawil ebas dRemde kurirebis); maRal i Zabvis 500kv.e.g.xazis marTva "saqrusener-gos" xel Si gadavida, roml is aqivebis 50% ruseTs gadaeca. rac Seexeba gamanawil ebel energokompaniebs (el eqtroenergiis ganawil eba), isini mTavrobis gadawyvetil ebiT jer ki dev 1995 wl is ianvarSi gadaviden municipal ur mmarTvel obaSi. generaciisa da ganawil ebis qveseqtorebSi dafuznebul iqna saaqcio da SezRudul i pasuxismgebl obis sazogadoebi.. mogvi-anebi T cvl il ebebi Seexo bunebrivi gazis seqtorsac.

amrigad, energetikul kompl eqsSi ganxorciel ebul i reformebis Sedegad Camoyal ibda horizontal uri, damouki debel i strukturebi: el eqtroenergetikaSi – generacia, gadacema-dispetcerizacia, ganawil eba; bunebriv gazSi – miwodeba, transportireba, ganawil eba; amasTan erTad Seiqmna, saTbob-energetikis saminstro, romel sac daeval a dargSi saxel mwifo politikis SemuSaveba da misi ganxorciel ebis koordinacia, mesakuTris funqcia daekisra saxel mwifo qonebis marTvis saminstros, operatiul -sameurneo saqmi anobis warmarTva ki Tavad energetikul sawarmoebs. am gardaqmnebiT momzadda myari safuZvel i energetikul i sawarmoebis gansaxel mwifo foebis marTvis (e.w. privatizaciisaTvis). am reformaTa "gariJrajze" saqarTvel os energetikaSi gardaqmnaTa procesis umni Synel ovanes etapad SeiZI eba CaiTval os 1997 wel s miRebul i gadawyvetil eba el eqtroenergetikaSi damouki debel i marekul irebel i komisiis Seqmnis Sesaxeb.

kanonma "el eqtroenergetikis Sesaxeb" saqarTvel os el eqtroenergetikis marekul irebel erovnul komisiis (semeks) Tavi danve mi aniWa maRal i xarisxis damouki debel oba. kerZod, komisia gaxda mudmi vmoqmedi saj aro samarTI is iuridiul i piri, romel ic kanonis Zal i T Tavis saqmi anobaSi ar dauqvemdebares arc erT sxva saxel mwifo uwyebara da organizaciias. komisia Tavisi kompetenciis fargl ebSi gamoscenda dadgenil ebebs, roml ebic warmoadgenda normatiul aqtebs.

1999 wl is april Si "el eqtroenergetikis Sesaxeb" kanonSi Sevida cvl il ebebi da damatebebi. mas ewoda kanoni "el eqtroenergetikisa da bunebrivi gazis Sesaxeb". [2] kanonSi faqtobrivad dafiqsirebul ia xel isufl ebis politikuri neba bunebrivi monopol iis niSnis matarebel i dargis damouki debel i regul irebis Sesaxeb. masSi ganiSazRvra urTierToba energetikis strukturul erTeul ebs Soris. Sei qmna samarTl ebrivi safuZvl ebi dargSi sabazro urTierTobebis danergvisatVis, investiciebis mozi dvisatVis, el eqtroenergiisa da bunebrivi gazis konkretul i bazris Camoyal i bebisatVis da ssv. kanonma dasabami misca fizikuri da iuridicul i pirebis saqmi anobis mowesrigebas el eqtroenergiis warmoebis, gadacemis, dispetcerizaciis, ganawil ebi sa da moxmarebis, agreTve bunebrivi gazis miwodebis, transportirebisa da ganawil ebi sferoebSi da sabol oo jamSi (rogorc qarTvel i da ucxoel i eqspertebe amtkicebdnen) saqarTvel os energetikis ganvi Tarebis uzrunvel yofas sabazro ekonomikis principebis Sesabami sad.

axal i kanonis mixedvi T, komisiias ewoda saqarTvel os energetikis maregul irebel i erovnul i komisia (semek). mas mieniWa saqarTvel os el eqtroenergetikisa da bunebrivi gazis seqtorsi I licenziebis gacemisa da tarifebis regul irebis ufl eba. mni Svne-I ovnad Seicval a da gafarTovda komisiis funqciebi. misi ufl eba moval eobebi el eqtroenergetikis garda, gavrcel da bunebrivi gazis seqtorzec. kerZod, saqarTvel os energetikis maregul irebel i erovnul komisiias Semdegi ZiriTadi Ffunqciebi mieniWa:

- el eqtroenergiisa (simZl avris) da bunebrivi gazis sabi Tumo da sacal o tarifebis dadgena da regul ireba;
- eqspl uataciaSi Sesul el eqtroenergetikul obieqtebze da bunebrivi gazis seqtorsi I licenziebis gacema, ganaxl eba, SeCereba da gauqmeba;
- el eqtroenergetikisa da bunebrivi gazis seqtorTan dakavSi-rebul i sadao saki Txebis ganxil va da gadawyeta;
- konkurenciis xel Sewyoba el eqtroenergetikul da bunebrivi gazis seqtorsi, energiis mwarmoebel Ta, mimwodebel Ta da momxmarebel Ta interesebis dabal anseba;
- el eqtroenergiis sabi Tumo bazris saqmi anobis zedam-xedvel oba;
- energetikul seqtorsi serTifikasiis samuSaoTa organizeba da koordinacia;

el eqtroenergiis importisa da eqsportis regul ireba (iuridicul i da marTvis meqanzmis Seqmna). [3]

saj aroobisa da Tanasworobis safuZvel ze semekma unda ganaxorciel os energetikis regul irebis ZiriTadi principebi,

el eqtroenergiis warmoebis, gadacemis, dispetcerizaciisa da ganawil ebis, agreTve bunebrivi gazi subieqtebisa da momxmarebl ebis mimarT da am mizniT Seqmnas dargis regul irebis normatiul i da samarTI ebrivi baza. manve xel i unda Seuwyos bunebrivi gazi miwodeba-transportirebisa da ganawil ebisa da moxmarebis efectianobis amarI ebas, anda uzrunvel yos konkurenciis ganvi Tareba saqarTvel os energetikul bazarze.

rogorc Cans "semek" sakmaod didi ufl ebebi da val debul ebebi daekisra, faqturad es organizacia, energetiki s ganvi Tarebis masStabiT, gaxda mTavari "arbitri" rgol i. rogor Seasrul a Tavisi moval eoba, gaamarTI a Tu ara am organizaci am Tavisi funcia, amis Sefasebas gavakeTebT Catarebul i reformebis mixedviT.

saqarTvel oSi rogorc aRvni SneT, semekis Camoyal i beba da moqmed struqturad gardaqmna erT-erT mTavari reforma iyo, romel ic dasavl eTis qveynebis, kerZod amerikisa da evropis energetikaze momuSave organizaciebis gavl enis Sedegad moxda. amerikul i da evropul i organizaciebi da bankebi ("USAID", "IBERDROLA", "msofl io banki", "KFW banki" da sxva) saqarTvel os ZiriTadad energetikul i programebis momzadebaSi da dafina nsebaSi exmareboden; qveynis erTiani energetikul i sistema, romel ic "vertikal ur" struqturas warmoadgenda, privatizebis Sedegad, rogorc i tyvian, "martiv mamravl ebad" daiSal a. generaciis sadgurebi (rogorc hidro, aseve Tbosadgurebi) da 110,35,10,6,04 kil ovol tis gamanawil ebel i qsel ebi s 90% kerzo mesakuTreebis xel Si gadavida. Tbilisis gamanawil ebel i qsel is pirvel i msxvil i myidvel i jer amerikul i ("AES Tel asi"), xol o Semdeg rusul i (PAO "ЕЭС России" Svil obil i kompania "ss "Tel asi") kompaniebi gaxdnen, romel Tac Tbilisis gamanawil ebel qsel Tan erTad, generaciis obieqtebic, Tbil sresis me-9, me-10 bl okebi da xrami I da II hidrosadgurebi (25 wl iani xel Sekrul ebiT) SeiZines. danarceni rai onul i daqvemdebarebis ZiriTadi qsel ebi (kaxeTis garda) gaerTianeblu sadistribuci o kompanias gadaeca, romel ic Semdgom Cexur-rusul ma kompaniam ss "energoproj orj ias" SeiZina. garda amisa saqarTvel os energetikul struqturas, ki dev axal i motamaSe Seemata el eqtrosabi Tumo bazris saxiT, romel ic qarTul -espanur-ingl isur organizaci aTaj vars warmoadgenda.

"AES Tel asis" (ss "Tel asis") da ss "energoproj orj ias" funqciis rogorc el eqtroenergiis warmoeba, aseve ganawil eba warmoadgenda, xol o sabi Tumo bazari mTI ianobaSi warmoebul i el eqtroenergiis gayidvas da ful ad Semosavl ebs akontrol ebda. maRal i Zabvis el eqtrogadacemis xazebi da qvesadgurebi,

centraluri sadispetcero rgol iT, 100%-iani saxel mwi fo wil obri i monawil eobi T Seqmnili sawarmos ss "saqarTvel os saxel mwi fo el eqtrosistemis" daqvemdebarebaSia. wl ebis ganmav- I obaSi energetikul organizaci ebs Soris ar arsebobda myari sakontraqto sistema. Eel eqtroenergiis yidva-gayidvis Sedegad miRebul ful ad Semosavl ebs el eqtrosabi Tumo bazari mxol od nawi l obri v anazRaurebda, romel ic imdenad gaugebari sistema iyo, rom Tavisi arsebobi s periodSi (1999 – 2007) energetikul i organizaci ebs mimart mil i ardnaxavar larze meti daval i aneba daagrova, ris Sedegadac sawarmoebma, kompaniebma da uSual od energetikosebma didi zaral i naxes. rom ara bazrisadmi xel isufl ebis mxardawera, igi amden xans ver i arsebebda. el eqtroenergiis Rirebul ebis aranazRaurebi s Sedegad, anu ufi-nansobi T mwyobridan gamovida sawarmoebis mwyobi l oba-danadgarebi, sxvadasxva energetikul i organizaci ebi sadmi, struqturerebisadmi (rogorc kerzo, asev saxel mwi fo) dagrovda di di ful adi daval i anebebi.

### **1.3.privatizaci iis Sedegebi "Tel asis" magal iTze**

rogorc kvl evam aCvena, 1994-2000 wl ebSi xel ovnurad, Tu Seugnebl ad mimdinareobda energetikul i sawarmoebis: generaci iis sadgurebis, saqsel o sawarmoebis, dispetcerizaci iis da gadam-yidvel i organizaci ebis finansuri gakotreba, rasac avtomaturad mosdevda mwyobi l oba-danadgarebis mwyobridan gamosvl a. yvel afer amas Tan axl da (gansakuTrebi T dabali 35/10/0,4 kil ovol tis qsel ebSi, roml ebic sadistribucio kompanieb ekuTvnodaT) avariebis simravl e da energiis deficit i. Sedegebi iyo umZimesi: Camqral i ubnebi, sofl ebi da xSirad mTel i qal aqebic ki.

ufl ebamosi l i saxel isufl ebo struqturebi da sadistribucio kompanieb is xel mZRvanel ebi gadamWrel RoniSZi ebebs ar atarebdnen. cal keul distributorebs, roml ebic abonentebi dan ful s xel ze krefdnen, SeeZI oT Tavisi Sexedul ebi samebr gaenawi l ebinaT Semosavl ebi. mi uxedadavad imisa, rom aRricxvis mosawesrigebi ad ful i, rogorc qarTul i energetiki dan, aseve donori organizaci ebi dan, ara erTxel iqna gamoyofil i, gamanawi l ebel i kompanieb is xel mZRvanel ebma ar Seasrul es micemul i piroba da ar moawesriges aRricxva. gamoyofil i ful is raRac nawi l i moxmarda mricxvel ebis SeZena-damontaJebas, magram Ziri Tadi Tanxebi, rogorc Cans "gverdze" gavida. amdenad abonenteba da distributorebs Soris mudmivi dava Cveul ebrivi wesi gaxda, rac umetes SemTxvevaSi momxmarebl ebis wagebi T mTavrdeboda (abonenti

rac ar unda marTal i yofil iyo, izul ebul i iyo daTmobaze wasul iyo, sxva SemTxvevaSi dens gauTi Savdnen da vidre jarimas ar gadai xdi da ar Caur Tavdnen). gadamyidvel kompaniebs, roml ebic mTel saqar Tvel oSi mravl ad dafuzndnen, generaciis el eqtrosadgurebis da gadacema-dispetcerizaciis mimarT did-Zal i val ebi daugrovdar. avariebis Sedegad miyenebul i zaral i dRiT -dRe i zrdeboda. raoden gasakviric ar unda iyo, energetikis saminstro da xel isufl ebis sxva ganayofebi yovel iye amas "ol impiuri" simSvidiT uyurebdnen. momxmarebel mada saer Tod sazogadoebam ar icoda, ra momaval i el oda.

yvel afer amas Tan daer To, mosaxl eobis umuSevrobis Sedegad gaRari beba, el . energiis Ziri Tadi momxmarebel i gadaxdis uunaro gaxda.

q. Tbilisis gamanawil ebel i qsel i - ss "Tel asi", Tavis droze erT-erT mowesrigebul saqsel o sawarmod i Tvl eboda. momxmarebel Ta 90% saaRricxvo uzrunvel yofa hqonda; saqenergos realizaciis sammarTvel os monacemebiT, miwodebul i el energiis safasuris amoReba am sawarmoSi 80%-s aRemateboda. rogorc ki Telasis marTva merias gadaeca, miwodebul i el energiis anazRaureba minimumamde Semcinda; ris Sedegadac saxel mwifo Semosavl ebmac sagrZnobl ad ikl o, xol o energetikosTa saxel-faso daval ianeba gai zarda. Tel ass val i hqonda, rogorc el eqtrosadgurebis aseve el eqtrogadacemis da dispetcerizaciis. Ffinansurad moSI il ma organizaciom, verc sareabilitacio da verc saremondo samuSaoebi ver Seasrul a. aRricxva TiTqmis ar funqcionirebda. momxmarebel i ukontrol od xarj avda el eqtrogenieras, gadatvrtvis Sedegad qsel iis mowyobiI oba-danadgarebi da sakabel o xazebi mwyobridan gamodi oda. samuSao disciplina TiTqmis moiSal a. yvel aferma aman momxmarebel Ta (gansakuTrebiT mosaxl eobis) ukmayofil eba gamoiwvi. mTavrobam gamosaval i Telasis aqciebis 75% gayidvaSi ipova. anal ogiurad sxva, rai-nul i Tu regional uri masStabiT Seqmnili, gamanawil ebel i da gadamyidvel i organizaciebi jer finansurad gakotrdnen da Semdgom iol ad daTanxmdnen Tvi Ti i kvi daci as.0Tumca manamde am organizaciebs, energetikul i organizaciebis mimarT, mil ionobiT Iaris daval ianeba gaaCndaT. qarTul bazarze Semovi da amerikul i kompania, romel sac daerqva "AES Tel asi".

"AES Tel asma", romel sac ganvi Tarebad qveynebSi distribuciis warmoebis sakmaod didi gamocdil eba hqonda, sakmaod kargad isargebl a qarTul i mxaris gamoucdel obiT (Tu Segnebul ad "Tval iis daxuWvi T") da miaRwia misTvis misaReb pirrobebz xel iis moweras.

samarTI ianoba moi Txovs aRini Snos (Tumca i sev Tavi si sargebl is mopovebis mi zniT), rom Tel asma Semosvl iSTanave mTavari yuradReba aRricxvis mowesrigebas da 6/10/0,4 kil ovol ti qsel ebis da qvesadgurebis aRdgenas miaqcia, Tumca yovel i ve amasi, is Tanxa ar dauxarj avs, rac semekis angariSSi aqvs naCvenebi. misi mtkicebit 2000 wel s ganaxorciel a Warbi investiciebi, rac, rogorc aRvnis SneT tarifis momatebis erT-erTi mTavari faqtoria danarTSi is amtkicebs, rom 2000 wl is Warbi investicia 97.580.892 mil ion dolars Seadgens, anu man es samuSao Seasrul a martivad ismeba kiTxva, ra Rirda mTI ianad Tbilisis qsel i, anu sul Tavi dan rom daemontaJebina, ra Tanxa daju deboda? (Sedarebis aTvis arsebul i "Tel asis" safondo Rirebul eba saSual od 80+100 mil i-on maneTs Seadgenda). [4]

semekis mimarT wardgeni l i werili iTirkveva "AES Tel asis"-is 2000 wl is monacemebiT ganxorciel ebul i Warbi investiciebis raodenoba. ix. cxril i #2.1. (Tumca es cifrebi dRemde sadaoa)

aSS dol ari

sawyisi naSTi

damatebul i Semdeg punqtebSi Ggadmorixkul i Tanxa:

mux. 1.4.1 : garedan mozidul i Tanxa	40.000.000 \$
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mux. 1.4.2 : korporacia "AES"-is Tanxa	<u>71.000.000 \$</u>
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"AES Tel asis aTvis" gadmorixkul i mTI iani Tanxas

gamoki ebul i sabol oo naSTi	4.532.842 \$
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saqmi anobaze daxarj ul i Tanxa	<u>109.480.892 \$</u>
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"AES Tel asis" mtkiceba imis Sesaxeb, rom man 90 mil ion dol arze meti investicia Cado, I ogikaSi ar j deba. rogorc aRvnis SneT, s.s. Tel asis vidre gaiyi deboda, mTel i Tavis safondo Rirebul ebiT 80 mil. maneTs ar aRemateboda, xol o centraluri qsel ebis ZiriTadi fondebi, roml is garkveul i wil is mesakuTre aseve "AES Tel asis" gaxda, saSual od 100 milioni maneTiT gani sazRvreboda. (ix. cxril i #1.4.)

cxril i #1.4.

wel i	Rirebul eba (aTasi maneTi)
1985	72 441,9
1986	86 168,1
1987	86770
1990	103 951,9

Tavi si pretenzi ebi, „AES Tel asma” mi uxedavad semek-i s garkveul i wi naaRmdegobi sa, (mTavrobis mxardaWeriT) mai nc gai tana. gansakuTrebi T tarifis gazrdaSi miaRwia misTvis sasurvel Sedegs. Sedarebi saTvis, generaci i s el eqtrosadgurebze gamomu-Savebul i da el eqtrosistemis mier Tbil i samde “Camotanil i” 1kvt/sT-i s saSual o Sewonil i tarifis Rirebul eba (Tbosadgurebi s mier gamomuSavebul i Zviri el . energi i s gaTval i swinebi T da sesb-i s interesebis CaTvl iT, 4,5 TeTrs Seadgenda, “AES Tel asisTvis” am dros semek-i s mier dadgenil i iyo Semdegi satarifo sistema: (2000 wl i s 1 agvistos mdgomareobi T). ix. cxril i #1.5

cxril i #1.5.

momxmarebel i Zabvebi s mi xedvi T	ssb-i s dRg-i s gareSe	gamanawi l ebel i kompani i s “ei -i- es Tel asis” tarifi dRg-s gareSe	samomxmarebl o tarifi	
			dRg-s gareSe	dRg-s CaTvl iT
0,4kv	4,57	3,6	8,17	9,8
6-10kv	4,57	2,59	7,16	8,6
35-110kv	4,57	1,28	5,85	7,0

rogorc Semdgomma movl enebma aCvena, war modgenil i satarifo sistema kvl av Seicval a gamanawi l ebel i kompaniebi s sasargebl od, xol o saxel mwifo generaci i s sadgurebsa da el eqtrosistemas, piriqi T, tarifi SeumcirdaT. aSkarad Cans, rom tarifis dadgenis dros saerTaSoriso gamocdi l eba ar iqna gaTval i swinebul i, sabol ood momxmarebel i umZimes mdgomareobaSi aRmoCnda.

imis gamo, rom “AES Tel ass” misi wi namorbedis val ebi s gadaxda ar ekisreboda, anal ogiurad masac ar unda amoerO mosaxl eobis Zvel i daval i anebebi, rac ar Sesrul da. mosaxl eoba aqac uZl uri aRmoCnda, ufro meti c, sazogadoebri vma organi zaci ebma da mosaxl eobam mi uxedavad mraval wl iani brZol i sa, mai nc ver miaRwies SeTanxmebas, gaformebul iyo xel Sekrul eba “AES Tel assa” da abonentebs Soris. (rasac semeki yvel anairad eTanxmeboda) “AES Tel asma” icoda, rom xSiri avariebi sa da uxarisxo denis mi wodebi s mi zezi T, momxmarebl ebs xSirad ewve-bodaT xel sawyo-danadgarebi, razedac pasuxi smgebl obis aReba ar undoda.

am droisTvis Tbil i sis moxmareba, saSual od yovel Tvi urad, 200+250 mil ion kil ovatsaaTs, xol o wl iuri moxmareba 2,5+3,7 milliard kil ovatsaaTs Seadgenda.

mwar moebl is (el . sistem i s da hidrogenaci i s sadgurebi s) j amuri tarifis saSual o sidide 2,5 TeTrs ar aRemateboda, xol o gasayi di samomxmarebl o tarifi (rogorc zemoT vaCvenet) 7-dan 9,8

Tetramde gai zarda. Ziri Tadi momxmarebel i - mosaxl eoba, 0,4 kil ovol tidan i Rebda Zabvas, anu misi gadasaxdel i sabol oo tarifi 9,8 TeTrs Seadgenda (Seni Svna dRevandel i tarifiT, es cifri 13-dan 17 TeTramdea gazrdil i). [5] angariSi amtkicebs rom, real ur sabazro pirobebSi, es cifri sul mcire 7 TeTramde Semcirdeboda, anu mocemul SemTxvevaSi ekonomia 1kvt.sT-ze 2,8 TeTrs Seadgens, rac wl iuri maCvenebl is mixedviT q. Tbil isi s mosaxl eobis mmarT 84 milioni laris ekonomias ni Snavs (semek-i s mtkicebul eba imis Sesaxeb, rom Tbosadgurebze gamomuSavebul i energi a sawavis gamo hidrostan SedarebiT maral i unda iyo, simarTI ea, magram ara imdenad, da ara mTel i wl is ganmavl obaSi, rogorc es tariffSia Cadebul i). rac Seexeba anal ogiurad respubliki is masStabiT moxmarebul i el energi i s gayidviS Sedegad momxmarebl ebisTvis miyenebul i wl iur zaral s, saSual od 210 million lars aRemateba. rogorc vxedavT, arctu patara Tanxa.

#### **1.4. el eqtroenergiis gamanawi l ebel i kompania "PA-consulting"-is muSaobis Sedegebi**

SaqarTvel os energetikis distribuciis qsel Si, saqarTvel os gaerTianebl i sadistribucio kompaniis bazaze, (SemdegSi sgs) marTvis ufl ebiT 2003 wl is maisidan (mTavrobasTan dadebul i xel Sekrul ebis safuzvel ze), Semovi da amerikul i kompania "PA-consulting". saqarTvel os gaerTianebl i sadistribucio kompania (SemdgomSi sgs) am droisaTvis el eqtroenergiis yi dda Semdeg momxmarebl ebze:

Sida da qvemo qartI is, mcxeTa mTianeTis, samcx-e-j avaxeTis, imereTis, guriis, samegreli os, rawa-l eCxumis da svaneTis rai-onebze. kompaniis finansuri mdgomareoba umZimesi iyo. kreditorul i daval ianeba aTeul millions aWarbebda. sgs sistemiurad ar uxdida generaciis sadgurebsa da el eqtrosistemas mowodebul i el . energiis safasurs. ar hqonda mowesrigebul i aRricxvis sistema. xSiri iyo cal keul i momxmarebl ebisa da zogj er mTel i regionis gamorTva. momxmarebel Ta ukmayofil ebam piks miaRwia, mTavroba izul ebul i gaxda marTvaSi Semoeyvana ucxouri kompania, romel ic gaaumj obesebda zemoT CamoTvl il nakl ovanebebs.

"PA-consulting"-ma muSaoba sufta buRal teriiT dai wyo. saqarTvel os mTavrobam da donorma saerTaSori so organizaciебma, didi daxmareba gauwi es, rogorc finansurad, aseve ufl ebebi s mxriv. "PA-consulting"-s saqarTvel os energetikaSi muSaobis gamocdil eba ukve hqonda. igi wl ebi s ganmavl obaSi USAID-i s warmadgenel i iyo saqarTvel oSi. paradoqsia, magram faqtia, rom sgs-s

daval ianebebze pasuxi smgebl oba arc marTvaSi Semosul ma kompaniam da arc sxva vimmem (Tundac saxel mwifom) ar aiRo. es niSnavda, rom vinc ciudad imuSava, vinc kanoni daaRvia, vinc ful i moi para, yvel as yvel aferi SerCa. es ki mavne tradiciis dakanonebas niSnavda, risi ufl ebac namdvil ad ar unda mieca makontrol ebel organos. samwuxarod, unda aRini Snos, rom aseTi tradicia mTel sadistribucio qsel Si dai nerga, mi uxedavad imisa, kerZo struktura iyo Tu saxel mwifo. sail ustraci od mogvyavs msxvii gadamxdel Ta inspeqciis mier Catarebul i kvl eva energetikul i organizaciobis rogorc saval debul o gadasaxadis gadamxdel ebis, kerZod "PA-consulting"-is moRvawebis Sesaxeb. ci tata: "Cven monitörings vuwevT msxvii gadamxdel Ta inspeqci aSi regis-trirebul sawarmoTa sagadasaxado val debul ebebis Sesrul ebis dones. amas garda, cal ke vaanal izebT msxvii gadamxdel Ta inspeqci aSi regis-trirebul i energetikis dargis 17 sawarmos gadaxdis maCvenebel s. energetikis dargis sawarmoebs, roml ebi c ewevian el eqtroenergiis warmoebas da distribucias saqar-Tvel oSi. msxvii gadamxdel Ta inspeqci aSi 17 aseTi sawarmoa regis-trirebul i. bol o 5 Tvis ganmavl obaSi 14-15 aseT sawarmos hqonda didi odenobis sagadasaxado daval ianeba. didi daval ianebis mqone xuTi sawarmo arsebobs gazis seqtorSi. i sinic zustad i seve iqcevian, rogorc energetikis dargis sawarmoebi.

sagadasaxado val debul ebebis Seusrul ebl obis rogori suraTia msxvii gadamxdel Ta inspeqci aSi regis-trirebul energetikis dargis sawarmoebsi? 2003 wl is ianvarSi energetikis dargis sagadasaxado daval ianeba 132.326.755 l ars Seadgenda, 2003 wl is 31 mai si saTvis ki 261.052.417 l ars. 16 TveSi daval ianeba 97%-iT gai zarda... es mxol od aRiarebul val s exeba. Tu gavi Tva-l i swinebT, rom am sawarmoebsi ar Catarebul a mni Svnel ovani sagadasaxado audi ti, aravin icis ramdenia faqturad gadasaxdel i Tanxa.

samwuxarod, sagadasaxado departaments mouwodeben ar gataros izul ebi Ti Ronisz ebebi, sagadasaxado daval ianebis mqone energetikis dargis gadamxdel ebis mimarT. saTanado nebar Tvis SemTxvevaSi i sinic mzad ari an da survil i aqvT gaataron izul ebi Ti Ronisz ebebi am kompaniebis mimarT. sagadasaxado departaments ar rTaven moqmedebis nebar Tvas, ris gamoc 2004 w. 1 ianvri dan msxvii gadamxdel Ta inspeqci aSi regis-trirebul i energetikis dargis sawarmoebis daval ianeba 55 mil ionl l ariT gai zarda." [6]

warmodgeni l i masal a naTel suraTs iZI eva imis Sesaxeb, Tu ra qaosuri mdgomareoba iyo am periodSi qarTul energetikaSi, kerZod, finansur nawil Si. wi namdebare anal izis bazaze Sesaz-I ebel ia gakeTdes Semdegi daskvnebi:

1. 2000-2006 wl ebSi kvl av grZel deba el eqtroenergiis dataceba. gamanawil ebel i kompaniebi nawil obriv, an sistematurad ar ixidian miRebul i el energiis safasurs;
2. ar aris mowesrigebul i saaRricxvo sistema;
3. ar muSaobs saxel Sekrul ebo sistema;
4. kanoni energetikis Sesaxeb mudmivad irRveva;

amrigad, zemoT moyvanil i fagtebi dan da aseve sxva gadamyidvel i kompaniebis ("iberdrol a", "gaerTi anebul i sadistribuci kompania", "PA Consulting" da "energoproj orj ias") masal ebi s Sesval idan gamodinare, saxeza saqarTvel os biuj etisadmi da el energiis momxmarebl ebi sadmi (mewarmeebis, mosaxl eobis da maT Soris Tbil isis mosaxl eobis) mi yenebul i did masStabi an zaral i.

warmodgenil i dokumenturi masal is ganxil va saWirod mivicnieT im fagtebis dasadasturebl ad, rasac adgil i hqonda, energetikul i obieqtebis gasxvisebis dros da reformebis Catarebis procesSi. yovel i ve amis safuZvel ze Tval naTI iv Cans, rom aucil ebel ia saqarTvel os energosistemaSi marTvis axal i sistemebis danergva, rac, pirvel rigSi, samarTI i an sabazro principebze gadasvl as ni Snavs.

### **1.5.saqarTvel os el eqtroenergiis sabiTumo bazris Sesaxeb**

Tanamedrove energetikaSi, el eqtroenergiis warmoeba, gadacema, dispetcerizacia da ganawi eba, did finansur xarj ebTan aris dakavSi rebul i. Tu mi wodebul i el energiis droul i anazRaureba ar xdeba, kvl awarmoebis procesi i SI eba. sabWoTa periodSi, el energiis mwarmoebel i, gadamcemi, dispetceri da real izebiti erTi da i give (saxel mwifo) organi zaci aSi iyo (Cvens SemTxvevaSi saqenergoSi) gaerTi anebul i.

2001 wl is 9 agvistodan funqcionireba daiwo ganaxl ebul ma el eqtrosabi Tumo bazarma, roml is operators (mmarTvel s) espanuri kompania "Iberdola Ingeneieria Consultoria" warmoadgenda Semokl ebi T `sesbi ~ xel Sekrul ebis Tanaxmad es kompania i Rebda val debul ebas, rom misi muSaobis me-4 wl isTvis, el eqtroenergiis real izebis Sedegad, daricxul i Tanxebis amoRebis maCvenebel s 85%-nde gazar-di da. am mi zniT saerTaSoriso donori organi zaciebis mier gamoyofill i iqna e.w. "bazris mxardamWer i proeqtis" araerTi finansuri daxmareba. am proeqtSi Sedi oda sabiTumo bazris (sesbis) ofisebis mowyoba, dabal i gamanawil ebel qsel ebsi da uSual od abonentebTan mimarTebaSi aRricxvis mowesrigeba, el eqtrosistemaSi sareabil itacio samuSaoebis Sesrul eba da a.S.

i se daamTavra moRvaweoba am organizaci am, rom naki sri val debul ebebi ar Seusrul ebia (amoRebis maCvenebel i 28,5%-s ar aRemateboda). samagierod, saerTo finansurma daval i anebam 1,5 miliard lars gadaaWarba (roml is bedi dRemde ucnobi a). bunebrivia, gaCnda mraval i ki Txva, razedac jer ki dev pasuxi aravis gaucia, kerZod: ram gamoiwvia sesb-Si val ebi s dagroveba? sistemuri da struqturul i Secdomebi iyo daSvebul i, Tu adgil i hqonda korufcias? ris safuzvel ze iqna ganpi robebul i komerciul i operatoris Seqmna da ra Sedegebi iqna mi Rebul i? am da sxva ki Txvebze pasuxis gasacemad saWi roa ramodenime mni Svnel ovani detal is ganxi l va.

energetikul i organizaci ebi, (generacia, gadacema-di speCeriza cia, ganawil ebi s kompaniebi da a.S.) bazris wesebis Tanaxmad, auci l ebl ad bazris wevrebi unda yofil iyvnen. bazris administraciis nebarTvis gareSe, el eqtroenergias verc awarmoebdi, verc i yiddi da verc gayiddi. bazris wevroba gaiZul ebda mxol od da mxol od misi "TamaSis wesebi T" gemoqmeda. generaciis sadgurebi da el eqtrosistema, val debul i iyvnen el energia mudmivad mi ewodebinat momxmarebl ebi s Tvis (gamanawil ebel i kompaniebi saTvis da pirdapiri xel Sekrul ebi s mqone organizaci ebi saTvis). yvel aferi es Sesabamisi aqtebi T (romel ic mxol od formal ur real obas warmoadgenda) sabi Tumo bazarSi fiqsirdeboda. bazris wesebis mi xedvi T, el energiis momxmarebel (gadamyidvel ) kompaniebs ful i sabi Tumo bazarSi unda gadaexadaT, xol o bazars ami s Sesabami sad unda aenazRaurebina mwarmoebl ebi sadmi. sesbi s gadaxdis maCvenebel i imdenad dabali iyo, rom saerTo gadaxdis maCvenebel i 17-23 procents ar aRemateboda, ris gamoc bazar sa da gadamyidvel kompaniebs Soris mudmivad midi oda kamaTi da gadabral eba. Sedegad ki mwarmoebel i organizaci ebi Tveobi T da wi obiT Tavis kuTvnii Tanxebs ver i Rebdnen. verc semekma da verc energetikis saminis-trom am maxinj sistemas, vidre sabi Tumo bazris daval i aneba mil iard-naxevr ian zRvars ar gadascda, bol o ver mouRo. Sedegad umZimesi mdgomareoba iqna mi Rebul i, kerZod:

1. saxel Sekrul ebo sistemam formal uri xasi aTi mi i Ro.
  2. kanoni "el eqtroenergetikis da gazis Sesaxeb" uxesad irRveoda.
  3. energetikul i organizaci ebi xel ovnurad kotrdeboden.
  4. mowyobil oba-danadgarebi mwyobridan gamodi oda.
  5. profesional i kadrebis ganTesvam sistemuri xasi aTi mi i Ro.
- zemoTqm ul idan gamodinare, pirvel rigSi, adgil i hqonda Tvi T sabi Tumo bazris ufl eba-moval eobebis arasworad Camoyal i bebas da aRsrul ebas, rac e.w. "reformatorTa" xel Sewyobi T xdeboda.

meore aranakl eb mtkivneul i saki Txi iyo dargSi da kerZod sabi-Tumo bazarSi, arsebul i korufciul i sistema. amis damadastur rebel ia sabi Tumo bazris administraciis maRal i Tanamdebobi s mqone pirTa araerTgzsis dapati mrebebi da ful adi daj ari meba.

vidre sesbis da gamanawil ebel i kompaniebis daval i anebam mil iardian zRvars ar gadaabij a, maT mi mart qmedi Ti Roni szi ebebi ar gatarebul a. yovel i ve aman gamoi wvi a generaci is a da el eqtrosistemis obieqtebis mwyobridan gamosvl a. energetikaSi momuSave inJiner-teqnikuri personal i TveobiT da wl obiT ver i Rebda kuTvni l saxel faso sargos. saxel faso daval i anebam, 1995 wl idan moyol ebul i, aTeul mil i onebs gadaawrba. mi uxedavad amisa, qarTvel energetikosTa sasaxel od unda iTqvas, rom maT sakuTari sicocxl is fasad (iyo SemTxvevebi, roca special istebi Si mSi l isagan obieqtebze kvdeboden), qveyanas erTiani energosistema Seunarcunes. bunebrivia, arsebul i maxinj i sistemis Senarcuneba ukve uazro gaxda. mTavrobi s gadawyvetil ebiT, "el eqtroenergetikis da bunebrivi gazis Sesaxeb" kanonSi 2006 wl is 9 ivniss Setanil i cvl il ebebis safuzvel ze, 2006 wl is 7 agvistos sesbis adgil ze Camoyal ibda el eqtroenergetikul i sistemis komerciul i operatori (esko). [7]

"esko" kerzo samartI is samewar meo kerzo iuri diul pria, 100%-iani wil is mfl obel i saxel mwifoa, ekonomikuri ganvi Tarebis saministros saxiT.

mi si funqciebia:

- a) sabal anso el eqtroenergiis (simZl avris) yi dva-gayi dva (maT Soris import-eqsportis).
- b) el eqtroenergetikul i sistemis sarezervo simZl avris uzrunel yofa.
- c) sistemaSi mi wodeba-moxmarebis dagegmvis mi zniT dispetcerizaciis licenziantisaTvis Sesabamisi informaciis war dgena.
- d) sabi Tumo yi dva-gayi dvi s Sesaxeb erTiani bazis, maT Soris, aRricxvi anobis erTiani sistemis Seqmna da war moeba.
- e) el energiis gamyi dvel ebis, an myi dvel ebis mier gayidul i da Sesyidul i el eqtroenergiis raodenobi s gansazRvra da angariS-sworebi saTvis informaciis droul ad war dgena.

## **pirvel i Tavis daskvna**

saqarTvel oSi energetikis ganvi Tarebis istoriis kvl evi dan gamomdinare, Tamamad SeiZl eba iTqvas, rom mecxramete saukuni s

meore naxevidan moyol ebul i, saqarTvel oSi energetikul i ganvi Tareba uwyyeti procesi gaxda.

sagarTvel oSi energetikis ganvi Tareba sabWoTa kavSiris Camo-yal i bebasTan da mis ganvi TarebasTan aris dakavSirrebul i. aqve xazgasasmel ia is faqt, rom adgil obrivma (qarTvel ma) inJinrebma damouki debl ad SeZI es el eqtrosadgurebis, qvesadgurebis, gadacemis xazebis proeqtiReba, mSenebl oba, montaji da eqspl uataci, erTiani energosistemi Seqmna.

respublikis sawarmoo da sayofacxovrebo moTxovni l ebi dan gamodinare, Sei qmna hidro da Tbo el eqtrosagurebis, gadacemis xazebis da qvesadgurebis mZI avri baza. ganvi Tarebis piks 1989 wl i saTvis miaRwi, rodesac sakuTari simZI avre 4000 megavats, xol o gamomuSaveba 14 mil iard kil ovatsaaTs aRemateboda. erT sul mosaxl eze moxmareba saSual od 3000 kil ovatsaaTs Seadgenda.

mas Semdeg rac erTiani (sabWoTa) energosistema daiSal a, saqarTvel os el eqtroenergetikaSi mwvave krizisul i periodi dai wyo. reformebis egidiT bevri iseTi RonisZieba gatarda, rac dargisTvis sargebl is momtani ar iyo. Tavi iCina el eqtroenergiis da finansebis datacebis faqtebma. reformebis Catarebiis aerafeqturma Sedegebm, krizisi kidet ufro gaaRrmava. safrTxe Seeqmna TviT qveynis energousafrTxoebas, (simZI avreebis 50%-ze meti umoqmedo gaxda). dargis Semosavl ebi cal keul i kompaniebis da "Cinovni kebi" interesebis daeqvemdebara. Sei qmna el eqtroenergiis yi dva-gayi dvis qaosuri sistema. minimumamde daeca energetikul i sawarmoebis administraciul i marTvis xarisxi. gamocdil i profesiul i kadrebis samuSao pirobebi uki duresad gauaresda. saqme gaficvebamde mi vi da.

dai wyo arsebul i organizaciul i strukturis demontaji. cnobi l i "saqenergo" nacvl ad imisa, rom gonivrul i reformebis bazad gadaqceuul iyo, kerzo interesTa sfero gaxda. am dros yvel aze mkafid od gamoCnda energetikul i sawarmoebis (da gansakuTrebiT saTave organizaciis) organizebul obis da administrerebis susti mxareebi. mi uxedavad dargSi arsebul i intel eqtual uri da mravl obiT fenomenisa, reformebis politiki sadmi maTi damouki-debl oba imdenad uunaro aRmoCnda, rom faqturad TviT i kvi dici aze moaweres xel i. maSin, rodesac erTianobis SemTxvevaSi dargSi arsebul cocxal Zal as SeeZI o, nebis mieri xel i sufal i eiZul ebina maT winadadebebze datanxmebul iyo. reformebis procesSi gamanawi l ebel i kompaniebi jer Camoyal i bebis simravl iT da mere minimumamde SemcirebiT xasi aTdeba, i se rom namdvil i sabazro principebis Camoyal i beba arc ki ucdiaT. wl ebis ganmavl obaSi saaRri cxvo sistema mouwes-

ri gebel i darca. el eqtroenergiis gayidvis Sedegad mi Rebul i Semosavl ebi 27%-s ar aRemateboda.

dasavl eTis (evropis da amerikis) qveynebis daxmarebi T Camoyal ibda el eqtroenergiis marekul irebel i komisia, romel mac dargis marTva, energetikis saministrosTan erTad, xel Si ai Ro.

saqarTvel os bazarze amerikul i kompania "AES-Tel asis" Semosvl am, rogorc mimwodebl ebi, aseve momxmarebl ebi gamoaf-xizl a, maT pirvel rigSi, q. Tbilissi aRrixvis sistemis da reabilitaciis mowesrigeba moaxerxes. maTi qmedebis meore mTavari Ronisziba, tarifis momateba gaxda. am procesma Seuqcevadi xasi aTi mi iRo. (cnobisaTvis, dRevandel i tarifis si di de, arsebul Tan Sedarebi T katastroful ad gazrdil ia). reformebis Sedegad gaerTianebul i sadistribucio energokompaniis Camoya- I i beba da SemdgomSi misi memkvidre "PA consulting"-is moRvaweobi s xana, generaciis sadgurebis da el eqtrosistemisadmi didi daval i anebis arsebobi T xasi aTdeba. aseve didia TviT biuj eti-sadmi (gadasaxadebis saxiT) daval i aneba. reformebis egidi T, sabi Tumo bazris Camoyal i bebam energetikul i sawarmoebi s (generaciis sadgurebis, el eqtrosistemis, gamanawi l ebel i qsel ebi s, saqrusenergos) jer finansuri gakotreba da Semdeg teqnikiuri krizisi gamoiwvia (el eqtrosistema dResac reabi- I i taciis reJiSi muSaobs). sabi Tumo bazris saerTo daval i anebam 1,5 mil iard l ars gadaWarba. (es i yo gaugonari faqt). dRemde am daval i anebaze pasuxismgebl oba aravis ar auRia.

pirvel TavSi warmodgenil i masal is safuZvel ze SeiZI eba iTqvas, rom mi uxedavad reformebis uaryofi Ti Sedegebi sa, energetikis dargisadmi politika didad ar Secvl il a. dargis ganvi Tarebaze gansakuTrebi T ciudad moqmedebs: el eqtroenergiis yi dva-gayidvis Tavisufal i bazris ar arseboba; Semosavl ebi s sazRvargareT gadineba; axal i simZI avreebis aTvisebi s dabali tempi; profesiul i kadrebis cudi samuSao pirobebi da momzadebi s dabali done. dRemde gadauWrel probl emad rCeba, sapensi o asaks miaxl oebl i, Rvawl mosil energetikosTa bedi. samsaxuri dan daTxovnis SemTxvevaSi (rac gardauval ia) maTi umravl esoba si Raribis zRvars mi Rma rCeba.

amdenad pirvel TavSi warmodgenil ia, rogorc aRmavl obis, aseve kri zisul i mdgomareobi s anal izi, rac saSual ebas iZI eva gakeTdes daskvna.

## Tavi II. saqarTvel os energosistemis usafrTxoebis aspeqtobi

### 2.1. usafrTxoebis Ziri Tadi cnebebi

Tanamedrove cxovrebaSi energetiks ganvi Tareba ara mxol od am erTi dargis ganvi Tarebas ni Snavs, aramed i gi mWidrod aris dakavSi rebul i sxvadasxva dargebtan. iSviaTi a dargi, romel sac amxel a gavl ena hqondes nebismeri sxva dargis ganvi Tarebaze. adami anis pirradi cxovrebidi dan dawyebul i, sazogadoebri vi cxovrebis yvel a safexuris gaTval i swinebi T, energetika xdeba mTavari warmmarTvel i Zal a. Tvi T am dargis ganvi-Tareba damoki debul ia energiis (sakuTari) pirvel adi wyaroebis arsebobasa da mopovebaze, xel isufi ebis warmomadgeni ebis, an sxva mesakuTreTa mxridan dargisadmi seriozul damoki-debul ebaze, teqniki s mudmivad ganaxi ebaze, uwyet warmoebaze da a.S. dargis strategiul obidan gamodinare auci l ebel ia misi usafrTxoebis uzrunvel yofa, rac sabol ood qveynis erovnul i usafrTxoebis Semadgenel i nawili i xdeba.

pirdapi ri mni Svnel obiT, mimidinare (samecniero) kvl evis sfero el eqtroenergetikaa, magram imis gamo, rom el eqtroenergiis warmoeba di dad aris damoki debul i rogorc sawvavis sxvadasxva saxeobebis arsebobaze (naxSiri, mazuTi, gazi, torfi, atomuri energiia da ssv.) aseve ganaxi ebadi energiebis (hidroresursebi, qarisa da mzis energiebi) wyaroebis siWarbeze, amdenad energou-safrTxoeba unda ganvixi l oT kompl eqsurad.

saqarTvel o Tavi si energowyaroebi T sakmaod SezRudul ia, mas ar gaaCni a sakmarisi sakuTari navTobi da gazi, an atomuri energiia. aqedan gamodinare mTel i yuradReba gadatanil i unda i qnas naxSirs da wyl is energiebis aTvi sebasa da gamoyenebaze.

naxSiri aqturad gamoyeneboda gasul i saukuni s samo-cdaaTi an wl ebSi. Tbosadgurebis muSaoba naxSiris xarj ze warmoebda. SemdgomSi naxSiri, rogorc dabali xarisxis sawvavi, Secval a mazuTma da gazma. Tanamedrove msofi i oSi navTob-produqtebis mopoveba, transportireba da maTi Sesyi dva Zal i an gaZvir da. ris gamoc msofi i os rigi qveynebi (germania, Cexeti, amerika, poloneTi da sxva) kvl av mi ubrundnen sakuTari naxSiris mopovebas da TbosadgurebSi sawvavad gamoyenebas. rac Seexebe wyl is energiis gamoyenebas (es wyaro, ekol ogi urad sufTaa, iafia da safrTxis nakl ebad Semcvel ia). SeiZI eba iTqvas, saqarTvel os sakmarisi maragebi gaaCni a im SemTxvevaSi, Tu misi gamoyeneba swori mimarTul ebi T ganvi Tardeba, SeiZI eba ara marto qveynis deficit i dai faros, aramed Warbi energiia saeqsportodac i qnas

gaSvebul i, rac qveynis bi ujetis Sevsebis saukeTeso saSual eba unda gaxdes.

el eqtroenergiiT qveynis moTxovniI ebis dakmayofil eba da Warbi el eqtroenergiis warmoeba erT-erTi urTul esi saqmea. mi T umetes, roca energetikaze saxel mwifom sakuTreba dakarga da ufl eba-moval eobebi kerzo sakuTrebas gadasca (ris gamoc faqtobri vad darRveul ia konstituciis me-3 muxl i).

rogorc zemoT aRvnisneT, Cven mier Catarebul i kvl evebis Sedegad ki dev erTxel gamovlinda, rom energetika nebi smieri saxel mwifos da maT Soris saqarTvel os ganviTarebis erT-erTi umni Svnel ovanesi dargia. maszea damoki debul i, rogorc saxal xo meurneobis dargebis ganviTareba, aseve samxedro-ekonomi kuri, social uri, ekol ogiuri da sxva. SeiZl eba iTqvas, energetika qveynis usafrTxoebis qvakuTxedia. msofI ios sxvadasxva (ganviTarebul) qveyanaSi energousafrTxoeba aRiqmeba, rogorc erovnul i usafrTxoeba. energousafrTxoebas sxvadasxva WriI Si gani xiI aven, maT Soris: "Sida pol itikuri ganzomil eba, ekonomi kuri ganzomil eba, geopol itikuri ganzomil eba, usafrTxoebis pol itikis ganzomil eba, ekol ogiuri ganzomil eba"; [8]

ganvi xiI OT saerTaSori so terminTa mni Svnel obebi:

1. **ekonomi kuri ganzomil eba** – mocemul i ganzomil ebis mTavari maxasiaTebel i gamarTul ad funqci onirebadi energetikul i bazris arseboba. saxel mwifom an saxel mwifot a gaerTi anebebma xel i unda Seuwyon imas, rom energiis miwodeba xdebodes SeuzRudavad da sabazro fasebSi. Liberal izirebul i bazari da antimonopol iuri politika ki Tavis mxriv swored saimedo energomaragebis winapi robas qmnis. aseve auci l ebel ia grzel - vadiani savawro xel Sekrul ebebis gaformeba mimwodebl ebsa da momxmarebl ebs Soris da energodiversifikasiis politikis gatareba, rac aseve xel s uwyo bs stabiluri energetikul i urTierTobebis damyarebas. ekonomi kur ganzomil ebaSi moiazreba aseve axal i energetikul i teqnol ogiebis ganviTarebac, rac uzrunvel yofs energiis efekturad gamoyenebas, investiciebis moziebas, energodanakargebis Semci rebas da energoresursebis usafrTxod transportirebas.

2. **geopol itikuri ganzomil eba** – energoresursebis transportireba xdeba Sori distanci idan da xdeba maval i qveynis nacional uri sazRvrebis gadakveTa, saukeTeso gamosaval i energousafrTxoebis uzrunvel yofisaTvis iqneboda saerTaSori so savawro sistemis Camoyal ibeba. magram imdenad, ramdenadac ar arsebobs universal uri energetikul i savawro organizacia, saukeTeso gamosaval ia SemuSavdes erTi an wesebi da regul aciebi. magal iTisaTvis, Sesazi oa ganxiI ul i iqnas evropis energetikul i

qartiis xel Sekrul eba. aseve mni Svnel ovania gata des qveynebis mxridan denacional izaciis politika da saSual eba mieceT kerzo kompaniebs mxol od komerciul sawyisebze ganaxorciel on savaWro operaciebi, magram aqve aRsani Snavia, rom dRevandel etapze, maSin roca energetika mTel i rigi mizezebis gamo kvl avac gamoiyeneba politikis mTavar instrumentad, msgavsi denacional izaciis politikis gata reba Zal ze mtkvneul ia TiToeul i qveynisaTvis. aqve xazgasasmel ia iseTi saki Txi, rogoricaa gl obal izaciis procesebis Sedegad gamoweul i safrTxeebi - terorizmi, mekobreoba da sxva. amdenad energousafrTxoebis geopolitikuri ganzomil eba iTxovs SemuSavebul i iqnas erTiani strategiul i koncefciebi aRni Snul i safrTxeebis prevenciis miznIT. am kuTxiT Zal ze didi mni Svnel oba eniWeba natos, evrokavSirisa da euTos fargl ebSi gafarToebul TanamSroml obas.

3. **usafrTxoebis politikis ganzomil eba** - saerTaSori so terorizmi, mekobreoba Znel ia Tavi dan avicil oT mxol od saerTaSori so organizaciebis Zal isxmeliT. auci l ebel ia, qveynebis mxridan SemuSavebul da gata des konkretul i usafrTxoebis politika, raTa Tavi dan avicil oT teroristul i aqtebi, energoresursebis dataceba, Tavdasxmeli energetikul infrastrukturaze da sxv. unda moxdes arsebul i riskebis Sefaseba, krisisul i situaciebis erTobl ivi marTva, kritikul i infrastrukturis dacva (maT Soris erTobl ivad SeTanxmebul i samxedro qmedebebis meSveobiT), informaciebis gaziareba im qveynebs Soris, roml ebi c msgavsi safrTxeebis winaSe dganan.

4. **Sida politikuri ganzomil eba** moiazrebs qveynis Sida energetikul i sistemis gamartul i funqcionirebis uzrunvel yofas (uwyet energomaragebas, energoruserebis Sida rezervebis arsebolas, al ternatiul i energowyaroebis aTvis sebas da sxv.)."

5. **ekologiuri ganzomil ebis** Tanaxmad, gamogoni l i da dane-rgil i unda iqnas iseTi teqnologiebi, roml ebi c xel s Seuwyoben energoresursebis suftad gamoyenebas. am kuTxiT aseve didi mni Svnel oba eniWeba sufta da ganaxl ebadi energiis wyaroebis aTvis sebis xel Sewyobas.

6. **social uri ganzomil eba** gul isxmobs ara zogadad xel misawvdomobas energoresursebze, aramed mosaxl eobis Rari bi fenis Sesazi ebl obas gamoiyenos igi, rac rig qveynebSi xorciel deba energoresusebze saxel mwifos mxridan fasebis subsidi rebiT. swored energousafrxoebis am mraval i ganzomil ebis Sesawl isa da gaTval i swinebis gziT aris Sesazi ebel i, srul ad avxsnaT energousafrTxoebis koncefcia da is instrumentebi, roml ebi Tac Sesazi ebel ia usafrTxoebis maral i xarisxis uzrunvel yofa.

amj erad Cveni kvl evis gansakuTrebui sagans warmoadgens energetikul i usafrTxoebis Tval sazrisiT erovnul i usafrTxoebis ganxil va. TviT si tyva usafrTxoeba, rogorc es saerTaSori so doneze aris miRebul i ni Snavs, "qveynis da am qveyanaSi mxovrebi mosaxl eobis (sazogadoebis) SesaZI ebl obas, uzrunvel yon TavianTi damouki debi oba da SeinarCunon TviTmyofadoba mtrul ad ganwyobil i Zal ebis mier gamoweul i cvl il ebebis winaaRmdeg," an meorenairad "usafrTxoeba es aris ZiriTadi Rirebul ebebis mimart safrTxeebis ararseboba". rac Seexeba energetikul usafrTxoebas, rogorc aRvni SneT, i gi erovnul i usafrTxoebis erT-erT ZiriTad safuzvel s warmoadgens, kerZod, energoresursebisa da maT Soris el eqtroenergiis uwyyetad miwodeba samxedro seqtoris ganviTarebisTvis, qveynis ekonomikis ganviTarebisTvis da sxva. zemoT CamoTvl il i dargebis ganviTarebisTvis gadamwyeti da Seucvl el i mniSvnel obisaa. aqedan gamodinare, i gi ar miekuTvneba mxol oddamxol od romel i me erT seqtors, aramed mas di di gavl ena aqvs nebis mieri sxva seqtoris ganviTarebazec.

"tradiciul ad erovnul i usafrTxoeba gul isxmobs qveynis SigniT politikur simSvi des, mosaxl eobisa da saarsebo pirobebis dacvas da kul turul -politikuri erTianobis SenarCunebas da saerTod, yvel a im sasi cocxl o pirobas, romel ic uzrunvel yofs eris mdgrad ganviTarebas da arsebobas"; doqtor al eqsandre rondel is ganmarkebiT: "erovnul i usafrTxoeba, upirvl es yovl isa, gul isxmobs saxel mwifos suverenitetis, mTI ianobis, politikuri institutebis, kul turul i TviTmyofadobiS SenarCunebas". uol ter I ipmanis ganmarkebiT: "saxel mwifo usafrTxo mdgomareobaSi imyofeba maSin, rodesac mas omis Tavidan asacil ebl ad umTavresi Rirebul ebebis msxverpl ad gaReba ar uxdeba da auciI ebl obis SemTxvevaSi aseT omSi gamarj vebiT am Rirebul ebis SenarCuneba Zal uZs". [9]

zemoT ganxil ul i Teoriebis gaTval i swinebiT ki dev erTxel SeiZI eba davakonkretoT Semdegi: "erovnul i usafrTxoebis cnebasTan dakavSirebiT arsebobs ori \_ konservatorul i da axal i midgoma. Zvel i, tradiciul i midgomis Tanaxmad, erovnul i usafrTxoebis ZiriTad komponentis mxol od samxedro usafrTxoeba warmoadgens. xol o axal i midgomis Tanaxmad, samxedrosTan erTad "ZiriTadi komponentebia: ekonomikuri, socialuri, ekologiuri, politikuri da sxva".

yovel i ve zemoTqmuli is gaTval i swinebiT: "energetikul i usafrTxoeba Tavisi mraval mxrivi komponentebiT erovnul i usafrTxoebis erT-erT ganzomil ebas warmoadgens". [10]

msofl ios svedasxva qveynis magal iTze Tu vi msj el ebT, arsebobs individualuri (erTi konkretul i qveynis) energetikul i

usafrTxoebis dacvis Sexedul eba da arsebobs gaerTianebul i (regionaluri) energetikul i usafrTxoebis dacvis gegma. rac dro gadi, saerTaSoriso masStabiT upiratesoba, meore sistemas eZI eva. e.w. "Caketil i" energosistemebi nakl ebad saimedo da myari.

dedamiwaze mxovrebi adami anebi ssvadasxva dargobrivi (ekonomikuri, samxedro, ekol ogiuri, socialuri, kul turul i da ssvadasxva) urTierTobebiT imdenad dauaxl ovdnen erTmaneTs, rom ama Tu im dargis mxol od erT qveyanaSi ganviTareba Znel ad dasaj erebel ia. gansakuTrebiT es exeba energetikis dargs, romel ic rogorc adami anis organizmi sisxl ZarRvebiTa da nervul i sistemiT aris daqsel il i, asevea dedamiwi ssvadasxva kontinentebi energetikul i komunikaci ebiT gajerebul i. SeiZI eba iTqvas, kavkasia jer Tavis SigniT (saqarTvel o, somxeTi, azerbaijan, Crdil oeT kavkasia) aris energetikul ad gaerTianebul i, da meorec, ukve ukavSirdeba mis garSemo arsebul aziisa da evropis qveynebs, xol o evropa da azia energetikul ad (Tavis mxriv) urTierT mwidro kavSirSi imyofebian. ugro metic, energetikul i kavSirrebi okeanis gaRmac (amerika, kanada) ki myardeba. Aamdenad, romel im qveynis energetikul i usafrTxoebis ganxiL va mxol od sakuTar "Caketil sivrceSi" yovl ad SeuZI ebel ia da arc iqneboda swori. rogorc amboben, dRes msofl io ise dauaxl ovda erTmaneTs, rogorc arasdros.

gamodis, rom sakuTrebis formis miuxedavad (kerzo, saxel mwifo an Sereul i), energetikul i usafrTxoeba regionalur, erTian mwyoibr sistemaSi unda ganvi xiL oT. mtkiceba imisa, rom qveynebs, energouzrunvel yofa, mxol od sakuTari resursebis bazarze hqondeT warsul s Cahbarde.

Tanamedrove pirrobebSi erT-erTi mTavari amocana el eqtro-energiis warmoeba da gasaRebaa, romlis muSaobi safuzvel s Tavisufal i bazris principebi unda warmoadgendes. Tu bazari monopol izirebul i ar aris, maSin igi gansazRvravs erTeul i kil ovatsaaTis Rirebul ebas, moxmarebis sididesa da drois ssvadasxva monakveTSi el eqtroenergiis dinabis mimarTul ebas.

rogorc erTi qarTul i andaza ambobs: "Tafl i iyos, buzi baRdadi dan mofrindeba", anu mTavaria saqonel i, romel sac el eqtroenergia hqvia, Warbi raodenobiT arsebobdes, danarcens momxmarebel i (am SemTxvevaSi Tavisufal i bazari) daaregul irebs. qveyanaSi el eqtroenergiis siWarbes, moqmedi el eqtrosadgurebis gamomuSavebis sidide ganapi robebs. el sadgurebis gamomuSaveba ki axal i simZI avreebis aTvisebazea damoki debul i.

imisda mixedviT, qveyana deficits gani cdis, Tu piriqiT, Warbi el eqtroenergia gaaCnia, xdeba gasaRebi bazris Sevseba (regul ireba), anu e.w. eqsport-importi damoki debul ia ama, Tu im

qveynis energetikul i resursebis arsebobaze, gamoyenebis koeficientis si di deze, politikur-ekonomikur da social ur mdgomareobaze. energetikul i kavSirebis saimedooba ganapirobebs qveynis energetikul usafrTxoebas. TiToeul i qveyana zemoT CamoTvl il i pirobebis gaTval i swinebit uzrunvel yofs sakuTar energetikul usafrTxoebas. gansxvaveba mxol od fasebSi a. qveyanas, romel sac nakl ebi energoresursi gaaCnia, Zvirad yidul obs pirvel ad wyaros, Sesabami sad Zviria el energiac (magal iTad: iaponia evropis, amerikisa da TviT aziis zogierti qveynac ki), xol o visac Warbi energoresursi gaaCnia, sakuTar qveyanaSi SeuZl ia nakl eb fasSi gayidos da, piriqiT, eqsportidan cdil obs meti mogeba mi iRos (magal iTad: TurqmeneTi, ruseTi, irani, erayi, kuveiti da sxva). erTeul i kil ovatsaaTis Rinebul eba, ZiriTadar i cvl eba imisda mixedviT, Tu saidan (romel i qveynidan, ra fasad) xorciel deba importi.

## **2.2 aris Tu ara srul yofil i usafrTxoebis garantiebi**

zemoT ganxil ul i sakiTxebis safuzvel ze SeiZl eba ganvixil oT Tanamedrove energetikul i sistemebi da regional ur masStabSi maTi ganvitarebis mimarTul ebebi. sabWoTa kavSiris daSi amde, sadac gaerTianebul i iyvnen respublikebi: ruseTi, ukraina, uzbeketi, yazaxeti, yirgizeTi, TurqmeneTi, tajikeTi, belorusia, mol daveTi, bal tiispireteSa da kavkasiis respublikebi, Seqmnili iyo erTiani energetikul i sistema, romelic uzrunvel yofda TiToeul i zemoCamoTvl il i qveynis el eqtromomaragebas, imedianobasa da usafrTxoebas. erTiani wyobisa da sistemis daSi am mezobel qveynebs Soris politikuri da ekonomikuri konfliqtebi gamoiwvia. amis Sedegad konfliqti monawil e TiToeul ma qveyanam izaral a. bunebrivia, am qveynebis energetikul i usafrTxoebis koeficienti sakmaod Semcinda.

Tanamedrove pirobebis e.w. "rkinis farda" gai xsna da yofil i sabWoTa respublikebi energetikul ad daukavSi rdnen mezobel qveynebs. Seiqmna, an iqmneba regional uri energosistemebi, romelic TandaTan Zl ierdebian. erT konkretul geografiul areal Si moqceul Qqveynebs Soris yal ibdeba Zl ieri energetikul i kompl eqsebi.

Tu saxel mwifota Soris dadebul i xel Sekrul ebebi ar iqneba samarTI i anobis principze agebul i da orive mxare pativiscemiT ar moepyroba mas, maSin SesaZl ebel ia, es kavSirebi droTa ganmavl obaSi monawil e qveynebi saTvis (an erT-erTi qveynis) SeiZl eba sazi anoc ki RmoCndes. [11]

e.w. "kompl eqsuri" Teoriis Tanaxmad, mocemul i energetikul i urTierTobebi moicavs energiis warmoebas (eqsporti), Sesyi dvasa (importi) da energiis tranzitTan dakavSirebul movl enebs. qveynebs Soris yal ibdeba ZI ieri energetikul i urTierT-damoki debul eba, rac regionis SezRudul sazRvrebSi moqceul i qveynebi sTvis ufro xSirad gardai qmneba potenciur safrTxed, vidre mSvi dobi ani TanamSroml obis wi napi robad. meores mxriv, energetikul komuni kaci ebs (el eqtrogadacemis xazebs, mil sadebs) SeuZI iaT daakavSiron erTmaneTi sgan Sor distanciaze mdebare qveynebi. imisaTvis, rom gamovavl inoT energetikul i usafrTxoebis kompl eqsis sazRvrebi, aucil ebel ia gansazRvrot ama Tu im qveynis sxva qveyanaze energetikul i damoki debul ebis xarisxi, iseTi faqtorebiT, rogorica: energetikul i valrobi s bal ansi; sakuTari energetikul i resursebi; maragebi da maTi maqsimal urad gamoyenebis SesaZI ebl oba (romel ic xel s uwyobs energousafrTxoebis xarisxis zrdas). radgan arsebobs pozitiuri - urTierTsasargebl o da negatiuri \_ safrTxis Semcvl el i urTierTdamoki debul eba, mni Svnel ovania gansazRvros aRni Snul i urTierTdamoki debul eba rodis gadai qceva safrTxed, an ra xarisxi T unda arsebobdes, rom is safrTxed ar gadai qces. ekonomi kur-pol itikur-samxedro damoki debul ebis msgavsad "rodesac erTi qveynis 30%-iT damoki debul eba meore qveynisaTvis ar aris safrTxis momtani, masin rodesac antagonistur qveynebs Soris 10%-iT damoki debul ebac ki safrTxed mi iCneva." [12]

zemoT Tqmul idan gamodinare, mocemul i Teoriis meSveobi T SegviZI ia gansazRvrot: sad da rodis SeiZI eba ganxorciel des energotranziti (wyaro, raodenoba, miwodebis dro), energomoxmarebel da energomi mwodebel qveynebs Soris arsebul i energetikul i urTierTdamoki debul ebis xarisxi. yovel i ve es mogvcems saSual ebas, gamovavl inoT cal keul regionSi arsebul i, an mosal odnel i potenciuri energetikul i safrTxe. am amocanis gadasawytetad iyeneben e.w. "neoreal izmis" Teorias, rom is Tanaxmad: "sistemis struktura gansazRvrav misi Semadgenel i el ementebis qmedebas. mocemul i sistemis mTavari maxasiaTebel i anarqiia. es imiT aris ganpi robebul i, rom ar arsebobs uzenaesi mmarTvel oba-mTavroba, romel ic daaregul irebda urTierTobebis sistemis Semadgenel el ementebs Soris. anarqiis pi robebSi urTierTobebis warmoebis ZiriTadi metodi aris Zal is metodi, radgan anarqiis pi robebSi, roca ar arsebobs damsjel i organo, Zal a yvel aze efekturi saSual ebaa mi znis misaRwevad." swored am mankieri Tvi sebi sgan dasacavad arsebobs saerTaSoriso sistema, romel ic Tvi Tdaxmarebis sistemaa. aqedan gamodinare, saxel - mwi foebi moqmedeben Tavi anTi erovnul i interesebis Sesabami sad.

kerZod, "Ti Toeul i saxel mwi fo awesebs moqmedebis kurss, romel ic misi azriT, saukeTesod moemsaxureba mis erovnul interesebs. uzenaes i erovnul i interes i ki aris usafrTxoeba da Tvi TgadarCena, rac mWidrod aris dakavSirebul i Zal asTan da Zl ierebasTan." [13]

cnobil i mecnieris - qeneT uol tis azriT "qveyanas aqvs uamravi sxva mi zani, magram Tvi TgadarCena aris yvel a sxva mi zni s ganxorciel ebisaTvis saWiro prerekvi zi ti. i gi mWidrod aris dakavSirebul i Zal asTan da Zl ierebasTan" da ki dev.

"saerTaSori so pol i tikaSi Zal a da Zl iereba i give rol s asrul ebs, rasac sabazro ekonomi kaSi ful i." swored am Tvisebi T gamoirCevian ew. "zesaxl mwi foebi", romel TaTvisac saerTaSori so samarTI is dacva xSirad mxol od formal ur xasiaTs atarebs. Tanamedrove cxovrebaSi aseT faqtebs xSirad aqvs adgil i. [14]

"ekonomikuri urTierTdamoki debul eba ar aris sakmarisi i mistsvis, rom qveyana i yos motivirebul i SeinarCunos mSvi doba. ami tomac saxel mwi foebi cdil oben, Zal is meSveobi T daabal anson Zl ieri mowinaaRmdege. mi uxedadavd imisa, rom saxel mwi fos mxridan nebi smier dros Zal is gamoyenebis Sesazl ebl oba i wvevs mudmi vi omis mdgomareobis Seqmnas, swored Zal is gamoyenebis al baToba garkveul wil ad uwyoobs xel s iZul ebiTi mSvi dobi s SenarCunebasac. rodesac qveyanas aqvs mol odini, rom mis mier Zal is gamoyenebas, mowinaaRmdegec Zal as daupiri spirebs, xSirad cdil obs Tavi dan aici l os dapi ri spireba da ufigrdeba omisgan mi Rebul i sargebel i aRemateba, Tu ara mi yenebul zaral s." [15]

yovel i ve zemoTqmul i mraval i qveynis gamocdi l ebi Taa dadasturebul i. qveyana \_ didi iqneba Tu patara, gverds ver auvl is warmodgeni l saki Txebi, saqarTvel o Tavisi dani Snul ebi T gansakuTrebui i qveyanaa da Tu i gi yovel i ve amas sworad Seimecnebs, warmateba aucil ebl ad eqneba.

rac Seexeba Zal Ta bal anss: "es aris iseTi urTierTobebi s Sedegi, roml is drosac cal keul i saxel mwi fos xel Si ar xdeba Zal aufl ebi s akumul ireba da ar aris daSvebul i erTi romel im qveynis dominireba sxvzbze. Sesabamisad, neoreal izmis Teori i dan gamomdinare, saerTaSori so pol i tikaSi arsebobs kanonzomi erebebi da meTodebi, roml ebic meordeba, mi uxedadavd imisa mas sxvadasxva adami anebi da saxel mwi foebi iyeneben Tu ara. Zal Ta bal ansi swored msgavsi qmedebebis Sedegia, es ki gvaZl evs saSual ebas samomavl od vivraudot, Tu ra i wvevs ama Tu im qveynis mxridan warmoebul qmedebas da ra Sedegebi SeiZl eba mohyves mas." [16]

qveynis energousafrTxoebi s saki Txi imdenad mni Svnel ovania, rom aucil ebel i iyo gavcnobodi T saerTaSori so praqtkas. yovel i ve amis codna saSual ebas mogvcems sworad gavszRvrot

Cveni qveynis dargobrivi ganvi Tarebis mimarTul ebebi da gansakuTrebis energousafrTxoebis saki Txebi.

ganxil ul i Teoriebis safuzvel ze SegviZl ia vTqvaT, rom energousafrTxoebis Tval sazrisiT, saqarTvel osa da kavkasiis qveynebs SeuZl iaT gaxdnen evropa-aziis "gzasayarze" regionaluri urTierTobis mtkice SemakavSirebel i rgoli, rogorc energousafrTxoebis, aseve sxv. (samxedro, ekonomikuri, kul turuli da a.S.) dargebis Tval sazrisiT. imisaTvis, rom saqarTvel om da Sesabami sad kavkasiis qveynebma es "misia" pirnati ad Seasrul on, saWi roa, pirvel rigSi, "Tvi T SigniT" moawesrigon urTierTTobebi, rac arc Tu iol i saqmea. Tumca, vidre es saukuneobrivi saWi rboroto saki Txebi ar mogvardeba, manamde ganvi Tarebaze da miT umetes did masstabebze msj el oba fuWad drois dakargva i qneba. SeZl ebs Tu ara Tanamedrove qarTul i sazogadoebis saukeTeso nawi i swori politikur-ekonomikuri, socialuri, samxedro da energetikul i usafrTxoebis koncefciis SemuSavebas da sazogadoebisTvis im zomiT SeTavazebas, rom igi bol osdabol os qveynis ganvi Tarebis safuzvel Ta-safuzvel i gaxdes? Aai, es aris mTavari gadasawyveti amocana.

1. pirveli safrTxe: rogorc cnobili a, postsabWoTa qveynebze, rogorc, ganvi Tarebad qveynebze, gansakuTrebis interes i Cenen e.w. "transnacionaluri kompaniebi", aseTi kompaniebi xSirad saerTaSoriso "aRiarebasac" aRweven da advil ad Sedianama, Tu im qveynis saxel isufi ebo struqturebTan (maT Soris "pirvel eSel onebSi") karg damoki debul ebaSi, roml ebic piradi mogebis mizniT ful s deben ama, Tu im dargSi (Cvens SemTxvevaSi energetikaSi), gazrdil i satarifo fasebiT ipyrobis qveynis Si da bazars. minimum droSi cdil oben maqsimumi mogebis miRebas. danarCeni "teqnikiis" saqmea, anu igeben "tenderebis" da isakuTreben energetikul obiqtebs, rac qveynisTvis seriozul i Semosavl ebi s dakargas ni Snavs.

2. meore safrTxe es aris: uSual od arsebul i energetikul i obiqtebis (simZl avreebis el sadgurebis, qvesadgurebis, gadacemis xazebis da a.S.) pirdapiri miyi dvis gziT, (iafad) mtrul ad ganwyobil i qveynebis xel Si Cagdeba, rac faqtobri vad qveynis energetikul potencial ze Zal aufl ebi s dakargas da kritikul momentSi qveynis samxedro usafrTxoebis dacemas ni Snavs.

3. mesame safrTxe: ucxoel i investorebi ssvadasxva mizezTa gamo adgil obriv gamocdil kadrebs ar endobian, aTavisufi eben samuSaodan da maT nacvl ad samuSaoze ahyavT dabat anaz-Raurebadi, naki ebad gamocdil i special istebi, anda sxva qveynis moqal aqeebi. adgil obrivi profesional ebi i kargebian investorebis mxridan ar xdeba axal i kadrebis swavl eba.

4. meoTxe safrTxe: ucxour kompaniebs aravi Tari survili i ara aqvT, ganavi Taron adgil obrivi mrewvel oba, anu mTel i mowyobil oba-danadgarebi da masal ebi undaT, rom SeukveTon maTTvis saintereso sazRvargareTul qarxnebSi (maTi mTavari mizania yvel afri dan mogeba naxon, maTTvis adgil obrivi qveynis interessebs aravi Tari mni Svnel oba ara aqvs).

5. mexuTe safrTxe: privatizaciis dros, an sxva formiT kerzo sakuTrebaSi gadasvl is pirobebSi, anda ama Tu im obieqtis aSenebis da garemontebis mizniT tenderis gamocxadebis dros, imis gamo, rom adgil obriv special ists, an special istTa j gufs, ar gaaCnia sawyisi ful adi resursi, tenderebSi ver iReben monawiI eobas, ris gamoc umuSevrad rCebian, anda gamarj vebul i ucxouri kompaniis iafffasi ani muSaxel i xdebian.

6. meeqvse safrTxe: saerTaSoriso donori organi zaciebi da bankebi, ganvi Tarebad qveynebSi, axal -axal sesxebs aZI even Ziri-Tadar im ucxour kompaniebs, roml ebTanac didi xnis urTierToba akavSirebT, rac SemdgomSi xSirad korufciis sababi xdeba.

7. mesVi de safrTxe: dargidan mi Rebul i Ziri Tadi mogeba gaedi neba ucxoeTSi yvel aferi es saqarTvel os energosistemisTvis qmnis seriozul safrTxeebs.

saqarTvel os energetikam bol o oci wl is ganmavl obaSi Svi di ve safrTxe "gaiara". ver vi tyiT, rom sirTul eebi Rirseul ad dazI ia. sabol oo jaMSi bal ansi uaryofiTi a. (amis Tqmisi safuzvel s Semdegi statistika iZI eva: dRevandel i mdgomareobiT saxel mwifos sakuTrebaSi odesRac arsebul i energetikis dargis 90% gasxvi sebul ia da arasai medo partniorebis xel Sia. (Ziri Tadar rusul i kompaniebis sakuTrebaa). dadgmul i simZI avre da gamomuSaveba Ti Tqmisi 2-j er Semcirda, katastroful ad ikl o finansurma Semosavl ebma. Sedegad el eqtrosistemas raime seriozul i axal i simZI avre ar momatebia), wamodgenil i masal is kvl eva safuzvel s iZI eva vTqvAT, rom saqarTvel os energousafrTxoebis garantiebi arasaTanado donezea, saWiroa axal i (sworad gaTvl il i) Roniszlebebis dagegma da ganxorciel eba.

ama Tu im qveynis energousafrTxoebis erT-erTi mTavari piroba energoresursebis didi raodenobiT arseboba. rogori mdgomareobaa am mxriv saerTaSoriso masStabiT da maT Soris saqarTvel oSi?

### **2.3. msofli i o energoresursebis maragebi**

saerTaSoriso energetikul i saagentos monacemebis Tanaxmad, msofli i oSi energoresursebis moxmarebis zrda 2035 wl i saTvis 49%-iT aris navaraudevi. martal ia, 2008 wl i s msofli i o ekonomi kurma kriisma garkveul i gavl ena iqona energoresursebis moxmarebaze (igi garkveul will ad Semcirda), magram 2010 wl i dan iwyeba ekonomikuri krisis TandaTanobiTi daZl eva, rac Sesabami sad a i saxebe energoresursebis moTxovnis zrdaze. aqedan gamodinare energoresursebze moTxovna axal i maragebis aTvis baze ufro swrafad izrdeba.

msofli i oSi dadasturebul i **navTobis** maragebi 2010 wl i s 1 ianvris mdgomareobiT Seadgens 1354 miliard barel s, aqedan yvel aze didi wil i 753 miliardi barrel i modis axl o aRmosavl eTze, 194 miliardi barrel i Crdil oeT amerikaze, 135 miliardi barrel i central ur da samxreT amerikaze, 119 miliardi barrel i afrikaze, 100 miliardi barrel i evraziaze, 40 miliardi barrel i aziaze, 12 miliardi barrel i evropaze. navTobis udi desi momxmarebl ebi arian aSS, CineTi, iaponia, ruseTi, indoeTi, germania, brazil ia. 2010 wl i s monacemebiT, yvel aze meti dadasturebul i, maragi saerTaSoriso kl asifikasiis mixedviT (raodenobiT) aqvs saudis arabet - 19,20%, Semdeg modis kanada -12,94%, irani -10,16%, erayi -8,50%, kuveit -7,50%, venesuel a -7,34%, arabTa gaerTianebul i emiratebi -7,22%, ruseTi -4,43%, Libia -3,27%, nigeria -2,75%, yazaxeti -2,22%, katari -1,88%, CineTi -1,51%, aSS -1,42%, brazil ia -0,95%, al Jiri -0,90%, meqsi ka -0,77%, angol a -0,70%, azerbaijan -0,52%, norvegia -0,49%, sxva danarCeni msofli i o -5,33%. bol o periodSi moTxovna navTobze yovel wl i urad ki dev ufro izrdeba.

rac Seexeba **bunebrivi airis** dadasturebul msofli i o maragebs, misi daaxl oebiT 3/4 ganTavsebul ia axl o aRmosavl eTsa da evraziis territoriaze. [17]

2010 wl i s monacemebiT, ruseTze, iransa da katarze msofli i oSi arsebul i bunebrivi airis 55% modis. bunebrivi airis msofli i o dadasturebul i maragebi 2010 wl i s 1 ianvrisaTvis Seadgens daaxl oebiT 6,609 tril ion m<sup>3</sup>. am mxriv ruseTs pirvel i adgil i uWiravs (msofli i o maragebis 25,4%), Semdeg modis irani -15,8%, katari -13,6%, TurqmeneTi -4,0%, saudis arabeti -4,0%, aSS -3,7%, arabTa gaerTianebul i emiratebi -3,2%, nigeria -2,8%, venesuel a -2,7%, al Jiri -2,4%, erayi -1,7%, avstral ia -1,7%, CineTi -1,6%, indonezia -1,6%, yazaxeti -1,3%, malaizia -1,3%, norvegia -1,2%, uzbeketi -1,0%, kuveit -1,0%, kanada -0,9%, danarCeni msofli i o -9,2%. 2010 wel s bunebrivi airis maragebis zrdiT gansakuTrebit xasi aTdebi an TurqmeneTi da

avstral ia. bunebrivi airis moxmareba 2010 wl is monacemebiT, yovel wl iurad 1,3% izrdeba. udi desi momxmarebl ebi arian ruseTi, aSS, germania, kanada, ingl isi, iaponia, ital ia, ukraina.

procentul i maCvenebl ebiT, rom avsaxoT, 2010 wel s msofI ioSi energoresursebis mTI iani warmoebis 38,1% modis navTobze, 25,5%-bunebriv airze, 23,1% qvanaxSirze, 5,2% atomuri energies wyaroze da 8,1% sxva danarCen energoresursebze [18]

#### **2.4. energomwarmoebel i, energomomxmarebel i da energosatranzito qveynebis kl asifikacia**

msofI ioSi navTobisa da bunebrivi airis mwarmoebel i, eqsportiori, momxmarebel i da importiori qveynebi, aSS-s energetikul i administraciis 2008 wl is monacemebis mixedvi T Semdegnai rad nawi l deba:

1. navTobi s mwarmoebel i qveynebi (dReSi aTasi barel i navTobi): saudis arabeTi -10.782, ruseTi -9.790, aSS-8.514, irani -4.174, CineTi -3.973, kanada-3.350, meqsi ka-3.186, arabTa gaerTi anebul i emiratebi -3.046, kuveit i -2.741, venesuel a-2.643, norvegi a-2.466, brazil ia-2.402, erayi -2.385, al Jiri -2.180, nigeria-2.169.
2. navTobi s eqsportiori qveynebi (dReSi aTasi barel i navTobi): saudis arabeTi -8.030, ruseTi -7.017, arabTa gaerTi anebul i emiratebi -2.475, irani -2.342, norvegi a-2.338, kuveit i -2.288, nigeria -2.062, venesuel a-1.957, al Jiri -1.905, angol a-1.709, I ibia-1.575, erayi -1.524, meqsi ka-1361, yazaxeTi -1.204, kanada-1.116;
3. navTobi s momxmarebel i qveynebi (dReSi aTasi barel i navTobi): aSS-19.498, CineTi -7.831, iaponia-4.785, indoeTi -2.962, ruseTi -2.916, germania-2.569, brazil ia-2.485, saudis arabeTi -2.376, kanada-2.261, samxreT korea-2.175, meqsi ka-2.128, safrangeTi -1.986, irani -1.741, didi britaneTi -1.710, ital ia-1.639;
4. navTobi s importiori qveynebi (dReSi aTasi barel i navTobi): aSS-12.224, iaponia-4.903, CineTi -3.670, germania-2.325, samxreT korea-2.210, indoeTi -1.964, safrangeTi -1.897, espaneTi -1.583, ital ia-1.519, tai vani -950, hol andia-905, singapuri -898, TurqeTi -644, bel gi a-629, tai l andi -602;
1. bunebrivi airis mwarmoebel i qveynebi (ml rd.m<sup>3</sup>): ruseTi -656.2, aSS-490.8, kanada-178.2, irani -101, al Jiri -84.4, didi britaneTi -84.2, norvegi a-83.4, hol andia-77.3, indonezia-74, TurqmeneTi -72.3, saudis arabeTi -68.3, uzbeketi -62.5, mal ai zia-60.9, CineTi -58.6, arabTa gaerTi anebul i emiratebi -45.1;
2. bunebrivi airis eqsportiori qveynebi (ml rd.m<sup>3</sup>): ruseTi -182, kanada-101.9, norvegi a-78.1, TurqmeneTi -58, hol andia-50.2, indonezia-29.6, mal ai zia-29.1, katari -26, trinidati da togo-21,

aSS-19.8, avstral ia-12.9, uzbeketi -12.5, nigeria-11.6, bolivia-10.6, yazaxeti -10.2;

3. bunebrivi airis momxmarebel i qveynebi (ml rd.m<sup>3</sup>): ruseTi -610, aSS-604, irani -98.2, germania-96.8, kanada-92.8, di di britaneTi -91.2, iaponia-83.7, ital ia-82.6, ukraina-73.9, saudi arabeti -68.3, CineTi -55.6, uzbeketi -48.4, hol andia-47.8, meqsi ka-47.5, safrangeTi -47.3;
4. bunebrivi airis importiori qveynebi (ml rd.m<sup>3</sup>): aSS-117.9, germania-87, iaponia-77.6, ital ia-70.5, ukraina-57.1, safrangeTi -47, ruseTi -37.5, samxreT korea 35.9, espaneTi -31.8, Turqeti -25.5, hol andia-22.1, belarusia-19.2, belgia-17.3, di di britaneTi -15.8, ungreTi -11.5; [19]

warmodgenil monacemebTan erTad aseve mni Snel ovania aRini Snos, rom energetikul i resursebis mimwodebel i qveynebis aTvis real izaciis Sedegad mi Rebul i Semosavl ebi qveynis biuj etis Sevsebis mni Snel ovan wyaros warmoadgens. magal iTad: msofi ioSi erT-erTi udidesi eqsportiori qveynis – ruseTi biuj etSi energoresursebis eqsportidan mi Rebul i Semosavl ebi qveynis biuj etis 60%-s Seadgens. norvegiis biuj etSi – 50%, swored energoresursebis eqsportidan mi Rebul i Semosavl ebi a saudi arabeti -90%, nigeriis-32%, yazaxeti -70%, azerbaijanis-40% da a.s.

rac Seexeba energoresursebis momxmarebel qveynebs, imisaTvis rom gamovavl inoT mocemul i qveynebis damoki debul ebi s xarisxi importirebul energoresursebze, auci l ebel ia movizi oT Semdegi sami maCvenebel i:

1. aRni Snul i qveynebis Si da energomoxmarebaSi mTI i anad navTobi sa da bunebrivi airis wil i;
2. mocemul i qveynebis mier importirebul energoresursebSi navTobi sa da bunebrivi airis wil i;
3. am qveynebis Si da energomoxmarebaSi importirebul i navTobi sa da bunebrivi airis wil i.

magal iTisaTvis SegviZi ia moviyanot ramodenime di di energoimportiori qveynis (rogorc evropaSi, ise aziaSi) monacemebi, mat Soris **germaniis** energoresursebis mTI iani moxmarebis 34.6% modis navTobze da 21.7% bunebriv airze. germaniis mier importirebul i energoresursebis 56% modis navTobze, xol o 31%-i bunebriv airze. aqedan, importirebul i bunebrivi airi da navTobi mTI iani Sida energomoxmarebis 60% Seadgens.

**Turqeti** energoresursebis mTI iani moxmarebis 35% modis navTobze da 29 % – bunebriv airze. Turqeti importirebul i energoresursebis 42% modis navTobze, xol o – 23% bunebriv airze. importirebul i bunebrivi airi da navTobi mTI iani Sida energomoxmarebis 70% Seadgens.

**italia** \_ energoresursebis mTI iani moxmarebis 45% modis navTobze, 36% \_ bunebriv airze. navTobi Seadgens importirebul i energoresursebis 52%, xol o bunebrivi airi \_ 35%. importirebul i bunebrivi airi da navTobi mTI iani Sida energomoxmarebis 80% Seadgens.

**espaneti** \_ energoresursebis mTI iani moxmarebis 49% modis navTobze, 18% \_ bunebriv airze. navTobi Seadgens importirebul i energoresursebis 66%, xol o bunebrivi airi \_ 22%. importirebul i bunebrivi airi da navTobi mTI iani Sida energomoxmarebis 60% Seadgens.

**rumeTi** \_ energoresursebis mTI iani moxmarebis 26% modis navTobze, 35% \_ bunebriv airze. navTobi Seadgens importirebul i energoresursebis 40%, xol o bunebrivi airi \_ 34%. importirebul i bunebrivi airi da navTobi mTI iani Sida energomoxmarebis 60% Seadgens. [21]

rogorc ukve aRvni SneT, qveynebi iyofa 4 ZiriTad j gufad: energoresursebis mwarmoebel , momxmarebel , eqsportior da importior qveynebad.

## 2.5. saqarTvel os energoresursebi

axl a ganvixil OT Tu ra mdgomareobaa uSual od saqarTvel oSi. statistikis saxel mwifo departamentis, saqarTvel os ssr bunebrivi resursebis da doqtor d. ComaxiZis wignis "saqarTvel os energetikul i usafrTxoeba" monacemebis mixedviT, saqarTvel o arsebul i mdgomareobiT fI obs da gamovl eni l ia energetikul i resursebis Semdegi maragebi:

hidroresursi (Teoriul i) – 135,8 mil iardi kvt.sT.

(SesaZI o mi Rwevadi) \_ 55 mil iardi kvt.sT.

naxSiri (Teoriul i) \_ 235,5 mil ioni tona

saqarTvel os tradiciul i ser-i dan (ser-saTbob-energetikul i resursi) aRsani Snavia hidroresursi, naxSiri da navTobi. rogorc cxril i #3.1-dan Cans, Teoriul i (geol ogiuri) maragi mni Svne-I ovnad sWarbobs bal ansurs (teqnikurs). pirvel rigSi, es iTqmis naxSiri da navTobis mimart, romel Ta maragi Sesabamisad 5,5-j er da 4,0-j er nakl ebia geol ogiurze.

cxril i #2.1

maragis dasaxel eba	hidroenergia ml rd.kvtST	naxSiri ml n. tona	navTobi ml n. tona
energoresursebis Teoriul i (teqnikuri) maragi	135,8	235,5	438,3

hidroenergiis teqnikuri da saTbabis sabal nso maragi	68,5	430	110,9
energoresursebis mopoveba (warmoeba) 2001 wel i	5,5	0,005	0,1
mopoveba (warmoeba) sabal anso da teqnikur maragTan Sedarebi T %	8,6	0,0001	0,09

cxril is monacemebi gvi Cvenebs, rom miuxedavad saqarTvel oSi arsebul i energetikul i deficitisa, metad dabali a maTi gamoyenebis koeficienti. kerZod, 2001 wl is mdgomareobi T, qveyanaSi aTvisebul i yo hidroenergiis teqnikuri maragis mxol od 8,0%, naxSiris sabal anso maragis – 0,001% da navTobis amosaRebi maragis – 0,09%."

miuxedavad imisa, rom bol o periodSi mateba SeimCneva, zrdi s tempi imdenad dabali a (10%, 0,007%, 1,09%), rom energousafTxoebis normebis dacvaze saubari zedmetia. rac Seexeba bunebriv gatz, saqarTvel oSi j erjerobi T misi mopoveba Ti Tqmisi ar xdeba. qveyana iZul ebul ia mezobel i qveynebidan Seisyi dos. garda energodani Snul ebi sa, gazi gamoiyeneba rogorc gaTbabis saSual eba, aseve sayofacxovrebo, samrewel o da sofi is meurneobis seqtorsic. SedarebisTvis, sabWoTa periodSi, kerZod 1989 wel s, saqarTvel om moixmara saSual od 19 mil iardi kvt.sT. el eqtroenergia, 6 mil iardi m<sup>3</sup>.gazi. aqedan 2,5 mil iardi m<sup>3</sup>. dai xarj a gaTbobaze, 815 ml n.m<sup>3</sup>. sayofacxovrebo momaxurebaSi, 356 ml n.m<sup>3</sup>. sofi is meurneobasa da kvebis mrewel obaSi. gazis importi ZiriTadar warmoebda da dResac grZel deba ruseTi dan da azerbaijanid anidan.

rogorc anal izidan Cans, ZiriTadi (sakuTari) energowyaroebi, naxSiri da hidroresursebia, aqedan gamomdinare, pirvel rigSi, am or saxeobas unda mieqces mTavari yuradReba.

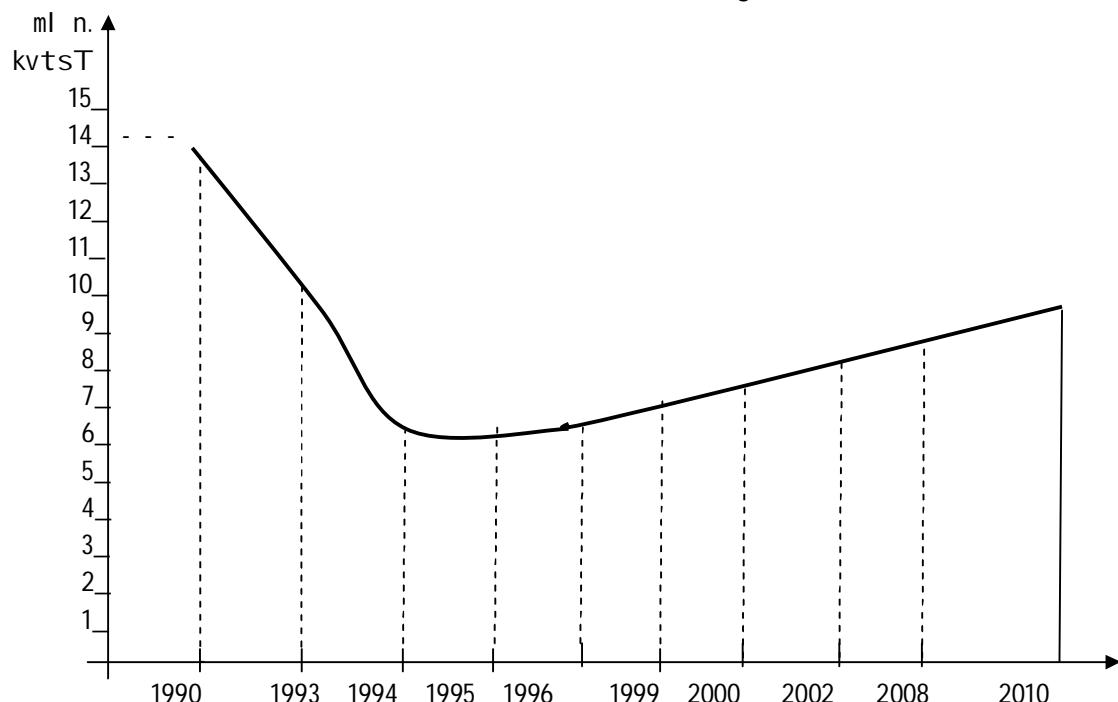
2010 wl is mdgomareobi T, hidroel sadgurebi Senarcunebul i da garkveul wil ad aRdgenil ic aris. maTi moqmedi simZl avre saSual od 1700 megavats, xol o wl iurma gamomuSavebam 9,4 mil iardi kvt-sT-s miaRwia. rasac ver vi tyiT Tbosadgurebze, romel Ta moqmedi j amuri simZl avre saSual od 650 megavats, xol o gamomuSaveba 678 mil . kvt. ST-s. ar aRemateboda. sawavis si Ziri dan gamomdinare mesakuTrebi cdil oben Tbosadgurebi rac SeiZl eba nakl ebi datvirTviT amusaon (safi qrebel ia, rom mesakuTreTa aseTi damoki debul ebas is fagtoric uwyobs xel s, rom semekis gadawyetyl ebi T, Tbosadgurebs gaCerebul mdgomareobaSi c eZi evaT anazRaureba (e.w. "garantirebul i simZl a-

vris safasuri"), es ki iwevs wl iuri gamomuSavebis ki dev ufro metad Semcirebas. Tbosadgurebis anal ogi urad, hidrosadgurebic (garda engurisa da vardnil hesebisa, romel Ta mfl obel obis saki Txi gaurkvevel ia) kerZoa (ZiriTadad ucxoel mesakuTreebs gadaecaT). mi uxedavad imisa, rom kanonmdebl oba kerZo mfl obel ebs energoobi eqtebis mudmi vad wesrigSi qonas aval debul ebs, SedegSi es srul ad ar ai saxeba, mi T umetes, roca maTi tarifi (rogorc hidro, aseve Tbo) saxel mwifos kuTvniI ebaSi arsebul i el sadgurebis tarifze metia; (magal i Tad saxel mwifos kuTvniI i el sadgurebi: engurhesis tarifi - 1,187 TeTri kvt sT-ia, vardnil - hesis tarifi 1,17 TeTri kvt sT-ia; "energoproj orj ias" kuTvniI el sadgurebze: Saorihesis tarifi - 3,82 TeTri kvt sT-ia, SpS "munl eik-j orj ia" Zevrul hesis I agregati 3 TeTri kvt sT-ia da a.S.). cnobil ia, rom ganvi Tarebul i qveynebis saSual o wl iuri (energetikul i) zrda 5%-ze metia. iseTi qveynisTvis, rogoric saqarTvel oa da romel mac mTavari aqcenti energetikis ganvi Tarebaze unda gaakeTos, bol o 20 wl is ganmavl obaSi axal i simZI avreebi ara Tu ai Tvisa, aramed piriqiT, arsebul elsadgurebze el energiis warmoeba Seamcira, rac cxadyofs energousafTxoebis normebis ki dev ufro daqvei Tebas.

qvemot naCvenebia saqarTvel os energetikul i bal ansi s dinami ka (grafiki #2.1), romel ic 1990-2010 wl ebis mdgomareobas asaxavs. faqtobrivad 1990 wl idan 1994 wl amde saqarTvel os energosistemis gamomuSaveba saSual od 8 mil iardi kil ovatsaaTiT Semci rda, es gaugonari vardnaa. aseTi Rrma krizisi saqarTvel os energosistemas ar ganuccia. igi Ti Tqmis 20 wel i gagrZel da. maSin rodesac simZI avre da Sesabamisad gamomuSaveba, piriqiT, erTi-orad unda gazrdil iyo. (ix.grafiki #2.2), sadac naCvenebia saqarTvel os energosistemis perspektiul i ganvi Tarebis gegma. am gegmiT 2000 wl idan 2020 wl amde saqarTvel os energosistemis gamomuSaveba saSual od 20 mil iard kvt. sT-mde unda gazrdil iyo.

qveynis energosistemis warmoebis aseTma mkveTrma dacemam katastroful i Sedegebi gamoiwvia. kvl evis periodSi Cven araerTxel mivutiTeT mizezebze, romel Tagan mTavari mainc "did moxel eTa" mier araswori gadawyvetil ebebis miReba iyo, rac maTi piriadi interessebi dan gamomdinareobda. perspektiul i gegmis mixedviT, sul sxva suraTi unda yofil iyo, rac, samwuxarod, utopia aRmoCnda.

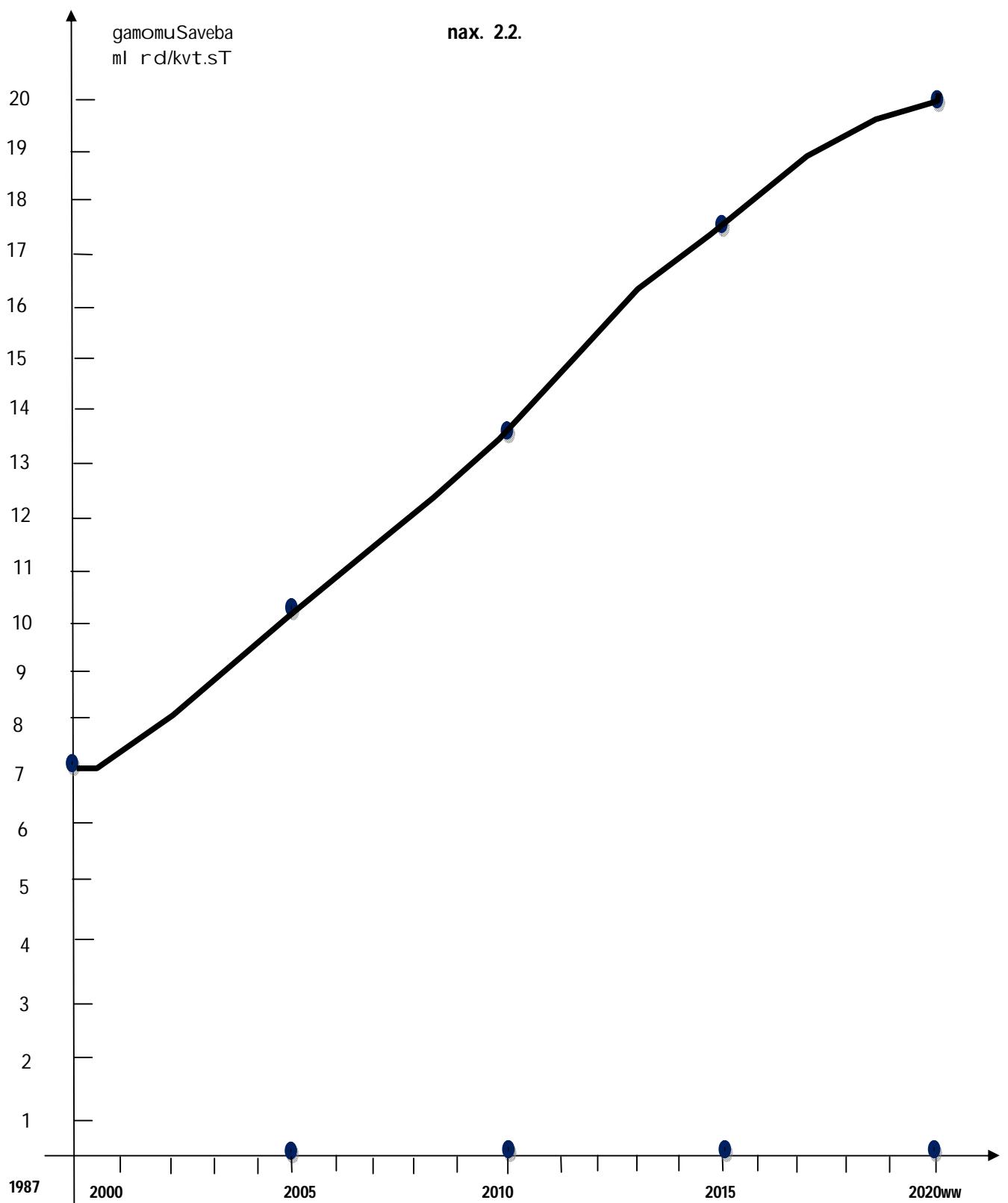
grafiki #2.1 (nax. 2.1)



1990-2010 wl ebis el eqtroenergiis gamomuSavebis grafiki

#### 2000-2020 wl ebis el eqtroenergiis gamomuSavebis SesaZI o grafiki.

1993-2003 wl ebis energetikul i bal ansis dinamika (roca saSual o wl iuri gamomuSaveba 8 miliard kil ovatsaaTs ar aRemateboda) aSkarad miuTi Tebs saqar Tvel os energousafr Txoebis dabal doneze. Ffaqtobrivid, 10 wl is ganmavl obaSi energosistema ara Tu dacul i iyo, aramed muSaobda avariidan avari amde. ekonomikis ssvadasxva dargi el energiis mwave deficits gani cdi da. deficituri el energiia Ziri Tedad mosaxl eobis komunal ur moTxovnebze ixarj eboda. gaTbobis sistemebis moSl is gamo mTel i datvirTva el eqtro energiaze gadavida. ukve moZvel ebul i mowyobi l oba-danadgarebi, miwi sqveSa da miwi szeda el gadacemis saSual ebebi amortizi rebul i gaxda. yovel i ve aman mosaxl eobis aRSfoTeba gamoi wvia. mTavroba "iZul ebul i" gaxda, ruseTisa da sxva mezobel i qveynebisTvis eTxova deficitis dafarva. gaformda droebi Ti (kabal uri) xel Sekrul ebebi. xel isufl eba am faqts "ol impiuri" simSvi di T xvdeboda, radganac i coda, rom sabol ood energetikul i simZI avreebi ucxoel ebze unda gasxi sebul iyo (rac ki devac ganxorcielda). procesi umarTavi gaxda. j er Semosavl ebi s



wyaro – "distribucia" gasxvisda, xol o Semdgom konstituciis me-3 muxl is darRvevasac ar moeridnen da generaciis sadgurebi, qvesadgurebi da el eqtro gadacemis xazebic simbol ur fasad gaiyi da (jerj erobiT saxel mwifos daqvemdebarebaSi a mxol od "el eqtrosistema", romel ic 220 da nawil obriv 500 kil ovol tian qvesadgurebsa da el eqtrogadacemis xazebs moi cavs). sistemi s energo usafrTxoebis saki Txi saelvo mdgomareobaSi aRmoCnda. gamwarebul i sazogadoeba da gansakuTrebiT mewarmeebi Tavi dan yvel aferze Tanaxma iyvnen (maT Soris fasebi s gaormagebazec ki), ORondac el energia mudmivid hqonodaT, Tumca, maT ver warmoedgi naT, rom kil ovat-saaTze fasebi 300-400 procentiT gai zrdeboda, magram ukve gvianRa iyo. e.w. privatizebis Sedegebma momxmarebel i erTi uki duresobi dan meoreSi gadaagdo. profesional i energetikosebi wl ebis ganmavl obaSi kuTvni l xel fasebs ver i Rebdnen (umetes nawil s jer kidev mi uRebul i aqvs). organizaciebs Soris aTeul i mil ionobiT daval ianeba dagrovda.

2008 wl idan xel isufi eba arsebul i simZl avreebis aTvi sebaze al aparakda. moi wies ramodenime (cnobil i Tu ucnob) e.w. "investori". ucxoel ma damfinansebl ebma mTavari aqcenti hidroresursebis aTvi sebaze gaakeTes. anal ogi urad Tbil sresis Zvel i bl okebis myidvel ma kompaniam, Sps "saqarTvel os sarTaSoriso energetikul ma korporaciam" gancxadeba gaakeTa, rom igi tyibul is qvanaxSiris bazaze aaSenebs Tbosadgurs. Tumca, jerj erobiT raime seriozul i obieqtii eqspl uatacias ar Cahbarebia.

davuSvaT ucxoel ma investorebma aaSenes ramodenime seriozul i el eqtrosadguri, aqve Cndeba ki Txva - rogori iqneba axal i wyal sacavebis gaCenis (da aseve Tbosadguris aSenebis SemTxvevaSi, haerSi gamotyorcni l i mavne nivTierebebi) Sedegad Seqmnili ekol ogiuri mdgomareoba, anda, rac mTavaria, visi iqneba dargis ganvi Tarebidan mi Rebul i mTavari Semosavl ebi? anu iqneba Tu ara rogorc ekol ogiuri, aseve ekonomiuri usafrTxoebis normebi dacul i? ai, am ki Txvebze unda gai ces pasuxi.

wi namdebare masal is aRweril obis safuzvel ze, romel ic msolfios sxvadasxva qveynis magal iTze gakeTda, Tval naTI iv gamoCnda, Tu ramxel a mniSnel oba aqvs TiToeul i qveynisTvis energousafrTxoebis motxovnebis dacvas. faqtobrivid es Tema aris saxel mwifoTaSorisi mol aparakebebis erT-erTi central uri saki Txi. energousafrTxoebis dacva gansakuTrebiT swirdebaT i seT sust qveynebs, rogoric saqarTvel oa.

kvl evam acvena, rom (jerj erobiT) saqarTvel oSi sakuTari energowyoebi dan mniSnel ovani raodenobiT mxol od naxSiri da hidroresursi arsebobs. amdenad maTi gamoyeneba mkacr kontrol s iTxovs.

energousafrTxoebis Tval sazrisiT, auci l ebl ad gasaT-val i swinebel ia mezobel i qveynebi dan gaziTa da navTobiT Sesazl o momaragebis SemTxvevebi, rac ormxriv sargebl i anobaze unda i qnas damyarebul i.

## cxril i 2.2

მსოფლიოს სხვადასხვა ქვეყანაში ენერგიის  
წარმოება და მოხმარება მოსახლეობის ერთ სულზე  
1998 წელი

ქვეყნების დასახელება	ენერგიის მოხმარება პ.ტ.ნ.ე.	ელ.ენერგიის წარმოება კვტ.სთ.	საქართველოსთან შედარებით %	
			ენერგიის მოხმარება	ელ.ენერგიის წარმოება
აშშ მსოფლიო საშუალოდ დასტაციების ქვეყნები საშუალოდ მათ შორის:	5,1 0,96	13997,8 2417,4	1108,7 208,7	933,2 161,2
საქართველო რუსეთი უკრაინა ბელორუსი ყაზახეთი უზბეკეთი აზერბაიჯანი სომხეთი თურქმენეთი მოლდოვა ტაჯიკეთი ყირგიზეთი	2,7 0,46 3,96 2,84 2,59 2,5 1,92 1,56 0,51 2,36 0,94 0,47 0,62	4117,4 1500 5618,2 3378,9 2281,6 2905,3 1904,6 2337,7 1722,2 2186,0 266,7 2322,6 2905,3	586,9 100,0 860,9 617,4 563,0 543,5 417,4 339,1 110,9 513,0 204,3 102,2 134,8	276,9 100,0 374,5 225,3 152,1 193,7 127,0 155,8 154,8 145,7 17,8 154,8 171,9

შენიშვნა: პ.ტ.ნ.ე. – პირობითი ტონა ნავთობის ექვივალენტი;

## meore Tavis daskvna

yovel i ve zemoTqmul is safuzvel ze Sesazl ebel ia daskvnis saxiT Camoyal ibdes qvemoT warmodgeni l i wi nadadebebi, rac SemdgomSi safuzvl ad daedeba saqarTvel os energosistemis marTvis axal wesebs:

1. Tanamedrove (msofl ios) qveynebis ganviTarebis erT-erT mTavar maxasi aTebel s warmodgens energetikul i usafrTxoebis Senarcuneba da gazi iereba.
2. arsebobs Teoriebi, roml ebi c uzrunvel yofen ama Tu im qveynis energetikul i ganviTarebis mimarTul ebebsa da Sedegebs.
3. ama Tu im qveynis energetikul i usafrTxoeba pir dapir kavSi rSi a da aRiqmeba, rogorc erovnul i usafrTxoeba.
4. nebi smieri qveynisTvis energetika (garda erovnul i usaf-Txoebisa) aRiqmeba, rogorc erovnul i Semosavl is umni Svne-Iovanesi wyaro. (qveyanas, roml ic didi raodenobiT fl obs energoresurs, tranzits, eqsports da mi Rebul i mogebis

მTavari mewile saxel mwifoa, faqtobrivid uzrunvel yofili aqvs sakmaod didi sabi ujeto Semosavl ebi).

5. amJamad arsebul i მdgomareobiT saqarTvel os energousafrTxoeba ar aris uzrunvel yofili, kerZod: gasxvi sebul ia sakuTari energooobi eqtebi, srul ad ar aris aRdgenil i arsebul i hidroel eqtro da Tbosadgurebi, auTvi sebel i da gamouyenebel ia axal i simZI avreebi, xel ovnurad aris gazrdil i erTeul i kvt.sT-iS Rirebul eba, adgil i aqvs energetikidan miRebul i Semosavl ebis sazRvargareT gadinebas, dabal i tempiT vi Tardeba adgil obrivi teqnol ogi ebi da kadrebi.

energetikis marTvis axal i wesebis danergva gul isxmobs saqarTvel os energosistemis optimal uri variantebis SerCeviT, umokl es droSi, jer arsebul i xarvezebis gamosworebas da Semdgom kvl av ganvi Tarebas. am Tval sazrisiT mi gvačnia, rom auci- I ebel i da saWi roa qvemoT warmodgenil i Roni sZi ebebis gatareba:

1. saqarTvel oSi energetikis ganvi Tarebi sa da usafrTxoebis dacvis pirvel i pirobaa, sazogadoebi sa da xel isufi ebi s keTi i nebis arseboba.
2. Zal aSi unda darces da amoqmeddes konstituciis me3 muxl is "i" punqti, ris mixedvi Tac energobi eqtebis sakontrol o paketi saxel mwifos sakuTrebaSi unda darces.
3. el eqtrosadgurebis მSenebl obis axal i meTodiT unda daçqardes axal -axal i simZI avreebis (hidro-el eqtrosadgurebis) aTvi seba, romel Ta finansirebis way ro SeiZI eba i yos:
  - dargid an Semosul i mogebis nawi l i;
  - cal keul i iuridiul i da fizikuri pirebis mi er Sesydul i aqciebi;
  - saerTaSoriso organi zaci ebi s (bankebi s) mi er gaRebul i SedarebiT i affasi ansi sesxebi;
4. el eqtroenergiis yi dva-gayi dva sabazro principebs unda eqvemdebarebodes, adgil obrivi mosaxl eobi s interesebis gaTval i swinebiT, rac axal i simZI avreebis Seuferxebel aTvi sebas da muSaobas Seuwyobs xel s, mesakuTrem el eqtroenergiis gayidvi s Sedegad miRebul i Semosavl ebidan garkveul i Tanxa (5+10%) adgil obrivi mosaxl eobi s ganvi Tarebis fondSi unda Cari cxos.
5. ucxoel investorebs ufl eba aqvT monawil eoba mi i Ron "privatizebaSi", an sxvadasxva "tenderebSi", magram xel isufi ebam, pirvel rigSi, unda uzrunvel yos adgil - obrivi organizaci ebi sa da special istebi s konkurssi

monawi l eobis ufl ebebi da dasaqmeba. saSi S tendenci ad mi gvaCni energetikul i sawarmoebis da obieqtebis rusul kompani ebze gasxvi seba.

6. saqar Tvel oSi dargis ganvi Tarebis Tval sazrisiT rentabel obisda mixedvi T, unda Seiqmnas erTobl ivi sawarmoebi, roml ebic daamzadeben ama Tu im energetikul mowyobi - I oba-danadgar ebs, masal ebs, xel sawyo-i araraRebs da sxva, sadac, pirvel rigSi, adgil obrivi kadrebi dasaqmdeba.

7. dargi dan mi Rebul i Semosavl ebi cxadia damsaxurebis da sakuTrebis mixedvi T unda ganawil des, magram mTavari wil i (51%) mainc saxel mwifo biuj etSi unda Sedi odes.

Camojal i bebul i daskvnebi emyareba, rogorc msofl ios ssvadasxva qveynebis gamocdil ebis gaziarebis Sedegad mi Rebul codnas, aseve qarTul i sinamdvil is gaTvl iswi nebi T sakuTari kvl evi s Sedegebs.

## Tavi III. axal i simZI avreebi

### 3.1. axal i simZI avreebis aTvisebis optimal uri variantebi saqarTvel oSi

sabWoTa periodSi (1990 wl amde), saqarTvel os sakuTari dadgmul i simZI avre 4000 megvats, xol o gamomuSaveba 14 mil iard kil ovatsaaTs aRemateboda. Aam periodSi gansakuTrebiT didi gamomuSaveba hqondaT Tbosadgurebs (Tbi l sressa da tyvarcel-sress), romel Ta simZI avre da gamomuSaveba energosistemis mTI i ani gamomuSavebis naxevarze mets Seadgenda. Semdgom periodSi aRni Snul ma Tbosadgurebma, sxvadasxva mi zeziT (marag nawil ebisa da sawvavis uqonl oba, saremonto-aRdgeni Ti samuSaoebis Seusruli ebl oba, sakuTrebis formis Secvl a), didi danakl isi gani cada. afxazeTis omis (1990-92ww.) Sedegad tyvarcel sresi mTI i anad gamovi da mwyobridan.

Tbi l sresis 300 megavati ani me-10 bl oki, amerikul kompania 'ai es "Tel asze" gayidvis Semdgom afeTqda, danarCeni Zvel i bl okebi (gar da sami sa) gamovi da mwyobridan. energosistemis Ziri-Tadi Semavsebel i wyaro, hidrosadgurebi da importiT Semotani l i energia gaxda, Tumca, zemoT CamoTvl il mi zezTa gamo, hesebis simZI avreebi aseve sagrZnobl ad Semci rda. arsebul i mdgomareobiT, moqmedi dadgmul i simZI avre saSual od 1500-2000 megvats, xol o wl iuri gamomuSaveba 8-9 mil iard kil ovatsaaTs ar aRemateba.

Tu oTxmocdaaTiani wl ebis mixedviT vi msj el ebT bunebrivia, energosistemaSi sul mcire 3 mil iardi kil ovatsaaTi s deficitia. Qqveynis mzardi moTxovnebis gaTval i swinebiT, arsebul i deficit i, uaxl oes wl ebSi kidev ufro gai zrdeba. aqve unda Sevni SnoT, rom(erTi SexedviT) bol o ori wl is gammavl obaSi el energiis deficit i Ti Tqos ar arsebobs, rac arasworad mi gvaCni a, radganac gamanawil ebel kompaniebs (gansakuTrebiT rai onebSi) gamoyenebul i aqvT e.w. "kol eqtiuri mricxvel ebi" (rac, j er erTi, aSkarad zRudavs abonentTa ufl ebebs), sadac erTi an ramdenime sofel i, an ubania erT transformatorze mierTebul i. daxarj ul energias saerTo mricxvel iT gansazRvraven. Ddeficitis SemTxvevaSi, rac faqturad xSiria, saerTo satransformatoro qvesadgurebSi momxmarebl ebs (mosaxl eobas) ganuki Txavad gamorTaven. Yyvel aferi es mosaxl eobaSi did ukmayofil ebas i wvevs.

gamanawil ebel kompaniebs, sakuTari Semosavl ebis gazrdisa da deficitis aRmofxvis erT-erT saSual ebad, usaSvel od maRal i tarifis arseboba gamoyenebul i aqvT. Rarib mosaxl eobas ara aqvs saSual eba Zvir i el energia Sei syid os, magram mas arCevanis ufl eba

ara aqvs, rac araswori qmedebaa da saWi roebs saswrafo cvl il ebas. Cvens SemTxevaSi mxedvel obaSi gvaqvs is mdgomareoba, roca el energiis aRricxva, mowesrigdeba da yi dva-gayi dva Tavisufal i konkurenciis pirobebs daeqvemdebareba, rac auci l ebl ad gaai afebs Sida bazars. Aamdenad axal i simZI avreebis aTvi seba saqarTvel osTvis, auci l ebel da gadaudebel RoniszIebas warmoadgens.

Cvens mier Catarebul i kvl evis Sedegad, romel ic bol ooci wl is dakvirvebas emyareba, pirvel rigSi, upiratesoba mieniWa mdinareebis: enguris, kodoris, caniswyl is, rionis, mtkvris, faravnisa da QWoroxis xeobebis hidroresursebis aTvi sebas, sadac Ziri Tadar aSendeba mcire, saSual o da didi simZI avris hidroel sadgurebi, romel Ta j amuri simZI avre saSual od 4-5 aTas megavats, xol o saSual o wl iuri gamomuSaveba 13-15 mil iard kil ovatsaaTs mi aRwevs.

Kkvl evam aseve daadastura, rom sawyis etapze (pirvel i xuTi wl is ganmavl obaSi) upiratesoba eniWeba mdinare engurze: xudonis (xaiSis) (500-600 megavati), j orkval is (500 megavati), faris (500 megavati) da Iatal is (100 megavati) simZI avris hesebis mSenebI obas. Mdinare caniswyal ze da mis Senakadebze (md.xel edis, I askadurasa da I aSxuraze) SesazI ebel ia mcire da saSual o simZI avris el sadgurebis aSeneba, j amuri 150 megavati simZI avriT; mdinare rionze unda ganaxl des namaxvanis kompl eqsis mSenebl oba (saSual od 300 megavati simZI avriT). Seswavl is procesSia da dasazustebel ia rionis zeda wel is (Senakadebis CaTvi iT) energetikul i potencial i da ekol ogiuri mizanSewoni l oba. gasaTval i swinebel ia sei smuri da geol ogiuri mdgomareoba, pirvel rigSi, is saSi Sroeba, rac wyal sacavis garRvevis SemTxevaSia mosal odnel i.

riTaa ganpi robebul i dasavl eT saqarTvel os, kerZod, svaneTis xeobebSi amdeni hidroel eqtrosadguris mSenebl obis auci l ebl oba? pasuxi erTi: unikal uri bunebrivi pirobebiT. rogorc i tyvian, RmerTma `sikeTis kal Ta daaber tyaa~ am xeobebs, kerZod:

1. didia wyl is saSual o wl iuri Camonadeni;
2. saSual ebas iZI eva mokl e manZil ze (saSual od yovel 12 ÷ 15km) mi Rebul iqnas doneTa didi sxvaoba, rac maRal i dawnevis SesazI ebl obas iZI eva;
3. viwro da myari xeoba saukeTeso saSual ebas warmoadgens rogorc kaSxl is mSenebl obis swrafi tempiT dasrul ebis, ise kaSxl is mdgradobi sa da imedianobis normis dacvis.
4. erTi da igive, an gverdi Ta xeobebSi samSenebl o-samontajo samuSaoebis Sesrul ebis dro da xarj ebi did ekonomi asTanaa

- dakavSi rebul i (erTi romel i me sadguris asaSenebl ad Seqmnili droebiTi da damxmare nagebobebi da mTel i infrastruktura gamoyenebadi xdeba sxva danarCeni el sadgurebis mSenebl obi saTvis);
5. erTsa da imave xeobaSi aSenebul i el sadgurebi (kaskadi), ganapi robeben saerTo gamomuSavebis gazrdas, eqspl uataciis drois gaxangrZI i vebasa da usafrTxoebas.

teqnikuri Tval sazrisiT mdinare mtkvarze aRmosavl eT saqarTvel oSi auci l ebl ad mosafiqrebel ia Tundac saSual o simZI avris hesebis mSenebl obi s Sesazi ebl oba, rac energosistemi s mdgradi muSaobis Tval sazrisiT, kerZod, dasavl eT da aRmosavl eT saqarTvel os el sistemis bal ansis Senarcunebis mizniT auci l ebel ia. miT umetes wyl is wl iuri xarji, sxva mdinareebTan SedarebiT, am mdinareze yvel aze didia. Aaqve unda ganvmar toT, rom mxol od hidroressursis aTvisebiT, mTel i energosistemi s uzrunvel yofa ver moxerxeba. saWi roa bazi suri Tbosadgurebis aSeneba. am etapze yvel aze misaReb Roniszlebad migvachnia Tbilisesis Zvel i bl okebis (saSual od jamuri 300 megavati simZI avriT) ganaxl eba, aRdgena, rekonstruqcja. axal i teqnol ogiebis danergva, romel ic tyibul is qvanaxSirze imuSavebs.

Tbosadgurebis, maT Soris atomuri sadgurebis muSaoba ZiriTadad sawvaviT uzrunvel yofazea damoki debul i. rogorc cnobil ia, saqarTvel os sakuTari sawvavis (navTobi s, uranisa da gazis) mxol od mcire maragebi aqvs. sawvavi ZiriTadad baqo-Tbilisi-jehanis, baqo-sufsis da sxva saerTaSoriso proeqtebi s ganxorciel ebi s Sedegad, rogorc wi l obrivi kuTvni l ebiT miRebul i, ise SesiydviT mowodebul sawvavis saxi T azerbaijan dan Semodis. Gganvl il ma 15 wl i anma periodma acvena, rom azerbaijan TanamSroml oba Sesazi ebel ia.

Tbosadgurebis normal uri muSaobis erT-erTi auci l ebel i faqtori, gazzacavis aSenebaa. aseTi sacavebi mraval qveyanas aqvs (gansakuTrebiT maT, vi nc sawvavis deficits gani cdis). Ggazzacavis aSenebas maRal i donis injinrul i nageboba swirdeba. Aarsebobs xel ovnuri da naxevard xel ovnuri (qvanaxSirisa da navTobi s amoRebi s Sedegad miwi s siRmeSi darCenil i cariel i "sawyobebi" da sxva gvirabebi) nagebobebebi, romel Tac mraval i qveyana warmatebiT iyenebs. Ggazzacavebi s muSaoba unda i yos usafrTxo.

meore sakiTxi, romel ic SeiZI eba Tbosadgurebis muSaobis Semaferxebel faqtorad iqces. atmosferoSi gamonabol qui ai rebi s gawmenda-gafil tvraa. Mmsoflios mraval qveyanaSi, maT Soris evropaSi, aziasa da amerikaSi c danergil ia Tanamedrove teqnol ogiebiT Sesrul ebul i safil tro mowyobil obebi, roml ebic maqsimal urad uzrunvel yofen namvvi ai rebi s gawendas.

Aase rom, aucil ebel ia am dargSi msofl i os sxvadasxva qveynis mecnierebis miRwevebis gacnoba da danergva. winaaRmdeg SemTxvevaSi ekol ogiuri probl emebi mudmivad iqneba, rac sazogadoebis samarTI ian aRSfoTebas gamoi wvevs.

zemoT CamoTvl il i el sadgurebis mSenebl oba nebi smieri damkveTisTvis ufro mimzidvel i gaxdeba, Tu kanonis doneze iqneba gaTval i swinebul i rogorc adgil obrivi mosaxl eobis ufl ebebi da interesebi, ise ekol ogiuri normebis dacva da sakuTrebis formis samarTI ianad gansazRvra.bsxva SemTxvevaSi mosal odnel ia mosaxl eobasa da damkveTebs Soris maval wl iani arafismTqmeli dapi rispireba. rac sabol oo j amSi an uSedegod, an romel ime mxaris Zal i smieri zemoqmedebiT damTavrdeba (rogorc xudoni sa da namaxvan hesebis SemTxvevaSi moxda). erT-erTi mni Svnel ovani saki Txi a, el sadgurebis mSenebl obi sa da eqspl uataciis periodSi adgil obrivi special istebis dasaqmeba, rasac win unda uZRodes saWiro kadrebis Teoriul da praqtkul nawi l Si momzadeba.

### **3.2. ra Sedegebia mosal odnel i axal i el eqtrosadgurebis aSenebis SemTxvevaSi?**

1. rogorc el sadgurebis mSenebl obis periodSi, ise Semdgomi eqspl oataciis dros, dasaqmdeba saSual od 30-50 aTasi kaci;
2. qveynis energetikul i simZl avre gai zrdeba im donemde, rom pi rvel rigSi qveynis SigniT moi xsneba deficiti (rasac Si da bazris gai afeba mohyveba), xol o Warbi energi a gai yi deba (eqsportis saxiT) sazRvargareT.
3. im SemTxvevaSi, Tu xel isufl eba dai cavs konstituciis me-3 muxl is "i" punqtis moTxovnas (romel ic SeiZl eba mxol od nawi l obriv Seswordes im Tval sazrisiT, rom sakontrol o paketi saxel mwifos sakuTrebaSi iyos), qveynis bi ujetSi yovel wl iurad STambewdavi odenobis Tanxebi Seva;
4. im rai onebSi, sadac energomSenebl oba ganvi Tardeba, mTI ianad Sesyidul i iqneba adgil obrivi mosaxl eobis sofl i os meurneobis Warbi produqt;
5. "energetikul xeobebSi" ganvi Tardeba turizmi, sporti, kul turul i memkvidreoba da mTI ianad mxaris ekonomika;
6. xeobaSi mcxovrebi adgil obrivi mosaxl eoba misi kuTvni l i wil idan el energi i os nawi l s SeRavaTian fasebSi mi i Rebs;
7. adgil obrivi (raionul i, samxareo) bi ujetSi Semosavl ebi STambewdavad gai zrdeba.

el sadgurebis mSenebl obis paral el urad, auci l ebel ia aSendes el eqtro gadacemis xazebi.

amJamad saqar Tvel os energosistema mezobel energosistemebs ukavSirdeba Semdegi el eqtrogadacemis xazebi T:

ruseTs	- 500kv-i ani e.g.xazi "kavkasi oni";
" "	- 220kv-i ani e.g.xazi "sal xino";
" "	- 110kv-i ani e.g.xazi "darial i";
" "	110kv-i ani e.g.xazi "j ava";
TurqeTs	220kv-i ani e.g.xazi "aWar'a";
azerbaij ans	- 330 kv-i ani e.g.xazi "gardabani";
" "	500kv-i ani e.g.xazi "muxrani";
somxeTs	- 220kv-i ani e.g.xazi "al averdi";
" "	110kv-i ani e.g.xazi "I al vari";
" "	110/35kv-i ani e.g.xazi "aSocki -ni nowminda".

praktikam aCvena, rom aRni Snul i el gadacemis xazebis gamtarunarianoba ar aris sakmarisi. miT umetes Cvens mier warmodgenil i axal i el eqtrosadgurebis aSenebis SemTxvevaSi saWiro gaxdeba axal i (satranzito) sasistemo el eqtrogadacemis xazebis mSenebl oba. Bbunebrivia, el eqtrogadacemis xazebma central ur sistemasTan unda daakavSiros axal i el sadgurebi. Cvens mier ganxi l ul variantebSi el sadgurebis mTavari simZl avreebis Tavmoyra ZiriTedad enguris, caniswyl is, rionisa da mtkvris xeobebSi xdeba. Sesabamisad axal i sasistemo el eqtrogadacemis xazebic amis mixedvi T unda gaSendes.

rogorc cnobil ia, yvel aze viwro xeoba md. Eengurs aqvs. amJamad aq ukve gadis 500kv-i ani da 110-kil ovol tiani el eqtrogadacemis xazebi. faqturad axal i xazis asaSenebl ad adgil i aRar aris darCenil i. ZiriTedad sirTul e exeba j vari-xaiSi monakveTs. Ti Tqos saki TxixSiia Sesul i, magram bunebam, rogorc Cans, aqac gai Tval i swina qveynis energetikul i ganvi Tarrebis saWiroeba da dagvi tova i seTi xeoba, rogoric aris xaiSi-vedi-xel edi. bal sqvemouri svaneTi dan, kerZod, im adgil idan, sadac xudoni (xaiSi) hesi unda aSendes, I entexis, I eCxumisa da kerZod rionis xeobaSi gadasasvl el i maRal i Zabvis satranzito e.g. xazis asaSenebl ad yvel aze dabal i qedi da yvel aze xel sayrel i marSrutia. bol o 30 wl i anma dakvirvebam aCvena, rom am xeobebSi zvavsaSiSi adgil ebi Ti Tqmis ar aris. [31]

rac Seexeba enguris xeobaSi mSenebare sxva el sadgurebis mier gamomuSavebul i el energiis transportirebas (rac gacil ebi T advil i gadasawyvetia), saWiroa I atal idan xai Samde (imis mixedvi T rel iefurad romel i adgil ebi iqneba xel sayrel i) maRal i Zabvis el gadacemis xazis aSeneba, rac savraudod 40km-is sigrZis iqneba.

500 kilovolt tiani qvesadguri, romel ic aSendeba xai STan, xdeba sakvanzo qvesadguri, romel ic erTmaneTs daakavSi rebs, rogorc engurhesi dan ruseTi saken mimaval el eqtro gadacemis xaz - "kavkasi ons", aseve enguris zeda wel is el sadgurebi dan momaval 220-500 kilovolt tian el eqtrogadacemis xazebs. Ffaqtobri vad dasavl eT saqarTvel os am nawil Si iqmneba mZI avri energetikul i baza. Eel eqtrogadacemis xazis "xudoni-zestafonis" mSenebl oba aseve xel s Seuwyobs TviT energosistemis dasavl eT saqarTvel os monakveTi s gantvi rTvas daAi medianobi s gazr das. am marSrutis erT-erT upiratesobad i Tvl eba gamoyenebad saxnav-saTesi mi webi s dazogva.

2011 wel s aSenda md. caniswyl i dan (sof. Jaxunderi) mestiamde 110 kilovolt tis e.g. xazi. amJamad "saqarTvel os saxel mwifo el eqtrosistemis" (rogorc damkveTi s) mier, ukve xorci el deba "gardabani-zestafoni", "zestafoni-axal ci xe" da "axal ci xe-TurqeTi s" mimarTul ebit - 500 kilovolt tiani el eqtrogadacemis xzebis proeqti reba, aRdgena da mSenebl oba. es xzebi saqarTvel os saSual ebas miscems Warbi energia gaitanos TurqeTSi da Sesazi ebel ia mis mezobel sxva qveynebSi c. Aanal ogi urad dawyebul ia azerbaijanisa da somxeTi saken axal i el eqtro satranzito gadacemis xzebis mSenebl oba, rac iranis energosistemasTan kavSi rsac gul isxmobs. Cvens mier warmodgeni l axal 220 ÷ 500 kilovolt tian el eqtro gadacemis xzebis da el sadgurebis ganl agebas eqneba Semdegi saxe: (i x.sqema #3,1)

### **3. Aaris Tu ara saqarTvel os konstituciis me-3 muxl is "i" punqtis cvl il eba saWi ro?**

kanonmdebel ma Tavis droze saWi rod mi iCnia strategiul i dargebisa da obieqtebis gansazRvra-dakonkreteba. erT-erTi maT Soris energetikis dargia. saqarTvel os konstituciis me-3 muxl is "i" punqtis ambobs: "mxol od saqarTvel os umari es saxel mwifo organoTa gansakuTrebul gamgebl obas mieuTVneba..., erTi ani energetikul i sistema da reJimebi". zemoTqmuli ni Snavs, rom el sadgurebi, qvesadgurebi, el gadacemis xzebi da gamanawil ebel i mowyobil oba-danadgarebi sakontrol o paketi saxel mwifos sakuTrebaSi unda darces. sinamdvil eSi, dRevandel i mdgomareobi T, zemoTCamoTvl il i obieqtebis 80%-ze meti gasxvi sebul ia.

sazRvargareTi s qveynebis magal iTma da aseve saqarTvel os bol o 10 wl i anma gamocdi l ebam aCvena, rom energosistemis cal keul i obieqtebis mfl obel i SeiZI eba iyos, rogorc kerzo, i se saxel mwifo struqturebi. mTavaria, marTvis rogori meqani zmi

i qneba Cadebul i. Aam etapze Tamamad SeiZI eba iTqvas, rom msofI i oSi gamokveTil ia Semdegi ZiriTadi mimarTul ebebi:

1. energosistemaSi Semaval i obieqtebis umetes nawi l s saxel mwifo ganagebs;
2. energosistemaSi Semaval i obieqtebis marTva da sakuTreba ZiriTadar kerzo seqtoris xel Sia;
3. energosistemaSi Semaval i obieqtebis marTva da sakuTreba ormxriv daqvemdebarebaSia (saxel mwifo da kerzo struqtura).

msofI i os umravl esma qveynebma aRiares dargis strategiul oba. Uupiratesad miCneul ia marTvis Sereul i forma, sadac generaci is, el eqtrosistemisa da ganawil eba-gayi dvi s sakut-rebis (aqciebis) sakontrol o pakets saxel mwifo, xol o danarcens kerzo struqturebi fl oben, anu ormxri vi pasuxismgebl obaa dawesebul i. mogebis ganawil eba da samomavl od dargis kvl av ganvi Tareba garantirebul ia. Kkvl evi s Sedegad mtkicdeba, rom Cvennairi qveynisTvis aseTi sqema ufro marTebul ia, miT umetes kanonTan, anu konstituci asTan winaaRmdegoba TiTqmis gamoir-i cxeba. Ddروا amaze dRevandel i parlamenti da mTavroba dafiqrdes da droul ad miRos Sesabamisi gadawyvetil eba.

garda imisa, rom konstituci is me-3 muxl iT qveynis energetikul i usafrTxoebaa nagul isxmevi, agreTve didi mniSvnel oba aqvs ekonomikur mxares. Eel energiis gayidvi s Sedegad miRebul i Semosavl ebi qveynis biuj etis Sevsebis erT-erTi didi wyaroa. Cvens mier ganxil ul magal iTze, axal i el sadgurebis aSenebiT, damatebiT saSual o wl iuri gamomuSaveba sul mcire 10+12 miliard kil ovat saaTiT unda gai zardos, paral el urad unda Catardes Zvel i simZI avreebis reabilitacia, ris Sedegadac damatebiT saSual od 5 miliard kil ovatsaatis gamomuSaveba i qneba SesaZI ebel i. j amSi saqarTvel os energosistemis j amurma gamomuSavebam uaxl oes 7 wel iwadSi 20 miliard kil ovatsaaTs unda gadaaWarbos, sai danac savraudod 10 miliardi kvt.sT. sazRvargareT gai yi deba.

ras ni Snavs Warbi el eqtroenergia, es aris:

1. energosistemis imedianobis gaZI iereba;
2. Si da bazris gai afeba;
3. msxvil i da wvril i mewar meobis ganvi Tarebis xel Sewyoba;
4. eqsportis gazrda;
5. gadasaxadebis saxiT biuj etSi damatebiTi Semosavl ebi s mi Reba.

aSkarad Cans, rom el energiis warmoebis gazrdis Sedegad miRebul i Semosavl ebi sakmaod didia. maS ratom unda wai Ros e.w.

ucxoel ma investorma, an Tundac adgil obri vma kerzo mesakuTrem (an Cinovnikma) aseTi mogeba? Ees xom qveynis saerTo-saxal xo dovl aTia. riTi gaezrdeba pensioners pensia, obol s Tu xei bars da nebi smier gaWi rvebul s daxmarebis Tanxa, Tu aseTi Semosavl ebi gavasxvi seT? droa qarTul ma sazogadoebam i swavl os sakuTari Semosavl ebi s daTvI a. wi naaRmdeg SemTxvevaSi mosaxl eobis didi nawi l i mudmi v si Rari beSi icxovrebs, rac fenebs Soris mudmi vi dapi rispirebi s sababi gaxdeba.

zemoTganxi l ul i daskvnebi dan gamodinare, auci l ebel ia axal i simZI avreebis aTviseba, risTvisac saWi roa:

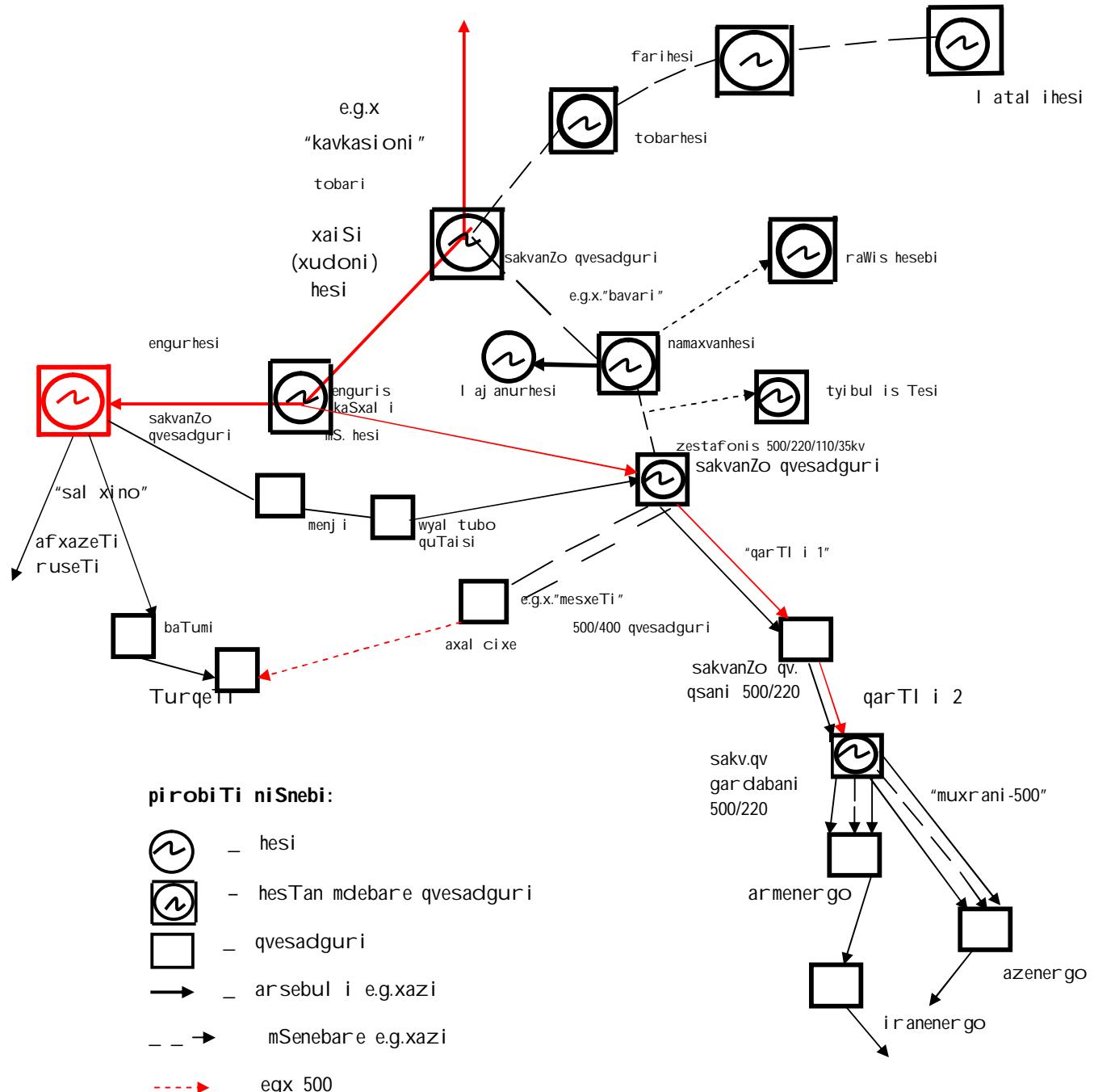
1. mowesrigdes kanoni "el eqtroenergetikis da bunebri vi gazis Sesaxeb", kerZod waxal isdes da SeRavaTiani pirobebi mieces energetikul i obieqtebis (el sadgurebis, e.g.xazebis, qvesadgurebis) mSenebl obas;
2. adgil obri v mosaxl eobas (visac wyal sacavi zi ans ayenebs) sakuTrebaSi mieces axl ad aSenebul i el sadgurebi dan el energi i s gamomuSavebi s garkveul i procenti;
3. konstituciasTan mimarTebaSi dazustdes energetikul i obieqtebis sakuTrebis forma;
4. Sei qmnas el energi i yi dva-gayi dvi s (samarTI i ani, wmind a sabazro principebze dafuznebul i) sistema;
5. marekul irebel i komisia real urad gaxdes neutral uri arbitri, romel ic Tavis gadawyvetil ebebs mi i Rebs ara politikuri an "Cinovni kuri" ni Sni T, aramed samarTI i anobis principi T.

#### **axal i simZI avreebi aTvisebis cxril i #3.1**

#	el .sadguris dasaxel eba	simZI avre megavati	gamomuSaveba ml n.kvt.sT	el .xazis sigrZe km	mimarTul eba
1	I atal i hesi	100	480	18	I atal i-fari
2	fari hesi	500	2400	20	fari-tobari
3	tobari hesi	500	2400	10	tobari-xai Si
4	xai Si (xudoni) hesi	600	2500	130	xai Si-namaxvani
5	namaxvan hesi	300	1500	60	namaxvani-koxra
6	md.mtkvarze	150	800	arsebul i	arsebul i
7	md. rionze mcire da saS.	400	1600	50	oni-zestafoni
8	Tbosadguri	300	1500	arsebul i	arsebul i
9	j ami	2850	13180	298	

**axal i hesebis da 220-500 kil ovol tiani**

e.g.xazebis da qvesadgurebis sqema #3.1 (nax. 3.1)



### **3.4. el eqtroenergetikis ganviTarebis social ur-ekol ogiuri da ekonomikuri aspeqtobi**

Eel eqtroenergiis mniSvnel obaze dRes aravin davobs, warmoudgenel ia samrewvel o Tu sayofacxovrebo saqmianoba da, saer Tod, nebismeri sfero el eqtroenergiis gareSe. Aamdenad, vernerTi qveyana mis warmoebaze uars ver i tyvis. mTavari probl ema, romel zedac yvel a normal uri qveyana zrunavs, es aris energousafrTxoebisa da ekol ogiuri normebis dacva. saxel - mwi fosTvis da gansakuTrebis dargSi momuSave mecnierebis mTavari sazrunavi - adamianis j anmrTel obis Senarcuneba unda iyos. sicocxl e, rac ufal ma kacs mianiWa, aravis aqvs ufl eba droze adre waartvas. aseTi qmedeba danaSaul ia. Eel sadgurebis aSeneba aucil ebel ia, magram ara mosaxl eobis dazaral ebis xarj ze.

rogorc ukve iTqva, saqarTvel oSi amJamad ori saxeobis el eqtrosadguri arsebobs: Tbo da hidro. Tbosadgurebis muSaoba ZiriTadad zamTris sezoniSi warmoebs. maT mier atmosferoSi gamofrqueul i mavne ni vTi ererebi Tavisufi ad vrcel deba axl omaxl o dasaxl ebebSi. \_ aris Tu ara dacul i, (an miaxl oebul i) garemos cabinZurebis normebi msofi io standartebTan? Aai, es faqti aris dasadgeni da amis Sesabamisad unda gatardes Roniszibebi. rac Seexeba hidroel eqtrosadgurebs, amJamad moqmedebaSia Svidi erTeul i saSual o da didi mocul obis wyal sacavi. Bbunebrivia, TiToeul i maTgani uaryofiTad moqmedebs garemo bunebaze da Sesabamisad adamianis j anmrTel obaze. Aami tom mTavari yuradReba gadatani i unda iqnas uaryofiTi movl enebis gamomwvevi mizezebis Seswavl asa da gamosworebaze. imisaTvis, rom safrTxe ar Seeqmnas garemos da adgil obriv mosaxl eobas, unda dadgindes, Tu ra kompensacia unda iqnas gaRebul i, rom moxdes bunebis aRdgena-gaj ansaReba da j anmrTel obis Senarcuneba. Samwuxarod, wl ebis ganmavl obaSi "mosaxl eobis Tema" ar iqca namdvili i mecnierul i kvl evi sagnad. is forma rac, erTi mxri, "mwvaneTa moZraobis" zogierTma i iderma da Sesabamisad, meore mxarem, hidromSenebl ebma SemogvTavazes, yovl ad mi uRebel ia. iyo da dResac grzel deba brZol a ("xel ebis gadagrevvis" metodiT) konkretul pirTa mxridan. da ara bunebisa da adgil obrivi mosaxl eobis interesebis dasacavad; amjerad, Tu mecnierobi da mTavroba jerovan yuradRebas ar dauTmoben da droul ad ar ganaxorciel eben qmediT Roniszibebis, Sei Zi eba bevri energetikul i proeqti Caisal os, rac didi Secdoma i qneba. Aaucil ebl ad gasaTval i swinebel ia amJamad arsebul i: engurhesis, Jinval hesis, I aj anurhesis, xramhesis, si onhesisa da Saorhesis wyal sacavebis garemoze zemoqmedebis Sedegebi. mZimea am xeobebSi

mcxovrebi mosaxl eobis xvedri. Ggarda amisa, bol o oci wl is ganmavl obaSi (am xeobebSi) masobrivad daiwyo tyis Wra, rac ZiriTadar cal keul i ucxouri firmebisa da pirovnebebis interesubs emsaxureba. Mmaval adgil as warmoiqmna xel ovnuri zvavsaSiSi zonebi. Tu es procesi ase gagrzel da, mTis mdinareebze maRal kaSxl iani wyal sacavebis mSenebl oba ar iqneba Sesazl ebel i. Kki dev erTxel ganvartavT, rom wyal sacavis SemTxvevaSi mdinaris xeobaSi tyis arsebolas maval mxrivi daniSnul eba aqvs. kerZod, tyis saSual ebiT xdeba tenianobis regul ireba. tye wyal sacavs i cavs zvavi sagan, Rvarcofebi sgan, miwisa da kl dis masivebis Camocurebi sagan da a.S.

energetikis saministrom da sazogadoebam saswrafod unda dasvan mTavrobi s winaSe sakiTxi zemoTxsenebul xeobebSi tyis I licenzi ebi s gayidvi sa da saerTod Wris Sewyvetis Sesaxeb. winaRmdeg SemTxvevaSi, arsebul i wyal sacavebi unda dai cal os, rom arafperi vTqvaT axl is mSenebl obaze.

el ementarul i daTvI a gviCvenebs, rom tyis Wris Sedegad miRebul i Semosaval i, sul mcire 50 wl is ganmavl obaSi, erTj eradia, xol o el eqtrosadgurebi yovel wl iurad gacil ebiT ufro did Semosaval s izl evian. rac Seexeba mosaxl eobas, im xeobebSi, sadac wyal sacavebi a ganl agebul i, sammag zaral s gani cdian: erTi is, rom kl imati Seicval a, ris gamoc sxvadasxva uaryofiTi movl enebi ganvi Tarda (nesti da misgan gamowveul i sxvadasxva daavadebebi) da meore, ra sargebel i mi iRes am kompl eqsebis mSenebl obi dan adgil obrivma macxovrebl ebma? rig SemTxvevaSi, piriqiT, dakarges saxnavi da saZovari mi webi, samuSao adgil i, bol osdabol os mama-papaTa saxl ebi, safi avebi da sal ocavebi.

Jinval is wyal sacavis gamo, aragvis xeobaSi maval i sofeli i aiyara. is, vinc jer kidev darca, el eqtroenergias 4-jer ufro Zvirad yidul obs, vidre es Jinval hesis mier gamomuSavebul i el energiis TviTRirebul ebaa. Uufro didi ubedureba is faqtia, rom xeobis umetesi sofI ebi dRe-Ramis gamavl obaSi, an saerTod ver iRebs el energias, anda Rebul oben mxol od ramdenime saaTiT, isic SuaRami sas. sibnel eSi RvTis amara cxovroben. bavSvebi ver swavl oben, eqimebTan ver mkurnal oben, tel egadacemebs ver uyureben, mowyvetil i arian gare samyaros. I amis im daskvnamde mividnen, rom an daangrion kaSxal i, anda sxvagan gadasaxl dnen. – ra daaSava am xal xma? mSenebl obis periodSi maT hpirdebonen: ufaso dens, sayofacxovrebo pirobebis gaumj obesebas, dasaqmebas da sxva – sad aris danapirebi? Ti Tqmis anal ogiuri mdgomareobaa enguris, caniswyl is, rionis, I aj anurisa da sxva xeobebSi. am faqtebis Semyure, im xeobebis mosaxl eoba, sadac axal i

el sadgurebi unda aSendes, daSinebul ia da yovel nai rad cdi l obs, wi naaRmdegoba gawi os. zemoTqmul idan gamomdinare, daskvna erTia: vidre mTavroba da sazogadoeba droul ad ar SeTanxmdeba da ar aiZul eben parlaments kanonis miRebas, sadac wyal sacavi an xeobebSi macxovrebel i mosaxl eobis moTxovnebi da ufl ebebi i qneba dakmayofil ebul i da amis safuzvel ze mosaxl eoba, sanam ar darwmundeba, rom gacil ebiT ukeTesi sacxovrebel i pirobebi Seeqmneba, vidre wyal sacavis aSenebamde, manamde hidroel eq-trosadgurebis mSenebl oba sabrzol o, saTuo da xSir SemTxvevaSi ganuxorciel ebel i gaxdeba. SeiZI eba Zal ovani struqturebis gamoyenebi T droebiT daaSino mosaxl eoba, magram amiT probl ema ar moixsneba. saqarTvel oSi kaSxl ebis umetesi nawil i mTis mdinareebze Sendeba da Tu mTis mosaxl eoba Seewireba am RonisZi ebebs, maSin Cndeba ki Txva – visTvis Sendeba el eqtrosadgurebi?

### **3.5. ra pirobebi SeiZI eba aSendes mcire hesi?**

zemoT bevrgan avxseniT da axl ac xazs vusvamT kacobri obis wi naSe el sadgurebis udides daniSnul ebas. Tanamedrove pirobebi el eqtroenergiaze Ti Tqmis i give moTxovni l ebaa, rogorc sakvebz da Casacmel ze. mTel i damxmare aparatura, xel-sawyo-iaraRebi, rac ki teqnikastan aris dakavSirebul i, el eqtro-energiiT imarTeba. amdenad, Tqma imisa, rom gwirindeba Tu ara el sadgurebis aSeneba uazrobba. meore, mosazreba imis Sesaxeb, rom qveyanas mxol od da mxol od mcire el sadgurebis mier gamomuSavebul i energia eyofa, aseve mcdaria. Ggvinda ki dev erTxel ganvmar toT, rom mcire – pirobiT ni Snavs 13 megavatamde simZI avris mqone el sadgurs. saqarTvel oSi mecnierebis mier Seswavl il i da energetikul ad gamosadegad miCneul ia 356 mdinare. Ees mdinareebi qveynis mTel teritoriazea ganl agebul i. vidre el sadguris daproeqteba daiwyeba, winaswar unda iqnas Seswavl il i mdinaris wl iuri xarji, kal apoti, dawneva, da saer Tod, adgil mdebareoba. Aamis mixedviT unda gani sazRvros, ama Tu im mdinareze sezonuri el sadguri aSendeba Tu sarezervo.

sezonuri el sadguri niSnavs mxol od wyl is bunebriv Camonadenze momuSave hess, romel sac mcire mocul obis wyal mi mRebi aqvs. sarezervo hess aqvs wyal sacavi. rac ufro didi mocul obisaa wyal sacavi, miT ufro metia hesis simZI avre da wl iuri gamomuSaveba. saqmeSi Cauxedavi xal xi xSirad ambobs: "saqarTvel os mxol od mcire hesebi eyofa. Yyovel sofel s SeuZI ia mcire hesi aaSenos da mudmivad deni eqneba", rac migvachnia, rom arasworia. Hhesebis aSeneba didi iqneba Tu patara, urTul esi saqmea. naSromidan, romel ic energetikis institutis

mecniermuSakebis mier aris Sesrul ebul i Cans, Tu ramxel a kvl eva-Ziebaa saWi ro hesis mSenebl obis dasawyebad. [32]M meore mTavari probl ema dafinansebaa. saerTaSoriso fasebi T (dRevandel pirobebSi) 1 mgvt. Ddadgmul i simZl avris asaSenebl ad saWi roa saSual od 900 000-dan 1 200 000 aTasamde aSS dol ari. Mmesame gadamwyeti faqtori, garemos dacva da xeobaSi mcxovrebi adami anebis j anmrTel obis Senarcunebaa. roca saki Txi sezonur el sadgurebs exeba, aq garemobuneba nakl ebad zi andeba, samagierod, saSual o wl iuri gamomuSaveba SeiZl eba 50%-iT nakl ebi iyos, vidre wyal sacavian hesebSi. Mmcire el sadgurebis erT-erT nakl ovan mxared iTvl eba misi avtonomiur rejimSi muSaoba, anu roca mcire hesis erTian energosistemasTan kavSirSi ar aris. Ddamouki debl ad muSaobis dros Zal ian Znel ia si xSiris, Zabvi sa da sxva parametrebis normis fargl ebSi Senarcuneba. ami tom nebi smieri mcire hesis mepatrone cdil obs erTian sistemasTan iyos mierTebul i. sistemasTan mierTeba ki aucil ebl ad gadacemis xazebis mSenebl obas da sxva avtomaturi mowyobil obebis danergvas saWi roebs. aseve, erT-erTi mni Svnel ovani saki Txi a gamomuSavebul i el energiis gayidva-gasaReba, rac pi rdapir kavSirSi a el eqtrosadguris (hesis) samSenebl o-samontajo da saeqspl uatacio xarj ebi s anazRaurebasTan. N

nebi smieri ful is Camdebi, garkveul wil ad riskze midis da cdil obs, hesis aSenebis SemTxvevaSi gamomuSavebul i el energiis Semsyi dvel i winaswar (xel Sekrul ebis doneze) Seipiros. naTqvamis sail ustraci od moviyanoT Semdegi magal iTi: vTqvaT, damkveTma (mosaxl eobam, kerzo mesakuTrem an saxel mwi fom) ama Tu im mdinareze aaSena 5 mgvt.-mde simZl avris hesi (simZl avre gani sazz-Rvreba mdinaris maCvenebl ebis mi xadvit). wyl is xarjis sezonurobi dan gamodinare, saSual o wl iuri gamomuSaveba cval ebadia imis da mi xedvi T, Tu ramden Tves eyofa mdinaris Camonadeni.

hesis simZl avre damoki debul ia, agreTve, wyl is dawnevis si di desa da wyl is im mocol obaze, romel ic gaedi neba el sadgurSi dadgmul turbinebSi. rac metia drois erTeul Si hidroturbinebSi Semaval i wyl is mocol oba da dawneva, mi T metia sadguris simZl avre. wyl is muSa mocol oba yovel Tvis nakl ebia mdinaris mTel mocol obaze. Ggamoyenebadi xdeba mdinaris (kveTis) nakadis simZl avris mxol od nawill i. simZl avris si di de damoki debul ia agreTve j amur margiqmedebis koi ficientze ( $\eta_{\Sigma}$ )-ze. rogorc cnobil ia, hesis simZl avre:

$$P = QH\eta \frac{1000}{102} = 9,81QH\eta \Sigma$$

sadac  $Q$  – wyl i s xarj ia ( $m^3/wm.$ ),  $H$  – dawneva ( $m$ ) .

$$\eta \Sigma = \eta_{nagebobis} + \eta_{turbinis} + \eta_{generatoris}$$

praktikul ad hidroel eqtrosadgurebis m.q.k. metia, vidre Tbosadgurebis da tol ia:

$$\Sigma \eta \text{ hesis} = 0,85$$

Cvens SemTxvevaSi Tu  $P = 5$  mgvt.-s (maqsimums), maSin dRe-Ramuri gamomuSaveba tol i iqneba:

$$E_{\text{gamomuSaveba}} = P_{\text{simzi avretdro}} = 5000 \text{ kvt.} \times 24 \text{ sT. (dReRamuri)} = 120\,000 \text{ kvt.sT.}$$

Tviuri gamomuSaveba:

$$E_{\text{Tviuri}} = E_{\text{dR.R.}} \times 30 \text{ dReze} = 3\,600\,000 \text{ ml n.kvt.sT.}$$

Tu aRni Snul i mdi nare wel iwadSi 6 Tves maqsimums gamoimmuSavebs, xol o danarCen 6 Tves miniums, maSin:

$$E_{\text{saSwi iuri}} = (E_{\text{Tviuri}} \times 6_{\text{maqs. Tve}}) + (E_{\text{Tviuri}} \times 6_{\text{min. Tve}}) = 306000000 \text{ kvt.sT.}$$

amis Semdeg dgeba saki Txi, gamomuSavebul i el energiis gayidvis Sesaxeb, anu ramdeni kvt.sT.-is momxmarebel i eyol eba hess da ra fasad gai yi deba 1 kvt.sT.

cnobisaTvis: el sadgurebis mier gamomuSavebul i srul i el energia moxmarebis Tval sazrisiT nawil deba or nawil ad: sakutar moxmarebad da sistemaSi gaSvebul, anu Warb el energiad, romel ic anazRaurebas eqvemdebareba.

$$vTqvaT, ganxil ul i magal iTi s mixedvi T: E_{\text{sak. moxmareba}} = 0,1 \% = 30\,600 \text{ kvt.sT.}$$

$$\text{maSin, } E_{\text{Warben.}} = E_{\text{sr. gamomuS.}} - E_{\text{sak. moxmareba}} = 30569400 \text{ kvt.sT.}$$

davuSvaT, 1 kvt.sT.-is gasayi di Ri rebul eba, semeki s dadgeni l ebi T, 5 TeTrs Seadgens, maSin ganxi l ul magal iTze hesis (M) wl iuri Semosaval i tol i iqneba:

$$M_{wl .Sem} = 1528470 \text{ l aris.}$$

damkveTs mTavari amocanaa Cadebul i ful is amoReba, rac yovel wl iur Semosaval zea damoki debul i. Ovens magal iTze, ramden wel iwadSi gaistumrebs mesakuTre val s? rogorc vTqvi T, saerTaSoriso fasebi T, 1 mgvt.-iani hesis aSeneba, saSual od 1 ml n. aSS dol ari j deba, gamodis, rom damkveTs 5 mgvt. simZl avris hidro el sadguris aSenebaSi daexarj eboda 5 ml n. aSS dol l ars damatebul i sesxis procenti. vTqvaT, damkveTma 10 wl iT 3%-iani sesxi aiRo (rac ideal ur variantad iTvl eba), maSin yovel wl iuri procentis xarj i iqneba

$$(5\ 000\ 000 \times \frac{3\%}{100}) = 150\ 000 \text{ aSS \%}.$$

mTI iani sesxis mocul oba ki tol i iqneba 1 500 000 aSS dol arisa; damkveTs 10 wel iwadSi gadasaxdel i eqneba 6 500 000 aSS dol ari. Yyovel wl iuri gadasaxadi tol i iqneba: 650 000 aSS. Ddol aris;

zemoT ganxi l ul magal iTze:

Mwl .sr.Sem.= 1528470 l aris; Tu 15=1,8 l ars (2010 wl is mdgomareobi T), maSin yovel wl iuri Semosaval i tol ia 849150 aSS dol arisa. Aaqve unda gaviTval iswi noT, rom hesis mepatronem yovel wl iurad unda dafaros mmdinare xarj ebi: xel fasebi, gadasaxadebi, remontis Tanxebi, rac saSual od sawyis etapze Semosavl is 10%-is fargl ebSi i angari Seba.

Gganxi l ul i magal iTis SemTxvevaSi saSual o Yyovel wl iuri sakuTari (saeqspl oatacio) xarj i tol i iqneba: 84915 dol arisa. sabol oo mogeba rCeba 764235 aSS dol ari.

rogorc aRvni SneT, Tu sesxis dafarvis periodi 10 wel ia, maSin hesis mepatrone Tavisufi ad istumrebs val s

es aris martivi, tipiuri anal izi hidroel sadguris mSeneb-I obis warmatebi T dasrul ebi saTvis. aseTi Sedegebi, SeiZl eba iTqvas, ideal uria, radganac eqspl uataci is sawyis etapze xSiria mowyobi l oba-danadgarebis gaumarTaoba, rac xSir SemTxvevaSi saerTo gamomuSavebis Semcirebas da xarj ebis gazrdas iwevs, Tumca Tanamedrove teqnikis pirobebSi seriozul i avariebi Ti Tqmisi gamoricxul ia.

### **3.6. rogori iyo mcire hidroel eqtrosadgurebis bal ansi saqarTvel oSi 1989 wl is mdgomareobiT?**

AoTxmocdaaTiani wl ebisTvis saqarTvel oSi 35 mcire hesi, muSaobda, romel Ta (jamuri) dadgmul i (saproeqto) simZI avre 58 mvt.-s, xol o moqmedi 10,6 mvt.-s Seadgenda.

dReisaTvis mcire hesebis, rogorc raodenoba, aseve dadgmul i simZI avre ki dev ufro mkveTradaa Semcirebul i. ram gamoiwvi a aseTi Sedegi? saqme isaa, rom rodesac mZI avri el sadgurebi aSenda, Sei qmna qveynis gaerTianebl i energosistema, romel mac TiTqmis yvel a sofel i, raioni da qal aqi el energiT uzrunvel yo. Mmcire sadgurebs sakmaod didi Sroma da xarj i swi rdeba, ami tom interesи maT mimarT TandaTan Semcirda. maT mier gamomuSavebul i 1 kvt. sT.-s Rirebul eba gacil ebiT ufro Zviria, vidre didi sadgurebis. Yvel afer amas emateba maTi sezonuroba, rac saSual o wl iur gamomuSavebas sakmaod amcirebs. maTi dotaciurobi dan gamomdinare, Tavis droze mcire hesebis damfinansebel i da amSenebel i saxel mwifo iyo. sabWoTa periodSi didi yuradReba eqceoda sofli is el eqtrifikasiias. Ddevizi iyo aseTi: "minimum erTi mcire hesi yvel a sofel s". imis gamo, rom mcire hesebis aSeneba sakmaod Zviria, xol o gamomuSavebul i el energiis fasi maRal i, jer-j erobiT axl is aSenebaze survili arc saxel wifos da arc kerzo mesakuTres ara aqvs.

saqarTvel oSi kerzo biznesisaTvis mcire hesebis mSenebl oba ar aris mimzidvel i. Mmcire hesebi dan miRebul i mogeba grzel vadiani a, kerzo bizness piriqiT swrafi mogebis mi Reba unda, rac Seexeba saxel mwifos \_ misTvis ufro xel sayrel ia saSual o an mZI avri el sadgurebis aSenebiT uzrunvel yos momxmarobel i. Aamdenad, mcire energetikis ganviTareba mdidari qveynisa da SeZI ebul i moqal aqeebis saqmea, rasac jerjerobiT saqarTvel o ar warmoadgens. Tumca, dadgeba dro, rodesac, xel sayrel bunebriv pirobebSi, individual uri mewarmeebi, an saxel mwifo, xel s mohki deben mcire hesebis mSenebl obas.

am pirobebis Sesrul eba miRwevadi a im SemTxvevaSi, Tu saqarTvel oSi dainergeba el eqtroenergetikis marTvis axal i sistemebi, rac pirvel rigSi konkurentunarian, Tavisufal el eqtrobazars gul isxmobs.

qvemoT 3.2 da 3.3 cxril ebis saxiT, warmodgeni ll ia saqarTve-  
I os el eqtroenergiis bal ansi wl ebis mixedviT. cxril ebSi  
Tval naTI iv Cans el eqtrosadgurebis, rogorcMmTI iani gamomu-  
Saveba (maT Soris hidro, Tbo da mcire el sadgurebi), i se dar-  
gebis mixedviT moxmarebis dinamika. cxril i #3.4-Si aseve naCvenebia  
el energiis warmoeba erTsul mosaxl eze.

cxril ebSi motanil i masal a naTI ad adasturebs, Tu rogor vi Tardeboda saqarTvel oSi el eqtroenergiis warmoeba, 1991 wl is CaTvl iT, xol o 1993-1999 wl ebSi, piriqiT, rogorc warmoeba ise moxmareba, Ti Tqmis orj er Semcirda. samagierod, 3-j er da 4-j er gai zarda tarifebis si di de, rac l ogikuria. iq sadac saqonel i deficituria, masze fasebi avtomaturad izrdeba. Tumca samarTI i anobis principi aris Tu ara dacul i, es cal ke Temaa (mi gvaCnia rom ara), razedac SemdgomSi gveqneba saubari.

warmodenil i masal a aSkarad metyvel ebs im faqtze, rom saqarTvel oSi el eqtroenergiis warmoeba auciI ebl ad unda gai zardos, roml is resursi da potencial i namdvil ad arsebobs.

cxril i #3.2  
**saqarTvel os el . energiis bal ansis saerTo daxasiaTeba**

#	maCvenebI ebi	1989w.	1998w.	2008w.	2009w.
1.	gamomuSaveba (mi I oni kvt. sT)	17984,8	8088,4	8563,6	8648,7
2.	maT Soris: a) hesebi b) mcire hesebi (romel Ta j amuri dadgmul i simZI avre 58 megavats, xol o moqmedi 10,6 megavats ASeadgenda) g) Tbosadgurebi	10128,7 80.8	6316,4 102,5	7161,8 122,5	7411,6 246,4
3.	garedan mi Rebul i el .energiis raodenoba	7775,3	1669,5	1279,5	990,7

Seni Svna: 2008-2009 wl ebSi mcire hesebis gamomuSavebis gazrda gamoiwwia: a) sakuTrebis formis Secvl am, b) yofil i saSual o simZI avris hesebisTvis (bJuJa hesisa da TeTrixevi hesisTvis) mcire hesebis statusis mi ni Webam.

**saqarTvel os el eqtroenergiis moxmarebis struktura da dinamika dargebis mi xedvi T 1985-1999 wl ebSi (mi I iard kvt.sT) [33]**

cxril i #3.3

#	maCvenebI ebi	1985w.	1993w.	1997w.	1999w.
1	2	3	4	5	6
1	el .energiis moxmareba	16,757	10,745	7,3631	8,1685
	maT Soris dargebis mi xedvi T %-Si				

<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>6</b>
2	mrewwel oba	39,5	16,01	10,4	9,1
3	sofl is meurneoba	7,8	3,5	0,2	0,1
4	komunal uri meurneoba	4,3	7,8	5,2	5,5
5	transporti	4,32	3,6	3,1	4
6	kavSiringabmul oba	0,3	0,4	0,3	0,2
7	mSenebl oba	3,03	1,58	0,3	0,1
8	mosaxl eoba	10,2	25,8	34,2	37,1
9	sak.moxmareba da kargvebi	16,5	26,1	15,1	13,1
10	sxva danarceni	8,5	15,2	31	30,8

**el eqtroenergiis warmoeba erT sul mosaxl eze (kvt.sT.)**

**cxril i #3.4**

<b>wl ebi</b>	<b>mosaxl eoba, sul aTasi kaci</b>	<b>el .energiis warmoeba 1 sul ze kvt.sT</b>	<b>procentul ad 1990w-Tan Sefardebi T</b>
1990	5424,4	2626,3	100,0
1991	5455,3	2452,8	93,4
1992	5467,4	2107	80,2
1993	5345,8	1898,7	72,3
1994	5208,9	1352,5	51,5
1995	5061,7	1399,1	53,3
1996	4933,3	1466,2	55,8
1997	4808,8	1491,4	56,8
1998	4749,5	1702,9	64,8
1999	4710,6	1723,6	65,6
2000	4672,2	1593,7	60,7

warmodgenil i masal a imis naTel suraTs iZI eva, rom saqarTvel oSi rogorc mcire hesebis, i se saSual o da mZI avri hesebis reabil itaciisa da axl is aSenebis didi rezervebia, maSin rodesac saerTaSori so standartebiT el eqtroenergiis warmoebis wil i erT sul mosaxl eze sakmaod CamorCeba.

warmodgenil i kvl evis safuzvel ze SegviZI ia vTqaT, rom adgil obrivi resursebis (rogorc Tbo, i se hidro) maqsimal urad aTviseba, qveynis el eqtroenergetikis ganviTarebis aucil ebel i piroba unda gaxdes, rasac Sedegad mraval i sikeTe mohyveba.

### 3.7. el eqtroenergetika - mTis mosaxl eobis gadarCenis wyaro

i SviaTi a buneba sadme i seTi I amazi i yos, rogoric kavkasionis qedis samxreTi s gayol ebazea, sadac ganfeni l ia saqarTvel os mTis mosaxl eoba. mxedvel obaSi gvaqvs i seTi regi-onebi rogorebicaa: afxazeTi, svaneTi, raWa-l eCxumi, fSav-xevsureTi, xevi, dval eTi, TuSeTi, aseve, kaxeTi, qarTI i s, j avaxeTi, guria, aWaris, imereTi da samegreli os Sida mTianeTi. ufal ma uxvad daabertya sil amaze, magram amavdroul ad mkacri bunebrivi piroebi Seuqmna: grzel i zamTari; ugzooba; saxnav-saTesi s nakl eboba da a.s.

bunebrivia, mxol od saqarTvel os mTianeTSi ar aris aseTi piroebi. msofl i os mraval ma qveyanam didi xani a, teqni ki sa da, kerZod, energetikis gamoyenebi T gadawyti aseTi saxis si Znel eebi, meti c, RvTi T naboZebi sil amaze Semosavl i s wyarod aqcia.

bol o oci wl i s uaryofi Tma movl enebma ganadgurebi s piramde mi iyvana saqarTvel os mTis mosaxl eoba. ekonomi kurma siduxWi rem da rTul ma kl imaturma piroebemba mosaxl eobis didi nawi l i aiZul a barad Camosaxl ebul iyo, (ufro uaresi, zogi sazRvargareT gai xi zna) mietovebina mamapapuri sacxovrisi, ekl esia monastrebi, ci xe-koSkebi, winapart a safi avebi da i s kurTxeul i buneba, razedac nebismeri qveyni s mkvi dri i ocnebebda.

sad aris gamosaval i da ra daxmarea ba SeuZl ia gauwi os yovel i ve amas energetikam?

rogorc cnobil ia, saqarTvel os mTa mdi daria hidro-resursebi T. mTis mdinareebi sauKeTeso bazas warmoadgenen hidroenergetikis ganvi Tarebi saTvis. i s mamagebi, rac saqarTvel os mTis mdinareebs aqvT, sakmarisze metia adgil obri i mosaxl eobis social ur-ekonomi kuri piroebis gasaumj obesebi ad. meti c, Tu am saqmi sadmi gonivrul i, saxel mwi foebri i midgoma ganxorciel deba, cxovrebi s done imdenad gaumj obesdeba, rom mosaxl eoba sacxovrebl ad baridan mTaSi dai wyebs asvl as. ra gvaZl evs ami s safuzvel s?

saqarTvel os Ti Tqmisi nebismeri mxareSi (afxazeTSi, svaneTi, samegrelo, raWa-l eCxumi, fSav-xevsureTi, xevi, TuSeTi, qarTI i, kaxeTi, guriai, aWarai) aris i seTi mdinareebi, romel zedac Sesazl ebel ia sxvadasxva simZl avris hidroel eqtrosadgurebi s aSeneba, i se rom dagubebis Sedegad gaCenil ma wyal sacavebma garemo - buneba da mosaxl eoba rac SeiZl eba nakl ebad daazianos.

ras gvaZl evs hidroel eqtrosadguris arseboba mTaSi? upirvel es yovl i sa, es aris: iafi el eqtroenergia, anu mosaxl eobis ganaTebi sa, Tu gaTbobisaTvis auci l ebel i saSual eba. sxvadasxva

sameurneo Tu samrewel o dani Snul ebis xel sawyo-danadgarebis amuSavebis saSual eba. iafi el eqtroenergiis arsebobi SemTxvevaSi minimumamde mcirdeba saSeSe tyis Wra, mTis pirobebSi (sadac Tivis damzadeba xdeba) keTdeba sabagiro gzebi. turizmisa da sportis ganxriT Sendeba sxdadasxva sportul i kompl eqsebi, dasasvenebel i saxl ebi, tardeba Sej ibrebebi. yvel aferi es el eqtrificirebul i gaxdeba, rac dasaqmebisa da Semosavl is saukeTeso wyaro. momaval Si iafi el eqtroenergia saqal aqo, sasofl o da samTo transportis ganvi Tarebis wyaro xdeba. da bol os, el eqtroenergia, rogorc gasayidi saqonel i, Semosavl is saukeTeso saSual ebaa.

amdenad, energetikis ganvi Tarebas saqarTvel os mTianeti-Tvis (iseve rogorc barisaTvis) maval i sikeTis motana SeuZl ia. mTavaria xel isufi ebis mxridan sworad iqnas Camoyal i bebul i mTis mosaxl eobisadmi midgoma. sxva danarceni, rogorc i tyvian, "teqnikis saqmea".

aris Tu ara saqarTvel os yvel a mTian rai onSi energetikul ad mizidvel i mdinare da romel mdinareebze SeiZl eba aSendes hidro-el eqtrosadgurebi, maT Soris, mcire da saSual o simZl avris el sadgurebi? energetikos-mecnieriTa mier Seswavl il ia mdinareebi: bzifi, gumista, kodori, caniswyal i, Iaj anura, nenskra, dol ra, enguri, rioni, yvirilia, Woroxi, didi da patara i axvi, qspani, aragvi, Tergi, arRuni, iori, alazani, kabal i, duruj i, mtkvari, xrami, awaris wyal i (Senakadebis CaTvl iT) romel Ta gamoyeneba Tavisufi ad SeiZl eba. amaTgan didi simZl avris el sadgurebi SeiZl eba aSendes md. engursa da rionze.

winaswari Teoriul i gaTvl iT, aRniSnul mdinareebze SeiZl eba miRebul i iqnas saSual o wl iuri gamomuSaveba 40÷50 miliardi kilovatsaatis raodenobiT, rac arsebul sabazro pirobebSi (saSual od kilovatsaatis 5 centad gayidvis SemTxvevaSi) ori, or-naxevari miliardi dolaris Semosaval s niSnabs. [34]

gasagebi a, rom ekonomi kurad sust qveyanas ase iol ad ar SeuZl ia aiTvisos arsebul i simZl avreebi, Tumca arsebobs msofl ios sxdadasxva bankebi sa da kerzo iuri diul i pirebis didi daintereseba, romel Ta gamoyeneba ormxrivi mogebis Tval sazrisiT Sesazl ebl ad migvachnia.

davuSvaT, sawyis etapze (5 wel i) aRniSnul mdinareebze aTvisebul i iqna (damatebiT) 10 miliardi kilovatsaat. el eqtroenergetikis marTvis axal i wesebis Tanaxmad (romel sac di di perspektiva aqvs), unda Seiqmnas mTis mosaxl eobis ganvi Tarebis fondi, sadac mTis mdinareebze aSenebul i el eqtrosadgurebi dan yovel wl iuri gamomuSavebis Rirebul ebis 10% am

fondSi unda gadairicxos. analizis mixedvi T, (qveynis maStabi T) saSual o wl iuri Semosaval i 30+**50** million dolars aRwevs, rac mTiani mosaxl eobis saWi rboroto saki Txebi s mogvarebas Sei ZI eba moxmardes. darwmunebul i varT, aseT pi robebSi mosaxl eobis mni Svnel ovani nawil i dabrundeba mTianeTSi da sakuTar Semosavl ian meurneobasac gamarTavs. paral el urad saavtomobil o da sabagiro gzebic gakeTdeba. organizaciebi Tu kerZo pi rebi daiwyeben sportul i kompl eqsebis, turistul i bazebi sa da dasasvenebel i saxl eobis mSenebl obas. adgil obri vi mosaxl eoba mcire, magram sakmaod Rirebul sofi is meurneobas ganavi Tarebs, rac misi damatebi Ti Semosavl is wyaro gaxdeba.

ra xel isSemwyobi pi robebi unda arsebobdes qveyanaSi mTi s mdinareebze hidroel eqtrosadgurebis aSenebi sTvis?

1. aucil ebel ia kanonis mi Reba, romel ic srul ad uzrunve- l yofs, daaregul irebs da gansazRvrav s hidroel eq- trosadgurebis mSenebl obas, kerZod:
  - a) nebis mieri mdinaris mecnierul ad Seswavl asa da I icen- ziis gacemas, romel Sic mkacrad iqneba gansazRvrul i ekol ogiuri pi robebi, geol ogia, ekonomi kuri Sedegebi, aSenebi s adgil is mi zanSewoni l oba, muSaobi s xangZI - i voba da ssv;
  - b) damfinansebl is ufl ebebsa da val debul ebebs, ekol ogiuri normebis dacvas. adgil obri vi mosaxl eobis wil obri v monawil eobas;
  - c) satarifo normebis dadgenas;
  - d) sakuTrebi s ufl ebi s dadgenas;
  - e) usafrTxoebi s pi robebi s SemuSavebas;
  - v) gadasaxadebi s odenobi s gansazRvras;
  - z) mogebi s ganawi l ebi s gansazRvras;

T) dazRvevis normebisa da pi robebi s SemuSavebas.
2. aucil ebel ia Zal aSi Sevi des saqarTvel os mTiani regi onebi s social ur-ekonomi kuri da kul turul i gani Tarebi s kanoni, SemuSavebul i saqarTvel os mecnierebaTa erovnul i akademi s mTianeTi s probl emaTa Semswavl el i komisiis mier, romel ic dRemde umoqmedodaa. [35]

ganmartebi sTvis: nebis mieri el eqtrosadguri, romel ic mTis ama Tu im xeobaSi aSenebul i, warmoadgens kerZo, an saxel mwifo sakuTrebas, magram damfinansebel s, damproeqtebel s da, rac yvel aze mni Svnel ovani a, kanonmdebel s, rbi l ad rom vTqvaT, aviwydebaT xeobaSi mxoxvrebi mosaxl eobis interesebi. nebis mieri SemTxvevaSi rogorc zemoT avRni SneT wyal sacavi ani el eqtrosadguri xeobi s mosaxl eobi s aTvis i wvevs adgil m- debareobi s dakargvas, xSir SemTxvevaSi sacxovrebel i saxl ebi s

dangrevas, kl imaturi pirobebis cvl il ebas, tyis Wras, j anmrTe-  
I obis gauaresebas da sxv. aqedan gamodinare, kompensaciis saxiT  
aucil ebel ia, xeobaSi mcxovreb mosaxl eobas, sakuTrebis ufl ebiT  
mieces el sadguris mier gamomuSavebul i el eqtroenergiis  
garkveul i nawil i. saSual od 10 procentamde, romel ic mkarci  
kontrol iT, miznobrivid iqneba gamoyenebul i.

es principi unda Seexos rogorc moqed, ise daproeqtibis  
mdgomareobaSi myof el eqtrosadgurebs, maT Soris: engurhess,  
gardabansress, xudonhess, namaxvanhess, Saorhess, I aj anurhess,  
Jinval hess, kodorhess, xramhess, tyibul ihessa da sxv.

im xeobebSi, sadac ar aris saSual o an didi simZl avris  
el eqtrosadgurebis aSenebis perspektiva, anu kerzo damfinan-  
sebl isaTvis ar iqneba mimzidvel i, saxel mwifom unda ai Ros  
iniciativa Tavis Tavze, rom mcire hesebi aSendes, rac aseve di di  
SeRavaTi iqneba adgil obrivi mTis mosaxl eobi saTvis.

vidre ganvixi l avT finansur mxares, unda davadginoT,  
mosaxl eobis ra masStabze unda gavrcel des SeRavaTebi. maga-  
l i Tad, engurhesisa da xudonhesis SemTxvevaSi zaral deba mestiis,  
I entexis, kodorisa da nawil obriv samegrel os rai onebis  
mosaxl eoba.

namaxvani sa da I aj anurhesebis SemTxvevaSi zaral deba  
cageris, I entexisa da ambrol auri-onis rai onebis mosaxl eoba.

Jinval hesis SemTxvevaSi – Jinval is, fSav-xevsureTis, ananu-  
ris, fasanauris, ml eTisa da maTi mimdebare sofl ebis mosaxl eoba.

CamonaTval Si Sevi tanet gardabansresic, rac SemTxvevi Ti ar  
aris. sayovel Taod cnobil ia, rom Tboel eqtrosadgurs garemos  
dabinzurebis Tval sazrisiT, didi ziani moaqvs. gardabansressi  
rogorc Zvel, ise axal bl okebze jer kidev normamde ar aris  
dayvanil i namwvi airebis gawmenda. atmosferoSi tonobiT mavne  
nivTiereba gamoifrqveva, romel ic axl omaxl o mcxovrebi  
mosaxl eobis janmrTel obas did zians ayenebs. amdenad aucil -  
ebel ia dazaral ebul i mosaxl eobisTvis kompensaciis micema.

el eqtrosadguris mesakuTre, piradi interessebidan gamod-  
dinare, cxadia, ecdeba adgil obriv mosaxl eobas ar gadauxados  
araviTari kompensacia (miT umetes yovel wl iurad). rac  
aramarTebul ia. saerTaSoriso organizacia "kioto" piradapir  
uyenebs motxovnas mesakuTres SeRavaTebi gauwios adgil obriv  
mosaxl eobas. es praqtika msofl ios mraval qveyanaSia danergil i.  
igi ormrxrivad sasargebl ocaa. jer erTi, SenarCundeba buneba da  
meorec, mosaxl eoba dainteresebul i iqneba el sadguris usafrTxo  
muSaobiT. gamoyenebul i Tanxebi uzrunvel yofs kl imatis cvl i-  
I ebiT miyenebul i zaral is kompensacias. erTi si tyviT, iqmneba  
adgil obrivi infrastruktura da, rac mTavaria, am faqts uar-

resad didi mni Svnel oba aqvs adgil obrivi mosaxl eobis fsiqi kis Sesacvl el ad. rogorc praqtkam dagvanaxa, swored am mizezTa gamo gaCerda iseTi el sadgurebis mSenebl obebi, rogoric namaxvani, xudoni, fari da sxva hesebia, romel Ta saSual o j amuri simZI avre 1500 megavati, xol o yovel wl iuri gamomuSaveba 7 mil iard kil ovatsaaTis fargl ebSi unda yofil iyo, rac ful ad TanxaSi (saSual o gasayidi tarifis 5 TeTris SemTxvevaSi) samas ormocdaaTi millioni laris tol fasia. Tu gavi Tval i swinebT im faqts, rom am sadgurebis eqspl uataciaSi gaSveba sul mcire 10 wl is win unda momxdariyo, zaral i 3,5 mil iard lars aRwevs. vfiqrobT, Wkvi ani sazogadoeba da xel isufi eba, aseT Secdomebs ar unda uSvebdes, miT umetes, iseTi Raribi qveynisa, rogoric saqarTvel oa.

amdenad, aucil ebl ad migvaCnia, rom nebi smieri wyal sacavi ani el eqtrosadguris mesakuTre (saxel mwifo, kerzo) gamomuSavebul i el energias 10%-is fargl ebSi, adgil obrivi mosaxl eobis ganvi Tarrebas unda axmardes. es iqneba, erTi mxriv, energetikis ganvi Tarrebis xel issSemwyobi didi Roniszieba da meore mxriv, mTis mosaxl eobis gadarCenis wyaro.

### **3.8. vin SeiZI eba daafinansos el eqtrosadgurebis mSenebl oba**

el eqtrosadguris mSenebl obis dafinansebis Semdegi praqti ka arsebobs: mTI ianad an nawi l obriv afinansebs saxel mwifo; kerzo biznesi; kerzo da saxel mwifo erTad.

gamodinare iqidan rom saqarTvel oSi konstituciis me-3 muxl is mixedvi T, energetika strategiul i dargia da saxel mwifo kontrol i unda arsebodbes mTavari damfinansebel i yvel a SemTxvevaSi saxel mwifo (51%) unda iyos, xol o danarCens (49%), kerzo biznesi (maT Soris, energetikul i organizaciebi, kerzo da iuridicul i pirebi) damfinansebl ebiSTvis SeRavaTiani pirobebis Seqmnis saSual eba, rac gul isxmobs: mSenebl obisTvis dabal procentiani sesxis aRebis SesaZI ebl obas; mSenebl obis xarj ebis gastumrebamde, gadasaxadebis Semcirebas da saxel mwifos mxridan garkveul mfarvel obas.

kerzo da iuridicul i pirebis monawi l eobis survil s, biznesis interesebi ganapirobebs, rac momaval Si saSual o fenis Camoyal i bebas uwyoobs xel s.

### **mesame Tavis daskvna**

el eqtroenergetikaSi mTavari movl ena el eqtroenergiis warmoebaa. Tu sistemaSi el eqtroenergiis saxiT mza produqcia ar

i qneba, maSin arc qvesadgurebi, arc el eqtrogadacemis xazebi da arc dispetCerizacia ar i qneba saWiro (rom araferi vTqvaT yi dvangayidvaze). amdenad, yvel a SemTxvevaSi sawysi aris el eqtroenergiis warmoeba, rac axal i simZl avreebis aTvis sebasTan aris dakavSi rebul i. rogorc aRvnisNeT, el eqtroenergia sakmaod Zvir saqonel ia, radganac misi warmoeba urTul es procesebTan aris dakavSi rebul i. erT-erTi mni Svn ovani faqtori TviT energiis wyaros moZiebaa. maval i qveyni satvis energiis wyaroebis miReba did fizi kur, ekonomi kur da xSirad pol itikur siznel eebTan aris dakavSi rebul i.

ra dadebi Ti da uaryofi Ti Sedegebia mosal odnel i (etapobrivid vTqvaT yovel xuT wel iwadSi) axal i simZl avreebis aTvis sebis SemTxvevaSi? Cveni kvl eviS Sedegad miRebul ia Semdegi daskvnebi:

dadebi Ti movl enebi:

1. aucil ebel ia kanonmdebl obis srul yofa;
2. tyis Wris mocol oba minimumamde mcirdeba, maT Soris wyal sacavis zonaSi: tye xdeba, rogorc tenianobi makumuli rebel i aucil ebel i komponenti; da meore, xis merqnis saSeSed gamoyenebis sanacvl od iafi el eqtroenergiis Canacvl ebis faqtori, j amSi es yvel aferi iwevs, adami anis arsebobiSTvis aucil ebel j ansaRi bunebis SenarCunebis Sesazl ebl obas.
3. uzrunvel yofil i xdba mTis mosaxl eobis adgil ze SenarCuneba da maTTvis social -ekonomi kuri sizl ieris garantiis Seqmna.
4. Warbi el eqtroenergia j er erTi es aris, (pir dapiri mni Svn obiT) qveynis moTxovnebis dakmayofil eba da meore, rogorc savaWro saqonel i (Si da da gare gayidvebis Sedegad miRebul i) Semosavl ebis udidesi wyaro.
5. Warbi el eqtroenergiis eqsporti saxel mwi foTa Soris, j ansaRi dipl omatiuri urTierTobis safuzvel i xdeba.

uaryofi Ti movl enebi:

1. wyal sacavebis gaCena iwevs garkveul i mocol obis miwi farTobebis, kul turul i memkidreobis Zegl ebis, da mcenareul i safaris wyl iT dafarvas;
2. mosaxl eobis garkveul i raodenobi gadasaxl ebas;
3. wyal sacavebma SeiZl eba gamoiwi on qanebis rRveva, mewyerebis gaCena, kaSxl ebis garRveva da Sedegad mosaxl eobis, an maTi meurneobis zaral i;
4. wyal sacavebis zonaSi izrdeba tenianoba.

ra SeiZl eba i yos makompensi rebel i Ronisz ebebi?

pi rvel SemTxvevaSi: aucil ebel ia Sesabami si sakanoñdebl o bazis Seqmna.

meore SemTxvevaSi: maqsimal urad unda iqnas Senarcunebul i kul turul i memkvidreobis Zegl ebi; mosaxl eobis zianis mi yenebis SemTxvevebi anazRaurebas unda daeqvemdebaros; mosaxl eobis aucil ebel i kontingentis gadasaxl ebam, maTi pirobebis gaumj obeseba unda gamoiwi os da ara zaral i. mesame SemTxvevaSi, maqsimal urad unda iqnas geol ogiuri, ekol ogiuri da samSenebl o normebi dacul i.

meoTxe SemTxvevaSi, mosaxl eobis kompensi reba unda moxdes naSromSi Camoyal ibebul i meTodis mixedvi T.

qveyana, romel sac energiis wyaroebi sakmarisi raodenobi T gaaçnia, bednierad grZhobs Tavs, Tumca vin rogor iyenebs – es meore saqmea. saqarTvel o swored im qveynebis rigs ganekutvneba, visac energowyaroebis (wyali, naxSiri) sakmao raodenoba (mocul oba) gaaçnia, magram mxol od da mxol od mcire raodenobi T (0,05%) aqvs aTvisebul i.

zemoTqmul idan gamodinare, aucil ebel ia axal i simZl avreebis aTviseba ise, rom dacul i iyos social ur-ekonomikuri da gansakuTrebi T ekol ogiuri normebi. saqarTvel oSi amis SesaZl ebl oba namdvil ad aris. sul sxva saki Txia, Tu rogor udgeba am saki Txs xel isufi eba, sazogadoeba da Ti Toeul i CvenTagani. erTi ram cxadia, danaSaul is tol fasia yovel wl iurad Sav zRvaSi da kaspis zRvaSi, uqmad CaRvri l i saqarTvel os mdinareebis potencial is gamouyenebl oba. es aris is mil iardebi (dol arebi), romel ic qveynas da mis mosaxl eobas, rogorc haeri ise swirdeba.

samecniero naSromis erT-erTi aqtaul oba swored am TavSi a, im Tval sazrisiT, rom axal i simZl avreebis aTviseba aucil ebel i da gadaudebel i saqmea. amis SesaZl ebl oba namdvil ad aris. mTavaria swori midgomebi iyos.

esa Tu is qveyana, sxvadasxva dros ganvi Tarebis sxvadasxva stadiaze imyofeba. aris aRmavl obis da daRmavl obis periodebi. rac ufro daZabunebul ia eri da misi Semoqmedi ganaTI ebul i fena – e. w. intel igencia, miT ufro didia daRmasvl is periodi da piriqiT. migvaçnia, rom energetikul i siZl ieris miRweva, aucil ebl ia, rac uaxl oes momaval Si saxel mwifoebri i siZl ieris safuzvel i gaxdeba. vfiqrobT, warmodgeni l i argumentacia sakmarisia imisaTvis, rom axal i simZl avreebi iqnas aTvisebul i.

## **Tavi IV. el eqtroenergiis yidva-gayidvis axal i forma**

### **4.1. energetikul i sawarmoebis Semosaval -gasaval i**

saqar Tvel os energosistemaSi momsaxurebis Tval sazrisiT ziri Tadad sami daqvemdebarebis sawarmo muSaobs: 1. el eqtroenergiis mwarmoebel i, anu generaciis sadgurebi (hidro, Tbo); 2. el eqtroenergiis gadacema-dispetcerizaciis sawarmo ("el eqtrosistema"); 3. ganawi l eba-gayidvis sawarmoebi, anu gamanawi l ebel i kompaniebi ("s.s Tel asi", "energopro j orj ia", kaxeti s gamanawi -l ebel i kompania).

sakuTrebis mixedvi T samive saxis sawarmoSis arsebobs, rogorc kerzo sakuTreba (romi s wil ad Ti Tqmisi 80%-ze meti modis), aseve saxel mwifo sakuTreba ekonomiuri Tval sazrisiT nebi smieri sawarmos (miuxedavad sakuTrebis formisa) erT-erT mTavar mizans, saqonl is (el eqtroenergiis), warmoebis, momsaxurebisa da real izaciis Sedegad miRebul i maqsimumi Semosaval i warmoadgens, rac maTi saqmi anobi dan gamomdinare gani sazRvreba. magal i Tad, generaciis sawarmoebis SemTxvevaSi, (hidro, an Tboel eqtrosadgurebi). wi iuri Semosaval i, damoki debul ia gamomuSavebul i kil ovatsaaTebis raodenobaze da tarifis si di deze; "el eqtrosistemis", anu gadacema-dispetcerizaciis SemTxvevaSi, rac ufro meti iqneba momsaxureba (gadacemul i da dispetcerirebul i el eqtroenergia, maT Soris eqsport-importic) da am momsaxurebis tarifi, miT ufro metia misi Semosaval i. sami gamanawi l ebel -gadamyi dvel i sawarmos (kompaniebis), Semosaval i damoki debul ia, gayidul i (real izebul i) el eqtroenergiis raodenobaze da ganawi l ebi s tarifis si di deze. samive SemTxvevaSi (gadasaxadebis nawi l Si), gasavl ebi (fondebze amonagebi, sagadasaxado ganakveTebi, fiqsi rebul i danaxarj ebi, cvl adi danaxarj ebi da uSual od pirdapiri gadasaxadebi) procentul ad Ti Tqmisi Tanabaria, xol o mocul obiT (saqmi anobis da tarifis si di s svedasxvaobi dan gamomdinare) svedasxvaa.

am gadasaxadebis si di de mTI i an Semosaval Tan mi mar TebaSi, rogorc qvemoT warmodgeni l i masal i dan Cans, Semdegi a:

Sps "varci xe-2005" – 16%; Sps "Tbil wyal kanal i" (Jinval hesi) – 19%; s.s. "I aj anurhesi" – 14,3%; Sps "orTaWal enerji" – 17,43%; s.s. "bJuJahesi" – 9,02%; Sps "engurhesi" – 19,9%; s.s. "energopro j orj ia" – 9,66%; Sps "saqar Tvel os saxel mwifo el .sistema" – 10,79%;

gamomdinare iqidan, rom gamomuSavebul i el energiis mocuI oba da momsxurebis Sedegad mi Rebul i Semosavl ebi ssvadasxva, kvl awwarmoebisatvis gaweul i danaxarjebic bunebrivia ssvadasxva i qneba, anu rogorc ukve aRvni SneT, Semosaval ze ZiriTadad moqmedebs ori komponenti: gamomuSavebul i el . energiis raodenoba da kil ovatsaaTebis Rirebul eba. magal iTisTvis, engurhesis SemTxvevaSi, Tu wl iuri gamomuSavebul i el energiis raodenoba 2986,36 mil .kvt. saaTs Seadgens da tarifi 1,187 TeTria, maSin Semosaval i 35,4 mil ioni lari i qneba, xol o sagadasaxado gasaval i 7,05 mil ioni. varcixis SemTxvevaSi gamomuSaveba 426 mil .kvt.sT-s, (tarifi 1,25 TeTri), Semosaval i 5,3 mil ion lars, xol o gasaval i 0,852 mil ion lars Seadgens. Sesabamisad ssvadasxva simZl avris sadgurebisTvis Semosavl ebi ca da gadasaxadebic ssvadasxva i qneba.

erTobl i obaSi samive saxeobis sawarmos daniSnul ebas (moyal eobas) el eqtroenergiis gamomuSaveba da momxmarebl ebamde miwodeba warmoadgens, xol o dainteresebas, momsxurebi dan miRebul i Semosavl ebi. el eqtroenergiis raodenobas, aRmr i cxvel i xel sawyoebi iTvl i an (romel Tac kontrol s sami ssvadasxva organizacia uwevs). aq sadao arafeti ar unda iyos. rac Seexeba tarifis sidides, aq mTavar ganmsazRvrel faqtors, saqarTvel os el eqtroenergiis erovnul i marekul irebel i komisia warmoadgens, romel ic llicenziis mqone organizaciebs (sawarmoebs) maT mier warmodgenil i sabuTebisa da angariSebis safuzvel ze, indivi dualI urad umtkicebs.

arsebul i mdgomareobiT, energetikul i sawarmoebi mi uxedadavat sakuTrebis formisa (generacia, "el eqtrosistema" da gamanawi l ebel i kompaniebi) konkurenciis pirobebis ar imyofebian. TiToeul maTgans semekis mier l licenziiT gansazRvrul i samuSao sfero abaria. TviT erTsa da imave saxeobis SigniT arsebul (magal iTad: generaciis sadgurebi, gadamyidvel i kompaniebi) sawarmoebs Sorisac ar aris sakonurso pirobebi Seqmnili. faqtobri vad Tavisufal i bazris cneba da principebi saqarTve- l oSi j erjerobiT uaryofil ia. ganvl il ma periodma acvena, rom am sferosi j erjerobiT gamwirval oba nakl ebad moiazreba. momxmarebl ebis ukmayofil eba agreTve gamoweul ia im faqtis gamo, rom kil ovatsaaTis Rirebul eba pikuri datvirTviT, anu sezonurrobis principiT ki ar icvl eba, aramed mudmivad (mTel i wl i ganmavil obaSi) erTi da ige fasi adevs (Tanac maqsimumi). myl-dvel s ar aqvs saSual eba xarisxisa da fasis mixedviT airci os el eqtroenergiis momwodebel i, amitom izul ebul ia daemocil os arsebul wess.

saqarTvel os energosistemaSi, kerzo struqturebis kuTvni i el eqtrosadgurebis tarifi ufro didia, vidre saxel mwifo

sadgurebisa. marekul irebel i organo am faqts imiT xsnis, rom TiTqos kerZom gacil ebiT meti ful i (investicia) unda Cados, vidre saxel mwifo organizaciam (strukturam) saki Txi sadaoa, orive mxares aqvs (Tavis sasargebl od) mtkicebul eba. es dava gagrzel deba manam, vidre Tavisufal i bazris principi ar gaxdeba Ziri Tadi warmmarTvel i Zal a.

rogorc warmodgeni l i ganxil vi dan Cans, nebi smi er sawarmos (miuxedavad sakuTrebis formisa), aqvs rogorc Semosaval i, aseve gasaval i. Semosaval i pindapir proporciul ia gasayidi el eqtroenergiis raodenobis da erTeul i kvt/sT-is fasis si di dis (tarifis) namravl is.

rogorc cnobil ia, mTI iani Semosaval i pirobiTi mcnebaa, radganac es ar aris is Semosavl i, romelic sawarmos mogebis saxiT ucvl el ad darCeba. Semosavl is didi nawil i saeqspl uatacio xarj ebs xmardeba, am xarj ebis mixedviT dgindeba TviTRirebul eba.

cnobil i saangariSo formul ebis mixedviT, warmoebul i da qsel Si gacemul i el energiis TviTRirebul eba tol ia wl iuri saeqspl oatacio xarj ebis fardobiisa, el sadguris sal teebze gaSvebul wl iur (jamur) energiasTan.

$$S = \frac{\sum U_{sx}}{\Theta_{wl} - \Delta\Theta_{kvtsT}}$$

sadac:  $\sum U_{sx}$  - wl iuri saeqspl oatacio xarj ebi a,  
 $\Theta_{wl}$  - sadguris sal teebze gamomuSavebul i wl iuri energia (kvtsT).

$\Delta\Theta$  - energiis raodenoba sakuTar moxmarebaze.

svadasxva tipis el eqtrosadgurebis mi er gamomuSavebul i el energiis TviTRirebul eba svadasxvaa, maT Soris:

$$S_{Tesi} = \frac{\sum U_{sx}}{\Theta_{wl}} = \frac{U_T + U_{ST} + U_{xel} + U_{eqsp} + U_{teq} + U_{sxv.}}{\Theta_{wl}} \cdot K_{kvtsT}$$

$$S_{Teci} = \frac{\sum U_{sx}}{Q_{gac}} \cdot \frac{I_{ari}}{gjoul i}$$

$$S_{\text{hesi}} = \frac{\sum U_{\text{sx}}}{\Theta_{\text{wl}}} = \frac{(H_{\text{amor}} + K_{\text{s.x.koef}}) K_{\text{xvedriTi xarj i}}}{h_{\text{dadg}}} \quad \text{TeTri}$$

kvT. sT.

sadac  $H_{\text{am}}$  – aris amortizaciis norma

$K_{\text{eqsp}}$  – saeqspl oatacio xarj ebis koeficienti

$K_{\text{xv}}$  – xvedriTi kapital uri xarj ebi

$h_{\text{dadg}}$  – dadgmul i simZI avris gamoyenebul i saaTebis

ricxvi

$$S_{\text{at.sadg}} = \frac{U}{\Theta_{\text{wl}}} = \frac{U_{\text{STb}} + U_{\text{amort}} + U_{\text{xel f}} + U_{\text{rem}} + U_{\text{sxv.}}}{\Theta_{\text{wl}}} \quad \text{I ari}$$

KkvT. sT

$$S_{\text{el.gadac.dispeC}} = \frac{U_{\text{eqsp}}}{\Theta_{\text{wl}}} = \frac{U_{\text{gad}} + U_{\text{disp}} + U_{\text{ganaw.}}}{\Theta_{\text{wl}}}$$

el eqtroenergiis srul i Tvi TRi rebul eba tol ia:

$$S_{\text{sr}} = \frac{\sum S_{\text{gam}} + \sum S_{\text{gad.ganaw.disp.}} + \sum S_{\text{sesyid}} + \sum S_{\text{sxvad}}}{(\sum \Theta_{\text{gamom}} + \sum \Theta_{\text{sesyid}}) (1 - \frac{\alpha}{100})}$$

sadac  $\alpha$  – aris qsel Si energiis danakargebi %-Si.

$\sum U_{\text{sx}}$  – aris sistemis el eqtrosadgurebSi gamomuSavebul i energiis Tvi TRi rebul eba, TeTri/kvt. sT.

$\sum S_{\text{gad.ganaw.disp.}}$  – aris gadacema-ganawi l eba-dispetcerizaciis Tvi TRi rebul eba.

$\sum S_{\text{ses}}$  – paral el urad momuSave el eqtrosadgurebi dan da bl oksadgurebi dan Sesydul i el energiis Ri rebul eba.

$\sum S_{\text{sxv}}$  – sasistemo da arasawarmoo xarj ebi;

$\sum S_{\text{gam}}$  – sistemis el sadgurebis mier gamomuSavebul i da sal teebze gadacemul i energiis raodenoba.

warmogenil i gamosaxul ebebi, SeiZl eba srul ad ver asaxavdnen Tvi TRi rebul ebas (sxvadasxva dros sawarmoebs sxvadasxva gadasaxadebi ematebaT an akl debaT), amitom Ti Toeul ma sawarmom (generacia-gadacema-di spetcerizaci a-ganawi l eba) individual urad unda warmoadginos sakuTari angariSebi. sakuTari

sawarmos wl iuri xarj i yvel aze kargad TviT mewarmem icis. swored am principzea damyarebul i marTvis axal i wesebi, sadac sawarmoebi, yidva-gayidvis bazarze Tavis nawarms yidian im fasSi, rac maTTvis momgebi ania, anu iTval i swineben, rogorc sakuTari Semosavl ebs, aseve konkurenciis pirobebsac.

rogorc warmodgenil i anal izidan Cans, cal keul i sawarmoebis: generaciis sadgurebis, el eqtro sistemis, gamanawi l ebel i kompaniebis mier gaweul i xarj ebis mixedviT gani sazRvreba TviT-Rirebul eba. yovel i ve amis gaTvl i swinebiT dgeba ama Tu im sawarmoos Semosaval -gasavl is bal ansi.

Tu sawarmo zaral iT ganagrZobs muSaobas, i gi gakotrdeba, ami tom nebi smieri warmoeba mogebaze unda i yos dagegmil i. aris SemTxvevebi, rodesac sawarmo, mogebazea gaTvl il i, magram mainc zaral iani xdeba. es ukve araswori mmartvel obiT sistemisa da momsaxure personal is damsaxurebaa, anu adgil i aqvs saeqspl oatacio xarj ebis gaumarTebl ad gazrdas da ugegmo operaci ebs. Cvens SemTxvevaSi xangZl iv avariebs, el energiis gamomuSavebis, gadacemi sa da gayidvis Semci rebas, fasebis damaxi-nj ebas da sxva. gamonakl iss warmoadgens bunebrivi araxel sayrel i kl imaturi pirobebi, rac i SviaTia, magram mainc gasaTval i swinebel ia.

warmoebis swori marTva ni Snavs nebi smieri drois ganmav-I obaSi kvl awarmoebis moTxovnebis uzrunveyofas da maqsimumi mogebis mi Rebas. swored aq gamovl indeba xol me momsaxure personal is da, rac mTavaria, mmartvel i gundis tal anti da pasuxi smgebl oba. maT pirvel rigSi, unda gai Tval i swinon sakuTari da sxvisi gamocdi eba. paral el urad danergon si axl eebi. warmoebis wesi mudmiv (progress) aRmavl obas unda gani cdi des. wi naaRmdeg SemTxvevaSi sawarmo CamorCeba da Sej ibrebi Tobi s unars dakargavs.

rogorc aRvni SneT, tarifis si di dis gansazRvra maregu-l irebel i komisiis gadawyvetil ebazea damoki debul i, romel ic safuzvl ad i Rebs, ama Tu im sawarmos saangariSo xarj ebs da tarifs amis Sesabamisad amtkecebs. amJamad arsebul i tarifebis si di de semekis mtkecebul ebiT, Seesabameba im real obas, rac qveyanaSia. Tumca momxmarebel i ukmayofil oa. am ukmayofil ebas ki dev is faqt i aZl ierebs, rom saqarTvel os parlamentma mi i Ro kanoni damatebiTi Rirebul ebis gadasaxadis SemoRebis Sesaxeb, romel ic amJamad 18%-s Seadgens da sabol ood momxmarebel ma unda gadai xados, rac sinamdvil eSi ki dev ufro zrdis tarifis si di des. yovel i ve amis Sedegad ki dev ufro i zrdeba ekonomi urad gaWi rvebul i mosaxl eobis ukmayofil eba. magal iTad s.s. "Tel asis" momxmarebl ebi satvis: 18% danamatis gaTval i swinebiT,

101 kvt/sT-i s CaTvl i T (sabol oo momxmarebl i s) gadasaxadi xdeba 13,48 TeTri/kvt.sT.

101 kvt.sT.-dan \_ 301 kvt.sT-i s CaTvl i T, 16,00 TeTri/kvt.sT.

301 kvt.sT-dan zevi T, 17,698 TeTri/kvt.sT.

(anal ogi urad 18% emateba, rogorc s.s."energopro j orj i as", aseve sxva gadamyi dvel i kompaniebi s momxmarebl ebi s gadasaxds).

yofil i sabWoTa respubl i kebis, aseve msofl i os sxvadasxva qveynebi s anal ogiuri satarifo sistemis normebis Seswavl am gvi Cvena, rom iseTi Semosavl is mqone qveynis momxmarebl ebi s Tvis (erT sul ze gaangari Sebi T) rogoric saqarTvel oa, aseTi si di dis tarifebi mi uRebel ia. saerTaSoriso val utaSi \_ (amerikul i dol aris arsebul i kursis mixedvi T), safexurebri vad (101 kvt.sT, 301 kvt.sT da zevi T) moxmarebul i el energi i s safasuri Seadgens 8,02 cents, 9,52 cents da 10,53 cents, rac mxol od ganvi Tarebul qveynebSi, maRal anazRaurebad i (didi Semosavl ebi s mqone) momxmarebl ebi s Tvisaa damaxasi aTebel i. aqve ar SeiZl eba ar aRini Snos i s faqt i, rom Tvi T tarifSi arasworad aris ganaw i l ebul i wil ebi, kerZod, yvel aze didi wil i gadamyi dvel kompaniebs aqvT (saS. 70%). maSin, rodesac msofl i os sxvadasxva qveynebi s mixedvi T el energi i s erTian tariffSi yvel aze didi wil i saS. 54% mwarmoebel sadgurebze modis, 8-dan 10%-mde gadacema-dispetcerizaci aze da 36% \_ gamanaw i l ebel ze. tariffis damdgenTa gancxadeba i mis Sesaxeb, rom gadamyi dvel kompaniebs maRal i tariffi im mizni T dauwesdaT, rom "investorebi Tvis" (privatizebi s dros) mi mizi dvel i gaxdes esa Tu i s sawarmo, veraferi gamarTl ebaa.

saqarTvel os dRevandel sinamdvil eSi, tariffis srul Rirebul ebaSi, hidrogeneraci i s wil i (saSual od) 16,7% Seadgens, xol o mTl i anad generaci i s wil i (Tbosadgurebis CaTvl i T garantirebul i simZl avris gareSe) \_ 21,76%-s; amas Tanave faqtia, rom hidroel eqtrosadgurebi dan yvel aze dabali i tariffi saxel mwifos kuTvnl hidroel eqtrosadgurebs: vardni l hess (1,17TeTri/kvt.sT) da engurhess (1,187kvt.sT) gaaCniaT. ki dev ufro didi usamarTl obaa saxel mwifo el eqtrosistemis mi marT, rom i s tariffi (erT kil ovat-saaTze) 0,5-dan 0,6 TeTramde meryeobs.

tariffis regul i rebris pirobebSi maRal i tariffis daweseba, erTi mxriv sauKeTeso gamonagonia el eqtroenergi i s deficitis aRmosaf xvrel ad. meore mxriv, (konkurenci i s ararsebobi s pirobebSi) es aris didi Semosaval i imattvis, vinc es sistema daakanona.

msofl i os sxvadasxva mowinave qveynebi s praqti kaSi (ingl isi, amerika, iaponia) e.w. privatizebi s, anu saxel mwifos mier energosawarmoebi s kerzo sakutrebaSi gadacemis erT-erTi mTavari

mi zezi, garda erTj eradi mogebisa (rac obieqtebis gayidvis Sedegad mi Reba), saxel mwifo biuj etSi (gadasaxadebis saxiT) rac SeiZI eba meti mogebis miRebaa gaTval i swinebul i. saqarTvel os SemTxvevaSi, rogorc anal izma acvena, privatizebis (gayidvis) Sedegad miRebul i Semosavl ebi minimal uradac ki ar Seesabameba obieqtebis real ur Rirebul ebas. rac Seexeba saxel mwifo biuj etSi gadasaxadebis saxiT Senatan wl iur Semosavl ebs, saSual od mTI i ani Semosavl is mxol od 20% Seadgens.

aSkarad Cans, rom mTavari mogebis mimRebi, ama Tu im energetikul i sawarmos kerZo mesakuTre, ris gamoc qveyana yovel wl iurad did Semosavl ebs kargavs. ase magal iTad: wl iuri monacemebis mixedviT, davuSvaT 2010 wel s, saqarTvel os sadistribuci o qsel ma ("eskos" CaTvl iT) saSual od 10 mil iardi kil ovatsaaTis real izacia moaxdina. arsebul i satarifo sistemis Sesabami sad, Tu erTi kil ovatsaaTis saSual o (gasayidi) tarifis si di ded 15 TeTrs avi RebT, j amuri Rirebul eba 1,5 mil iardi l aris tol ia. aqedan saxel mwifo biuj etSi arsebul i sagadasaxado sistemis mixedviT saSual od 20%, anu 300 milioni l ari unda Sesul iyo. xol o 1,2 mil iardi l ari (80%) mwarmoebl ebisa da gadamyidvel ebis wil ad rCeba, maT Soris gadamyidvel i kompaniebis sakuTreba (tarifis mixedviT) 960 milioni l ari iqneba, xol o generaciisa da "el eqtrosistemis" wil ad 240 milioni l ari darCeba. ase rom 10 mil iardi kil ovat-saaTis gayidvis Sedegad miRebul i Semosavl is didi nawi l i (saSual od 64%), gadamyidvel i kompaniebis wil ad modis. Tu yovel i ve amas is garemoebac daemateba, rom mTavar gadamyidvel organzaci ebs (kompaniebs) sakuTrebaSi generaciis sadgurebic (rogorc Tbo, aseve hidro) simbol ur fasad gadaecaT, maSin maTi Semosavl ebi ki dev ufro izrdeba da igi saSual od 70%-ze meti xdeba. cxadia, rom kerZo seqtori, aSkarad Cagrav saxel mwifo organzaci ebs, rac gaumarTI ebel ia. yovel i ve amaze (wl ebis ganmavl obaSi) di di davaa atexil i, magram uSedegod. is faqti, rom ucxour kompaniebs, (qveynis kuTvnii i Semosaval i amxel a mogebiT) sazRvargareT gahqondeT, msofl ios arc erT qveyanaSi ar dasturdeba. amdenad Temis aqtual obidan gamomdinare da marTvis axal i wesebis danergvis mi zniT, am saki Txebze gansakuTrebiT gavamaxvi l ebT yuradRebas.

xangZI ivi drois ganmavl obaSi Cvens mier Catarebui i kvl evebis Sedegad mtki cdeba, rom kerZo, an saxel mwifo mfl obel obaSi arsebul i sawarmoebisTvis, damaxasi aTebel ia Semdegi dadebiTi da uaryofiTi Tvis sebebi:

1. kerZo mfl obel i, upirvel es mni Svnel obas ekonomi kur mxares ani Webs, rac sawarmos maqsimal ur mogebazea gaTvl il i;

2. cdil obs miniumamde daiyvanos pirdapiri xarj ebi, maT Soris xel fasis odenoba, rac TanamSromel Ta ricxvis Semcirebas iwevs, erTi si tyiT, ufron mowyo;
3. mowyobi l oba-danadgarebis, masal ebisa da clamxmare saSual ebebis gamoyenebis mxriv maqsimal urad zrdis eqspl uataci is xangZl ivobas, aumj obesebs Senaxvis pirobebs da saer Tod cdil obs nakl ebi danaxarj ebiT ufron didi xniT da meti raodenobis saqonel i awarmoos (am SemTxvevaSi el eqtroenergia);
- kerzo mfl obel is uaryofiT mxared SeiZl eba Cai Tval os:
1. zogierTi aucil ebel i xarj ebis gawevis ugul ebel yofa;
  2. samuSao adgil ebis Semcireba;
  3. Semosavl ebis damal va;
  4. saxel mwifos winaSe aRebul i val debul ebebis damaxinj eba.
- rac Seexeba uSual od saqarTvel oSi Semosul i kerzo kompaniebis muSaobis stil s, maTi mTavari mizania, rac SeiZl eba mokl e droSi meti mogeba mi iRon.
- saxel mwifos sakuTrebaSi myofi obiqtebis administraci ebiS Tvis damaxasi aTebel ia:
1. saeqspl oatacio xarj ebis SedarebiT uyair aTod xarj va;
  2. kadrebis xel ovnurad gazrda;
  3. saxel faso ganakveTebisa da sxva danamatebis usamarTI od ganawi l eba;
  4. sawarmos funci is pol itikuri ni SniT gansazRvra;
  5. sxvadasxva maqinaci ebiS saSual ebiT maRaI i TanamdebobiS pirTa Semosavl ebis gazrda, "proteqcionizmi" da ase Semdeg....
- saxel mwifos obiqtebis Tvis marTvis dadebiT mxared saxel - mwifos winaSe aRebul i moyal eoba-pasuxi smgebl obis pirvel adgil ze dayeneba iTvl eba. am SemTxvevaSi qveynis xel isufl eba drois mokl e monakveTSi (strategi idan gamodinare) iol ad cvl is saxel mwifos sawarmos muSaobis (stil s) mimartul ebas. Tu el eqtroengri is yidva-gayidva Tavisufal i bazris principiT ar xorciel deba, maSin orive sistemis Tvis damaxasi aTebel ia urTierT garigeba (aReb-mi cemoba) da a.S.
- amrigad warmodgeni l ma ganxi l vam aCvena, rom saqarTvel oSi sakuTrebiS orive formis Tvis damaxasi aTebel ia, rogorc dadebiTi, aseve (ufron metad) uaryofiTi movl enebi, rac Tanamedrove etapze dargis ganvi Tarebis Semaferxebel i mizezia. ganvi Tarebul i sazogadoebiS Tvis da miT umetes qveynis Tvis, romel sac survil i gaaCni a i cxovros civil i zebul samyarosi, aseTi SecdomebiS daSveba mi uRebel i unda i yos.

yovel i ve zemoTqmul i s gaTval i swinebi T, mi gvačni a, rom marTvis sistemaSi auci l ebel ia SemoRebul i iqnas axal i wesebi, rac dafuznebul i iqneba mecnierul kvl evaze. konkretul ad: sxvadasxva sawarmoebSi (el energi i s warmoeba, gadacema-di spet-Cerizacia, ganawi l eba-gayidva da a.S.) winaswar dadgi ndeba sawarmos funcia; muSaobi s stil i; sakuTrebis forma (saxel mwifo, kerzo an Sereul i); ama Tu im ubanze momuSave special istTa (saWi roeba) rixovneba. Tavisufal i bazris principi T Camoyal ibdeba samarTI i ani satarifo da sagadasaxado sistema, SesazI ebel i gaxdeba sabol oo ekonomikuri maCvenebl ebi s gansazRvra; samomavl o sainvesticio mokl e da grzel vadiani gegmis Sedgena; axal i simZI avreebis aTvi seba; gasaRebi bazrebi s Seswavl a; konkurentunarianobi s mi Rweva; ekol ogiuri normebis dacva da mTI i anobaSi energoefturobi sa da energousafrTxoebis uzrunvel yofa. mecnierTa j gufi (an instituti), romel ic am kvl evezbe imuSavebs ar iqneba orientirebul i mxol od romel i me konkretul (miT umetes moqmed) sawarmoze, aramed maT unda SeZI on zemoT CamoTvl il i saki Txebis jer dazusteba da Semdgom samuSao gegmis doneze damuSaveba, faqtobri vad winaswar unda gaakeTos ama Tu im organizaci i s model ireba (programireba), variantebis SerCeva, ganvi Tarebul i qveynebisa da Tvi T qveynis SigniT dagrovi l i gamocdil ebi s danergva, rac TiToeul sawarmos miscems saSual ebas, yvel aze saukeTeso Sedegebs miaRwi os. aqve davZenT, rom am saki Txze momuSave mecnierTa j gufi dazRveul i unda i yos nebi smieri uaryofiTi gavl eni sagan (maT Soris, rogorc saxel mwifo maRal CinosanTa, aseve kerzo mewar meTa zewol i sgan). amasTanave am metad seriozul da sapasuxi smgebl o saqmeze daval eba unda mieces ara marto erT romel i me mecnierul j gufs, an i stituts, aramed ramdenimes, rom mikerZoebas ar hqondes adgil i.

Seni Svna: saqarTvel os mecnierebaTa akademi i s "mTis prob-  
l emebi s Semswavl el i komisi i s" mier, 2010 wel s ganxorci el ebul i  
i qna anal ogiuri programa, rac iTval i swinebda dargobrivi prin-  
cipi T mTis mosaxl eobi s prob lembebi Seswavl as, damuSavebas,  
wignad dabeWdasa da adgil obrivi administraciebi sTvis saxel m-  
ZRvanel od gadacemas.

vin unda i yos daval ebi s mimcemi, anu clamkveTi? pasuxi cal -  
saxaa: sazogadoeba, saxel mwifo da Tvi T mewar meebei, sxva SemTxve-  
vaSi bal ansi dai rRveva (cxadia am SemTxvevaSi igul isxmeba

ganvi Tarebul i sazogadoeba da keTil i nebis mqone saxel mwifo wyoba). mecnierul i kvl evebis Sedegad dadgenil i wesebi (normebi) misaRebi da gamoyenebadi unda gaxdes, rogorc saxel mwifo, aseve kerzo mewarmeebisTvis. dadgenil i (norma) wesi Seicvl eba mxol od droSi da sivrcesi, im (faqtorebidan) mi zezebi dan gamomdinare, rac arsebul i droisa da sivrcisTvis iqneba damaxasi aTebel i.

yvel a SemTxvevaSi ucvl el i unda i yos Semdegi moTxovnebi:

1. saqonel i (el eqtroenergia), rogorc qveyanaSi bunebri vi resursebis (wyl is, naxSiris, qaris, gazisa da a.S.) wyaroebi s Sedegad mi Rebul i nawarmi, saerTo-saxal xo sakuTrebba da yovel dRiuri cxovrebis auci l ebel i Semadgenel i nawil ia, amdenad nebi smi eri saqonl is warmoeba (da maT Soris el eqtroenergiis) dakavSi rebul i unda i yos, rogorc pirovnebis (indi vi dis), aseve mTel i sazogadoebi s (saxel mwifos) keTil dReobasTan.

2. el eqtroenergiis yi dva-gayi dva (real izacia), an mecnierul doneze samarTI i anobi s ni Sni T Camoyal i bebul regul irebis wess unda eqvemdebarebodes, anda wmi nda sabazro principebs. (an orives erTad).

3. erTeul i kil ovatsaaTis saerTo fasis sidi dis (tarifis) Camoyal i bebis dros, Ti Toeul mewarmes (generacias, gadacemadi spetcerizacias, gadamyidvel s) gaweul i xarjisa da Sromis mixedvi T unda ganesazRvros sakuTari wil i.

4. saqonl is (el eqtroenergiis), warmoebi sa da gayi dvi s (real izaciis) Sedegad mi Rebul i mogeba unda nawil debods, mwarmoebl ebsa da saxel mwifo biuj ets Soris, sadac saxel mwifo da mewarmeebi mogebi s nawil s Cadeben kvl awarmoebaSi, xol o nawil s piradi moTxovni l ebi sda mixedvi T gamoi yeneben.

5. saxel mwifo biuj eti, romel ic rogorc energetikis, aseve sxva dargebidan (sxvadasxva gadasaxadebi s saxiT), Semosul i ful adi resursebis xarj ze unda ivsebodes, val debul ia am dargebis Semdgomi ganvi Tarebi sTvi sac izrunos.

#### **4.2. marTvis axal i wesebis pirobebSi el eqtroenergiis miwodebisa da anazRaurebis sqemebi s ganxi l va**

el eqtrovaWrobis (bazris) ganvi Tareba damoki debul ia im ZiriTad faqtorebz, roml ebic gavl enas axdenen saqonl is (am SemTxvevaSi el energiis) warmoebaze, miwodebaze, anazRaurebaze da rac mTavaria yi dva-gayi dvi s swori meqani zmis Seqmnaze.

el eqtroenergiis gamomuSaveba da moxmareba or nawi l ad iyofa. pirvel i - es aris teqnikuri mxare, xol o meore \_ komerciul i.

saqar Tvel oSi arsebul i generacia iyofa Tbo da hidro-el eqtrosadgurebad. hidroel eqtrosadgurebSi, hidroturbinisa da generatoris, xol o TbosadgurebSi Tboturbinis da generatoris saSual ebi T xdeba el eqtroenergiis gamomuSaveba, rac Semdgom qvesadgurebisa da el eqtrogadacemis xazebis meSveobi T mi ewodeba momxmarebel s.

saqar Tvel oSi el eqtrosadgurebis muSaobas sezonuri xasi aTi aqvs. kerZod, Tbosadgurebi umetesad zamTris periodSi a datvirTul i, xol o hidrosadgurebi zafxul Si. gamonakl iss warmoadgenen marekul irebel i wyal sacaviani hidrosadgurebi, romel Tac orive sezonSi SeiZI eba imuSaon (imisda mixedvi T, sistemaSi, el eqtroenergiis deficitia Tu ara). generaciis sadgurebi gamomuSavebul el eqtroenergias, el eqtrosistemas gadascemen, romlis funqciaa, qvesadgurebisa da el eqtro gadacemis xazebis saSual ebi T momxmarebl amde (myidvel amde) mitana. arsebul i mdgomareobi T, el eqtrosistemas gamoeyo dabal i 100/35-6/10-0,4 qsel ebi, roml ebic faqtobrivad Camoyal ibdnen, rogorc energiis Semsyi dvel i kompaniebi. bol o wl ebSi teqnikurad, mwarmoebl idan Semsyi dvel amde, el energiis miwodebaSi xarvezi ar aris. Tu urTierTSorisi xel Sekrul eba moqmedebaSi, procesi uwyetad xorciel deba. amdenad saxezea gasayi di saqonel i, romel sac el eqtroenergia hqvia.

msofl ios sxvadasxva qveynaSi yi dva-gayi dvis sxvadasxva forma arsebobs, maT Soris miwodebul el eqtroenergias yidi an, rogorc saxel mwifo organi zaci ebi, aseve kerzo kompaniebi. maTi moTxovnaa orive SemTxvevaSi dacul i ijos Semdegi Ziri Tadi principebi:

1. momxmarebel s el eqtroenergia uwyetad unda mi ewodos;
2. miwodebul i el eqtroenergiis xarisxi unda ijos dacul i;
3. vaWroba konkurencias unda eqvemdebarebodes.

saqar Tvel os energosistemaSi (1993-2007wl ebi) tradiciul ad adgil i hqonda miwodebul i el eqtroenergiis anazRaurebis dabul kul turas, roml is mizezsac el energiis deficit, aRricxvis mouwesrigebi oba, gadamxdel ebi sadmi cudi urTierToba, korufcia da si Rari be warmoadgenda.

Bbunebrivia, el eqtroenergiis gamomuSaveba da momxmarebl amde miwodeba TavisiT ar xdeba. mTel am process mcodne da gamocdi l i special istebi marTaven, i sini gaerTi anebul i ari an

sxvadasxva samsaxurebSi: el eqtrosadgurebSi, qvesadgurebSi, maRaI i da dabal i Zabvi s gadacemis qsel ebSi, dispetCerizaciaSi, gamanawi l ebel da gadamyidvel organi zaciebSi. pi rvel nawi l s (el eqtrosadgurebs, qvesadgurebs, dispetCerizaci a sa da gadacemis xazebs) pi robiT SeiZI eba warmoeba vuwodoT, xol o meore nawi l s (ganawi l eba-gayidvas) real izaci a.

praktikidan aSkarad Cans, rom real izaci is saqmeSi, kerzo struqtura ufro efekturad muSaobs, vidre saxl mwi fo. am SemTxvevaSi, rogorc Cans, pi radi pasuxismgebl obisa da Semosavl ebi s faqtoria gadamwyeti.

saqarTvel om nawi l obri v orive sistema gamoi a ra, Tumca arc erTi maTgani korufci i sagan dazRveul i ar yofil a. amdenad sakmao gamocdi l eba dagrovda. amis mi uxedadavd, dRes arsebul yi dva-gayidvis marTvis meqani zms, srul yofil s ver vuwodebT. nebi smi eri saqonel i mwarmoebl i dan myidvel amde Sual edur rgol s gadi s. rac ufro mokl ea es gza, wesiT miT ufro iafi unda iyo saqonel i, da piriqiT, rac ufro metia "monawi l eTa ricxvi", miT ufro Zvirdeba. 4.1 da 4.2 sqemebze naCvenebia el eqtro sabiTumo bazris da komerciul i operatoris muSaobis meqani zmebi. am sqemebis mixedviT el eqtrosabi Tumo bazarSi xdeboda, rogorc el eqtro-energi is dabal anseba, aseve ful adi resursebis akumul ireba. procesi imdenad upasuxismgebl o da gaugebari iyo, rom arc mewarmem da arc gadamyidvel ma ar icoda, vis visi val i emarTa. Sedegmac ar daayovna, el eqtrosabi Tumo bazars aseul obiT milioni l aris daval i aneba daugrovda. Bbunebriva, es iwevda rogorc mwarmoebel Ta, aseve momxmarebel Ta ukmayofil ebas, "moTamaSeTa" Soris daSvebul i iyo fasebis diskriminaci a xel ovnurad iqna gazrdil i rogorc teqnikuri, aseve komerciul i kargvebi. mi wodebul i el eqtroenergi is anazRaurebaze (mwarmoebl is mimarT) e.w. sabiTumo bazari pasuxismgebl obas ar iRebda. aRicxvis sistema (ganskutrebiT rai onebSi da sofl ebSi) ar iyo mowesrigebul i. mi uxedadavd imisa, rom sesbis muSaobas saminstrosa da semekis mier damtkicebul i bazris wesebi gansazRrvavda, pasuxismgebl obas ar grZnobda.

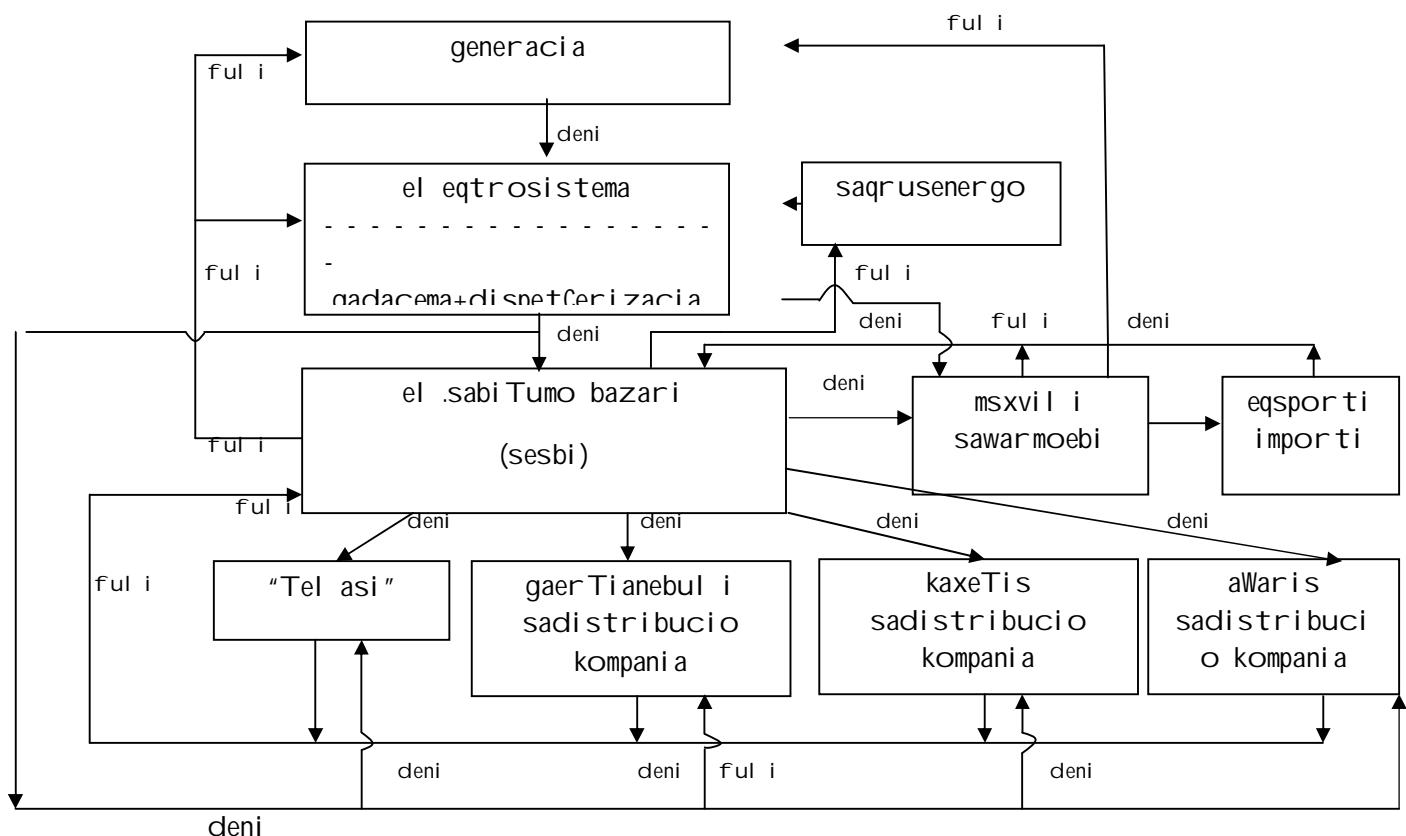
mocemul sqemebSi el eqtroenergi is mi wodebisa da anazRaurebis TiTqos swori meqani zmia Cadebul i, magram sinamduvil eSi maTi ganxorciel eba ar momxdara. qveyanaSi gauqmda antimonopol iuri samsaxuri. sanacvl od xel ovnurad Sei qmna e.w. "bunebrivi monopol iebi", jer "Tel asis", xol o Semdeg gaerTi-anebul i sadistribucio kompani i sa da "energo-pro jorjias"

saxi T. warmoebul i energiis 80%-ze mets (bazris meSveobi T) es kompaniebi akontrol ebdnen (rac dRemde grzel deba). i mis gamo, rom sesbi kerzo struktura ar iyo. bazris wevrebis winaSe pasuxi smgebl obasac ar i Rebda. cxadia `maRal i donis Ci novni kebi s- SeuTanxmebl ad, aseT gadawyvetil ebas damouki debl ad ver mi i Rebda.

kanonis moTxovna, rom argadamxdel iSTvis ar mi ewodebinaT el eqtroenergia, mudmivad irRveoda. Sesabami sad Semsyi dvel i kompaniebic minimal urad ixdiidnen moxmarebul i el eqtroenergiis safasurs. sabol oo jamSi ingreoda warmoeba. kvl evam daadgina, rom sesbis muSaobaSi, mTavar Semaferxebel faqtorad, bazris principebis da wesebis ugul ebel yofa iTvl eboda. garegnul ad (TeoriaSi) TiTqos kargi sqemaa, magram mas aRsruI eba ar ewera. generaciisadmi, el eqtrosistemisadmi da sxva energetikul i organizaciebisadmi ful is gadaxda mxol od pirovnebis "namusze" iyo damoki debul i energetika da gansakuTrebiT el eqtrosabi Tumo bazari (sesbi), pol itikis sagani gaxda. bazris wesebis (real urad) dacva, mxol od formal ur xasiats atarebda.

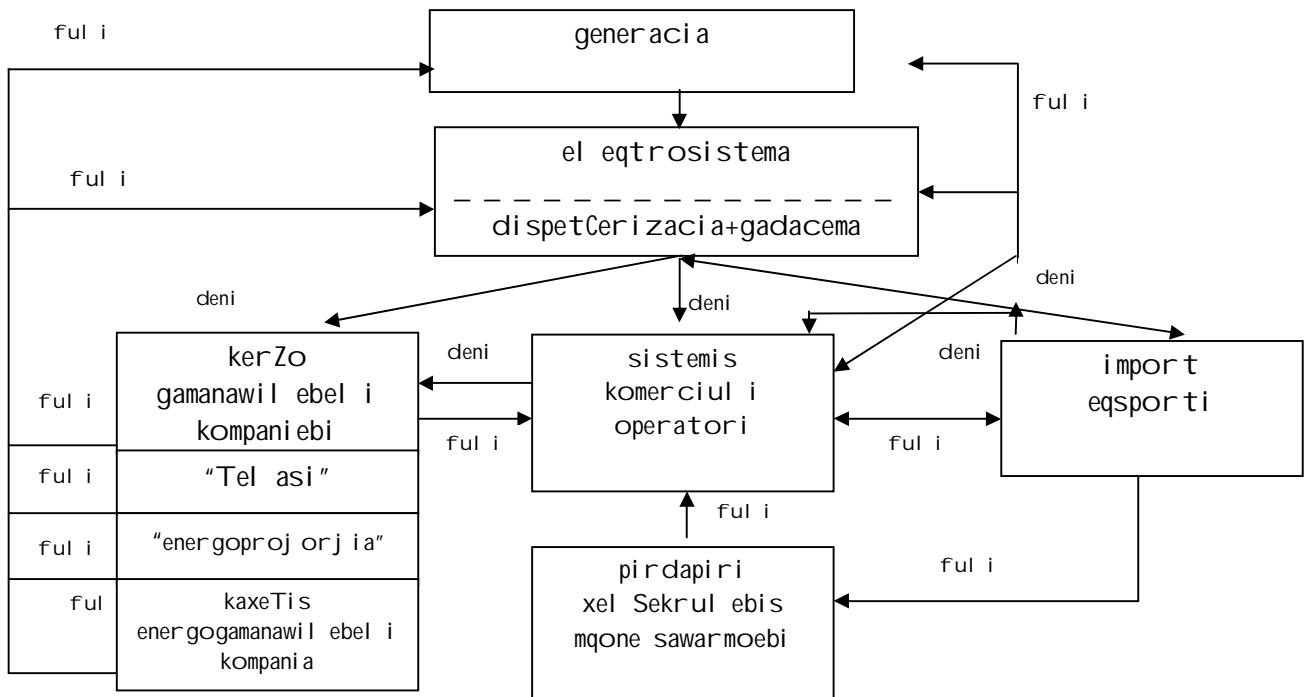
#### *energosistemaSi 2001-2006 wl ebSi sesbis muSaobis meqanizmi*

sqema – 4. 1



## el energiis real izaciis (eskos) mogmedi sqema

sqema - 4.2



### 4.3. el eqtroenergiis yi dva-gayidvis ekonomikuri aspektebi marTvis axal i wesebis pirobebSi

el eqtroenergia maval mxrivi dani Snul ebis saqonel ia, maTgan gamovyofdi T or Ziri Tads: erTi, rogorc uSual od el eqtroenergiis momxmarebl ebis moTxovnis aucil ebel i saqonel i, xol o meore, rogorc Semosavl is wyaro. momxmarebl ebis j gufs ganekUTnebian mosaxl eoba, mcire da msxvili mewarmeebi da sxva danarCeni. el eqtroenergia SeiZI eba iTqvas, pirvel adi saqonel ia, anu misi moxmarebis Sedegad xdeba sxva saxeobis saqonl is warmoeba. el eqtroenergiis monawil eobiT, nawarmi saqonl is Tvi TRirebul ebis gansazRvra damoki debul ia Tvi T el eqtroenergiis Rirebul ebaze. ramdenad ufro di dia erTi kil ovatsaaTis Rirebul eba, imdenad maRal ia (misi monawil eobiT) gamoSvebul i saqonl is Rirebul eba (da piriqiT). magal iTad: Tu erTi kil ovatsaaTi el eqtroenergiis Rirebul ebas **W-Ti** aRvni SnavT, xol o nawarmi saqonl is Rirebul ebas **V-Ti**, maSin am saqonl is srul i Rirebul eba iqneba **C<sub>sr</sub> = V + W**

ama Tu im saqonl is warmoebaSi el eqtroenergiis wil i sakmaod mni Svnel ovani faqtoria. SeiZI eba iTqvas, rom ar arsebobs dargi, roml is ganvi TarebaSi el eqtroenergia ar monawil eobdes

(msubuqi, Tu mZime mrewvel oba, sayofacxovrebo, samedicino, samxedro da sxva mralval i). zemoTqmul idan gamodinare Zal ze mni Svnel ovani a, rogorc mocul obiT iwarmoeba el eqtroenergia, ra i qneba misi sabazro fasi da a.S.

rogorc aRvni Snet, el eqtroenergiis meore Ziri Tadi dani Snul eba es aris saqonl is, rogorc Semosavl is wyaros dani Snul eba. Tu ki Cven vambobT, rom el eqtroenergiis moxmareba xdeba nebi smier sxva dargSi da Tanac moxmarebis maCvenebel i yovel wl iurad izrdeba, maSin Semosavl is Tval sazrisiT es saqonel i ert-erTi myari kapital ia. amitomac msofl ios sxvadasxva qveyanaSi, dRemde grZel deba energetikul i simZl avreebis (wyaroebis) mosapovebl ad brZol a. es brZol a zogjer qveynebs Soris, samxedro dapi rispirebaSic ki gadai zrdeba. yvel aferi es gamowveul ia el eqtroenergiis ukve arsebul i, an mosal onel i deficitiT.

Cven mokl ed avxseniT el eqtroenergiis, rogorc pirdapiri moxmarebis saqonl is dani Snul eba. aqve vTqv iT, rom mas aranakl ebi mni Svnel oba aqvs, rogorc Semosavl is wyaros. Semosavl is sidide pirdapirproporsiul ia gamoSvebul i el eqtroenergiis raodenobaze da erTeul i kil ovatsaaTis fasze. rac ufro didia el eqtroenergiis raodenoba da fasi, miT ufro didia Semosaval i.

Tu gamoSvebul el energias **E**-Ti aRvni SnavT, xol o erTeul i kil ovat-saaTis Rirebul ebas **W**-Ti da Semosaval s **B**-Ti, maSin:

$$\mathbf{B = W \cdot E}$$

magal iTisTvis, vTqvaT saqarTvel os el eqtrosistemam 2010 wel s 10 mil iardi kil ovatsaaTi gamoimuSava, anu **E = 10 mil iard kvt/sT-s.** dauSvaT erTi kil ovatsaaTis gasayidi fasi (**W**) saSual od 10 TeTrs Seadgens, maSin Semosaval i **B=1 mil iard Iars.** rogorc vxedavT, arc Tu umni Svnel o cifria, es faqtobrivad qveynis real uri biuj etis mexuTedi a. is faqti, rom energetikidan didi Semosavl ebis miReba SeiZl eba, yvel aze kargad ici an msofl ios ganviTarebul i qveynebis sxvadasxva bankebma da kompaniebma, roml ebi c ganviTarebad qveynebs (da maT Soris saqarTvel os), rogorc ityvian, "piridan acl ian tkbil l ukmas". aseT bankebsa da kompaniebs pirobiT SeiZl eba energetikul i "dampyrobli ebi" vuwodoT. isini cdil oben mwidro kavSirebi daamyanon xel isufi ebaSi myof (maRal i rangis) "moxel e - Cinovni kebTan", roml ebi c piradi dainteresebis mizniT, maTTvis sasargebl o kanonebis da sxvadasxva SeRavaTebis miRebaSi exmarebian (magal iTad, rac SeiZl eba maRal satarifo sistemi SemoRebaSi), rac SemdgomSi didi mogebis miRebis safuzvel i xdeba.

el eqtroenergiis warmoeba saqarTvel oSi im iSviaT dargs ganekuTvneba, romel ic safuzvel i unda iyos qveynis bi uj etis Sevsebisa da aseve am sferoSi momuSave (an armomuSave, magram SeiZI eba iyos aqcioneri) inJiner-teqnikuri personal is keTil - dReobis uzrunvel yofisa. arsebul i mdgomareobiT, el eqtro-energetikis Semosavl ebi s (saSual od 70%) qveyni dan gadineba xdeba. saqarTvel os moqal aqeebis 90%-ze meti mxol od da mxol od momxmarebel ia da ara am dargidan Semosavl is mimRebi. aseTi ram iSviaTad Tu xdeba romel im sxva qveyanaSi.

bol o oci wl is ganmavl obaSi saqarTvel os energosistemam saSual od 170 mil iardi kil ovatsaaTi gamoimuSava, roml is Sida sabazro Rirebul eba (semekis mier miRebul i satarifo sistemiT) saSual od 13 mil iardi l ari unda yofil iyo. Tu am wl ebi s ganmavl obaSi gaweul i saeqspl oatacio xarj ebs gaviTval i swinebT (rac saSual od 30% fargl ebSi iangariSeba), am SemTxvevaSi Tavisufal i ful is saxiT saSual od 9 mil iardi l ari unda darCenil iyo (saSual od 6 mil iardi dol ari). Tu saxel mwifo politika energetikis ganviTarebisen iqneboda mimartul i, maSin am TanxiT TavisufI ad SeiZI eboda 5000 megavati simZI avris aTviseba, rac udaod didi movl ena iqneboda, amiT saqarTvel o regionSi erT-erTi ZI ieri energetikul i saxel mwifo gaxdeboda. sinamdvil eSi moxda piriqiT \_ am wl ebi s ganmavl obaSi, arsebul i simZI avreebis saSual od 2000 megavati mwyobridan gamovi da, xol o ful ad TanxaSi 3 mil iard l aramde mxol od saxel mwifo bi uj etma da uSual od energetikul ma organizaciебma (generacia, el eqtrosistema) izaral es. cal ke Temaa wl ebi s ganmavl obaSi gawamebul i, saqarTvel os moqal aqeebis moral uri Tu ekonomi kuri zaral i amrigad axal i simZI avreebis investireba, uSual od dargs SeuZI ia.

investori, anu damfinansebel i, pirvel rigSi, dargsi Semaval i organizaciебbi da saqarTvel os moqal aqeebi unda iyon. gamoki Txvis Sedegad dadasturda, rom Tu saxel mwifos mxridan kanonis dacvit, myari garantia iarsebebs, energetikul i organizaciебbis (da aramarto) 90% (visac Tavisufal i ful i aqvs) Tanaxmaa Cados ful i axal i simZI avreebis aTvisebaSi. gamoki Txul ma energetikosebma da sxva special obis mqone 1000-ma kacma gamoTqva survil i yovel Tvi urad 300-dan 500 l aramde Cados, energetikul i obieqtebis mSenebl obaSi. saqarTvel os moqal aqeebi dan 10 000 kaci mzad aris Seqmnas saqcio sazogadoeba da gai Ros yovel Tvi urad 100 l ari. 100 kacma gamoTqva survil i yovel wl iurad (Ti Toeul ma) 3 mil ioni dol ari Cados energetikul i obieqtebis aTvisebaSi. aseTi daTvl iT wl iurad Tavs iyris saSual od 300 millioni l ari. ase rom, Tu saxel mwifos

mxridan am mimarTul ebi T "Semxvedri nabij ebi" gadai dgmeba, saqme udaod win wava. saqarTvel o arc pirvel i da arc ukanasknel i iqneba maT Soris, vinc aqcionirebis gzi T sakuTari energetikul i obieqtebis mSenebl oba ganavi Tara. momaval Si am sistemi Camoyal i beba gardauval ia.

#### **4.4. ganmar tebebi kerzo struqturis (Sps, k.s.s.) saqmianobis Sesaxeb**

sqema #4.3-ze gamosaxul ia el eqtroenergiis yi dva-gayi dvis kerzo saaqcio sazogadoebis struqtura. romel ic mkacr sakon-kurso pirobebSi uzrunvel yofs el eqtroenergiis rogorc Sesyi-dvas, aseve gayidvas.

1. saqmianobis sfero:

generaciis sadgurebi dan warmoebul i el energiis Sesyi dva da momxmarebl ebze (gamanawi l ebel i kompaniebi, msxvi l i da saSual o sawarmoebi, individualuri abonentebi) gayidva.

2. wl iuri mocupl oba

(gasayidi produqtis - el eqtroenergiis raodenoba).

1 mil iard kil ovatsaaTi dan zeviT (2, 2,5, 5 da a.S.). imisda mixedvi T auqcionze, Tu ra raodenobisa da tipis momxmarebel i iqneba warmadgenil i.

3. urTierTobi safuZvel i:

myari saxel Sekrul ebo sistema, romel ic damtkicebul i iqneba sul mcire sami iuridiul i statusis mqone piris (an pirTa j gufis) mier.

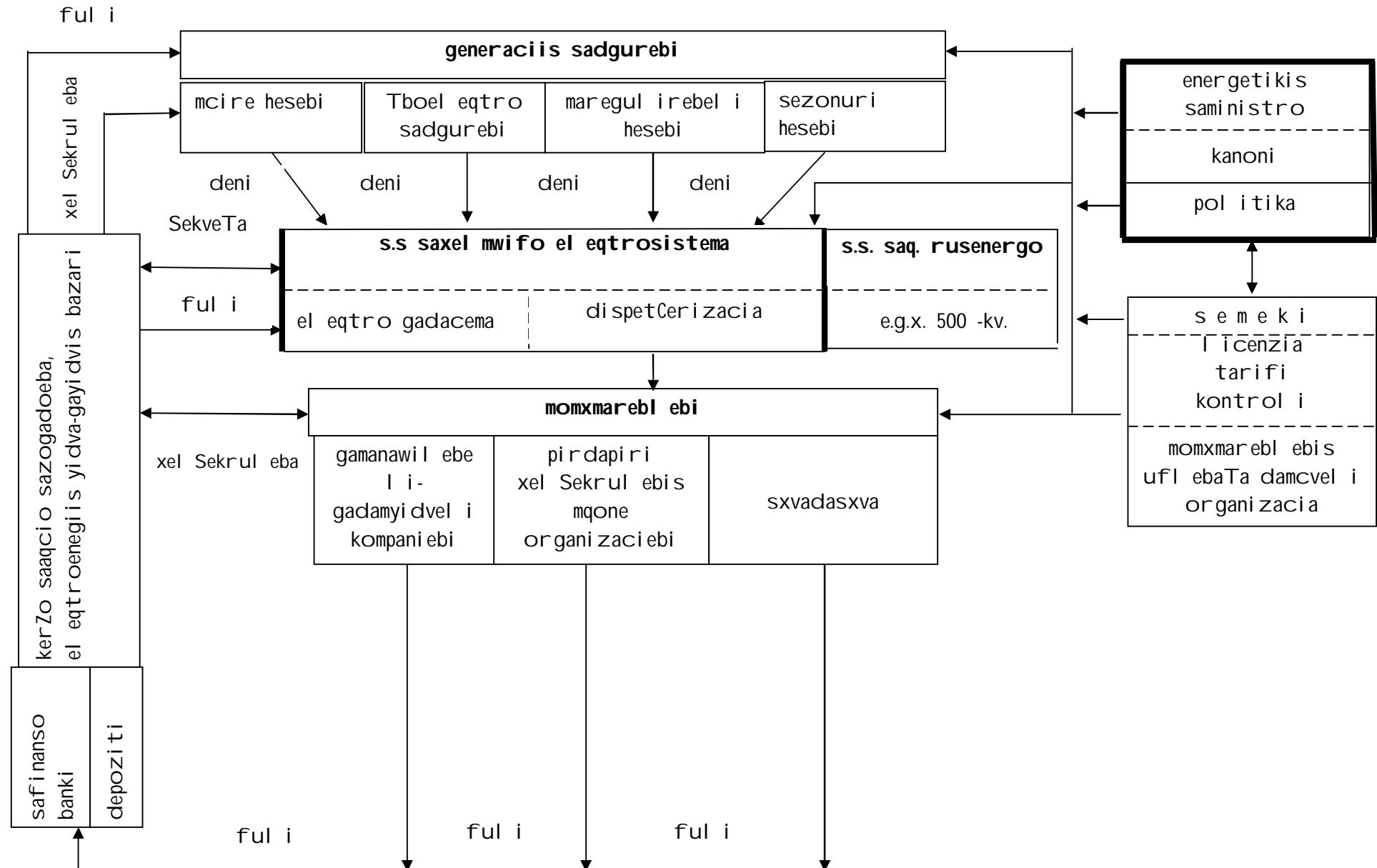
4. xel Sekrul ebis Tanimedroba:

a) kerzo struqturasa (Sps, s.s.) da generaciis sadgurebs Soris formdeba xel Sekrul eba Sesasyidi el energiis raodenobaze, fasze da miwodebis periodze.

b) xel Sekrul ebaSi naCvenebi iqneba aRricxvis wertil ebi (sadac yovel dRiurad, yovel kvireul ad da yovel Tviurad Cvenebibi iqneba aRebul i), damowmebul i iqneba aqtiT, romel zec xel s moawers rogorc sadguris (SemdgomSi "mwarmoebel i"), aseve kerzo struqturis (Sps, s.s.) (SemdgomSi "mi mwodebl is") warmomadgenl ebi.

sanam Cvenebabis aReba daiwyeba, sadgurebsa da qvesadgurebSi unda mowesrigdes saaRricxvo sistema, dai dgas axal i (iq, sadac ar aris) "al fa", an sxva Tanamedrove tipis mricxvel ebi ise, rom arc erT mxares, mricxvel ebis Cvenebaze pretenzia ar gaaCndes.

*el eqtroenergiis yidva-gayidvis sqema (4.3)*



- d) mīmwodebel i – kerzo struqtura (Sps, s.s.) da saqarTvel os "el eqtrosistema", "gadacema-di spetcerizacia") aformeben xel Sekrul ebas Sesyidul i el energiis aRniSnul adgil ze, (i mīsda mīxedviT, Tu sad mdebareobs myidvel i s obieqt) gadacemis Sesaxebs. yvel a im wesis dacviT (aRricxva, Cvenebebi s aReba) rogorc es "b" da "g" punqtebSi a naCvenebi. yvel a am standartis dacviT, rac eqspl oatacias swi rdeba.
- e) mīmwodebel i (k.s.s, Sps) aformebi xel Sekrul ebas (myari garantiiT, roml is erT-erTi forma iqneba bankSi myidvel i s mier depozitze arsebul i Tanxa) momxmarebel Tan, anu SemdgomSi "Semsyi dvel Tan" (gamanawi l ebel i kompania, msxvi l i an saSual o sawarmo, individualuri abonenti) yvel a im wesis dacviT, rogorc es a), b) da g) punqtebSi a naCvenebi.
- v) yovel i Tvis pirvel idan xuT ricxvamde "mīwarmeblel sa" da "mīmwodebel s" Soris, "mīmwodebel sa" da "Semsyi dvel s" Soris formdeba aqtebi, sadac dafiqsirebul i iqneba wi na Tvis ganmavl obaSi mīwodebul i el energiis raodenoba da satarifo Rīnebul eba. aqtis siswore, xel Sekrul ebis monawi l e mxareTa xel moweriT da beWdebiT mtki cdeba. aqtebis raodenoba iqneba imdeni, ramdeni xel mowerac iqneba (erTi egzempl iari momsaxure banks gaegzavneba).
- z) xel Sekrul ebis monawi l e mxareebi Tanxmdebian da irCeven momsaxure banks, sadac ganxorciel deba yvel a ful adi operaci. kerzo struqturis (Sps, k.s.s), anu "mīmwodebel is" mTavari funqciaa, Sesyidul i el eqtroenergiis droul ad anazRaureba, raSic erT-erTi centraluri adgil i momsaxure banks ukavia, kerZod:
- a) banki ganaxorciel ebs operaci ebs "mīwarmeblel is", "gadacemis", momxmarebel is, anu "Semsyi dvel is" mier erTobl ivad warmodgenil i dokumentis, an dokumentebis safuzvel ze.  
usafrTxoebis mīzniT "momwodebel ma" "Semsyi dvel s" Sesazl ebel ia mosTxovos (garantiis saxi T) bankSi depozitze Tanxis Cadeba. im SemTxvevaSi, Tu "Semsyi dvel i" srul ad ver dafaravs wi na Tvis daval i anebas, bankma SeiZl eba gauformos sesxi (sesxis gacemis pirobebi cal ke xel Sekrul ebiT an sxva sagarantio dokumentiT iqneba dacul i).
- b) dadgmul i simZl avreebis aRsadgenad, axal i teqnol ogiebis asaTvi sebl ad, an axal i obieqtebis asaSenebl ad, banks SeuZl ia Cados sakutari kapitali, an gasces sesxi kerzo struqturaze (Sps, k.s.s) winaswar SeTanxmebul i pirobebit.
- g) partnior organi zaci ebs, garda saoperacio Tanxebi sa, momsaxure bankSi SeuZl iaT Seinaxon nebi smieri Tanxa, im procentul i ganakveTiT, rac bankis mier iqneba dawesebul i.
- d) ndobis mopovebis SemTxvevaSi, banks SeuZl ia garantad daudges kerzo (Sps, s.s) struqturas, ama Tu im tenderSi monawi l eobis

misarebad (garantiis forma SemuSavdeba urTierTmol aparakebi sa da SeTanxmebis safuZvel ze).

5. ra aris kerzo (Sps, s.s.) strukturis Camoyal i bebis miszezebi?
  - a) qveyanaSi jer ki dev arsebul i el eqtroenergiis deficit;
  - b) warmoebul i da momxmarebl amde miwodebul i el eqtroenergiis gayidvis Sedegad miRebul i Semosavl ebi arasamartI i anad ganawiI eba. ris gamoc zaral debian rogorc saxel mwifo biuj eti, aseve rigiTi moqal aqeebi;
  - c) saqarTvel os energousafrTxoebis normebis dabal i done;
  - d) teqnikuri kargvebis maRai i maCvenebel i;
  - e) axal i simZI avreebis aTvisebis dabal i maCvenebel i;
  - f) momxmarebel Tan urTierTobis dabal i kul tura;
  - g) amJamad qveyanaSi arsebul i el energiis gamanawiI ebel i sadistribucio qsel i mouwesrigebel ia (ar aris srul yofil i gamricxvel ianeba, qvesadgurebSi mowyobil oba-danadgarebi saWiroebs remonts, an axl iT Secvl as. sahaero da sakabel o xazebi, an saremontoa, an aRsadgeni).
- T) arsebul ma el eqtrosabi Tumo bazarma, ara Tu daaregul ira el eqtroenergiis warmoeba, miwodeba da ful adi anazRaureba, aramed, piriqiT, ufro gaauaresa. amis maCvenebel i iyo el eqtroenergiis deficit, gadaxdis dabal i maCvenebel i (22%). (rogorc zemoT aRvnisneT, bazarma Tavisi moRvaweoBa 1,5 milliard I arze meti debitorul -kreditorul i daval ianebiT daamTavra);
  - i) amJamad moqmedi komerciul i operatori "esko" yovel gvari konkurenciis gareSe awarmoebs sabal anso energiis yi dva-gayi dvas, rac el eqtroenergiis Tavisufal i yi dva-gayi dvis principi pebs aSkarad ewinaaRmdegeba;
  - k) Sida moxmarebis el eqtroenergiis tarifis mudmivad maRai i done.
6. ra dadebiTi Sedegebi SeiZI eba mi vi RoT kerzo saaqcio sazogadoebis amoqmedebis Sedegad? zemoT CamoTvl il i miszezebis maqsimal urad aRmofxvra. maT Soris: qveyanaSi gai zrdeba el eqtroenergiis warmoeba, aRmoifxvreba deficit, gai zrdeba saeqsporto willi, Sida moxmarebis bazarze knkurenciisTvis damaxasiatobel i Tvisebi dan gamomdinare Semcirdeba tarifi. sabol oo jamSi gai zrdeba saxel mwifos Semosavl ebi. gai zrdeba dargSi dasaqmebul mewarmeTa ricxvi, moimatebs uSual od el eqtrosadgurebze da qvesadgurebze momuSave inJiner-teqnikuri personalis Semosavl ebi. Semcirdeba teqnikuri da komerciul i kargvebi. gansakuTrebui i yuradReba mi eqceva energousafrTxoebis amari ebi uzrunvel yofas da sxva.
7. kerzo strukturis ukeTesad muSaobis ganmsazRvrel i faqtorebi:
  - a) mcodne da gamocdil i kadrebis yol a. b) sakuTrebis formis Secvl a; g) konkurenciis maRai i done.

8. ra ful adi mogeba SeiZI eba darc̄es kerZo (Sps, s.s.) struqturas? dauSvaT xel Sekrul eba gaformda 1 mil iardi kil ovatsaaTis miwodebase da real izaciaze (saqarTvel oSi amJamad wl iurad iwar moeba 9-dan 10 mil iard kil ovatsaaTame). semekis mier dadgeni l i satarifo Rirebul ebiT, generaci i dan 1 kil ovatsaaTis Sesasyidi fasi saSual od 1,8-dan 3,5 TeTrs Seadgens, xol o el eqtrosistemis tarifi 0,5, 0,6 TeTria. TviT "mimwodebl is", anu kerZo struqturis saSual o tarifi SeiZI eba iyos 0,5 TeTri. am SemTxvevaSi satarifo sistemis mixedviT, erTi kil ovatsaaTis jamuri Rirebul eba saSual od 4,1 TeTrs miaRwevs. 1 mil iardi kil ovatsaaTi unda gaiyid os saSual od 46 mil ion l arad. "mwarmoebl is" willi saSual od 22 mil ion l ari iqneba, `el eqtrosistemis~ 9 mil ion l ari, xol o "mimwodebl is" (real izatoris) 5 mil ion l ari. es aris winaswar dagegmi l i, satarifo sistemiT real izebul i el energi, rac rogorc Cans gacil ebiT aiafebs, (rogorc es iyo sabWoTa periodSi), Tumca am SemTxvevaSi xSirad adgil i hqonda gasayidi el eqtroenergiis mocul obis damaxinjebas, rac konkurenciis ar arsebobi dan gamomdinareobda. bunebrivad arsebul i konkurenciis pirobobSi, rogorc praqtkam aCvena, kerZo struqturam aj oba saxel mwifo organizacias, rac imis momaswavebel ia, rom kerZo struqturis daintereseba izrdeba piradi Semosavl iT dainteresebis xarj ze. Aaqve ismeba ki Txva dRes arsebul i mdgomareobiT ZiriTadi real izatori da mwarmoebel i kerZo struqturam, maS ratom aris maRal i tarifebi. saqme imaSia, rom arsebul i kerZo kompaniebi yovel gvari konkurenciis gareSe aRweven (sakuTriv) maRal i tarifebis miRebas. rac cxadia pirad dainteresebas Tan aris dakavSirebul i, amas SeiZI eba dagegmi l i korufcia ewodos. Aamdenad yvel a SemTxvevaSi saWi roa konkurenciis Sedegad Seqmnili bazari.

ra xel isSemSI el i pirobobi SeiZI eba Seiqmnas kerZo struqturis Camoyal i bebis procesSi da Semdgom muSaobaSi?

a)dargSi arsebul i korufciul i sistemis jer ki dev SeniRbul i Cinovnikuri wre araoficial urad ecdeba, SeinarCunos Zvel i mdgomareoba, (rac danaSaul Tan aris dakavSirebul i);

b)sagadasaxado sistemis mcdel oba "daaxr̄cos" mewarme, rac gasaqans ar miscems saqarTvel oSi biznesis ganvi Tarebas;D

g) sazogadoebis garkveul i nawil is udardel oba, roml i stvisac vidre "sul s ar amoxdian", sul erTi a romel i sistema umuSavebs.

aqve unda davamatoT, rom sazogadoeba da kanoni energetikas aRiareben, rogorc strategiul dargs, aqidan gamomdinare saxel mwifo, rogorc sakontrol o paketis mfl obel i, val debul ia, Tavis i willi Cados energetikul i obieqtebis mSenebl obaSi, axal i

simZl avreebis aTvi sebaSi da saer Tod srul i pasuxi smgebl oba ai Ros sabol oo Sedegebze.

"saqarTvel os kanoni mewarneTa Sesaxeb" i Tval i swinebs kerzo saaqcio sazogadoebis Seqmnas, romel ic Tavisuf ad axorciel ebs debul ebi T gansazRvrul saqmi anobas. saaqcio sazogadoebis (SemdgomSi s.s.) erT-erT mTavari val debul eba sagadasaxado samsaxurebTan TanamSroml obaa, rac Ziri Tadad dawesebul i gadasa-xadis droul ad gadaxdaSi mdgomareobs.

Zogadad saaqcio sazogadoebis wevri SeiZl eba i yos saqarTvel os yvel a iuridiul i an fizikuri piri, vinc eTanjmeba wesdebis Ziri Tadi debul ebis muxl ebs da asrul ebs dawesebul moval eobas. praktiki dan gamodinare saaqcio sazogadoebis wevrobis survill i ufro metad energetikaSi Caxedul moqal aqeebs aqvT. mni Svnel ovani a ss-s wevrebma kargad i codnen dargSi Seqmni i mdgomareoba, hqondeT unari sworad Seafason riskis faqtori.

s.s. Tavis rigebi dan (Tuki arian special istebi), anda gareSe pirTagan ayal i bebs gunds, romel ic maRal doneze (saxel Sekrul ebo sistemi T) asrul ebs el eqtroenergiis Sesiydvi sa da gayidvis operaci ebs (Seni Svna: Tu rogor unda xdebodes el eqtroenergiis aRricxva, gadacema-dispetcerireba da momxmarebl amde mi tana ix. ganmar tebebi "kerzo struqturis saqmi anobis Sesaxeb" Tan erTvis).

QvemoT ganxi ul i iqneba konkretul i magal i Tebi saaqcio sazogadoebis mier Camoyal i bebul struqturab is mier SesaZl o yidvagayi dvis mi axl oebiTi monacemebis safuzvel ze.

El eqtroenergiis yidva-gayi dvis mTavari mi zani konkuren-tunariani el eqtrobazris Seqmnas, sadac momxmarebel s saSual eba eqneba xarisxisa da fasis mixedvi T airci os mimwodebel i. mareguli irebel i komisiis dani Snul ebaa i seTi satarifo sistemi Semu-Saveba, sadac gansazRvrul i iqneba erTi kil ovatsaaTis maqsimal uri da minimaluri Rirebul eba, romlis fargl ebSiC ganxorciel deba yidva-gayi dva. (cnobisTvis aRni Snul i saki Txil ukve gadawyvetil ia). semekma konkursSi monawille Ti Toeul i iuridiul i piri s interesebi unda dai cvas. gansakuTrebiT ki sabol oo momxmarebl ebs. kvl evis dros gansakuTrebul i yuradReba mi vaqciet semekis srul yofil muSaobas da am struqturaSi, momxmarebl ebs ufl ebebis dacvas. (Camovayal i beT Tavis qmedebaSi Tavisufal i samsaxuri, momxmarebel Ta ufl ebebis damcvel i saxiT).

Ganxi ul i masal is safuzvel ze el eqtroenergetikis marTvis axal i wesebis pirobebSi SesaZl ebel ia Seiqmnas konkurenci asa da samartli anobaze orientirebul i, el eqtroenergiis yidva-gayi dvis bazari. Tavisufal i yidva-gayi dvis bazari wel iwadSi erTxel acxadebs auqci ons, sadac Ti Toeul i el eqtrosadguri momaval i wl isTvis waradgens:

- gamomuSavebul i el eqtroenergiis raodenobas;

b) erTeul i kil ovatsaaTis fass;

G g) miwodebis grafiks.

yi dva-gayidvis bazari, warmodgenil i masal ebis safuzvel ze qmnis wl iuri moxmarebis bal anss. Semdeg Semsyidvel ebisTvis (gamanawi l ebel i kompaniebi, msxvil i da wvril i sawarmoebi) acxadebs konkurss, sadac dakonkretdeba Sesyidvis fasi, miwodebis mocol oba, dro da adgil i. im SemTxvevaSi Tu (moqmedi) gamanawi l ebel i qsel i s mepatrone, auqci onze ver i marj vebs, semekis gadawyvetil ebi T, mas eZI eva mis kuTvni l qsel Si el eqtroenergiis gatarebis tarifi.

auqci onze gamarj veba damoki debul ia konkursSi monawil e gamanawi l ebel i (gadamyidvel i) organi zaci ebis mier wardgenil Ziri Tad maxasia Tebl ebze. kerZod: Sesayid da gasayid el eqtroenergiis fasze (igul isxmeba, rom konkurenciis Sedegad fasebi unda icvl ebodes), miwodebis xarisxe da momsxurebis maRal kul turaze.

warmatebis misaRwevad aucil ebel ia dacul i i yos ramodenime pi roba:

1. k.s.sazogadoeba Tavis qmedebaSi unda i yos Tavisufal i (yovel gvari xel ovnurad Seqmnill i zewol ebi sgan dazRveul i);
2. muSa gundi profesional i kadrebi sgan unda dakompl eqtdes;
3. qveyanaSi Warbi el eqtroenergia unda arsebobdes, (an uki dures SemTxvevaSi gare momwodebel Tan garantirebul i xel Sekrul eba unda hqondes).
4. k.s.sazogadoebis saqmi anoba unda i yos gamWvi rval e.
5. k.s.sazogadoebam aucil ebl ad unda Camoyal ibos xarisxis menej mentis sistema.

rac Seexeba usual od yi dva-gayidvis saaqcio sazogadoebis SerCivas, esec unda moxdes anal ogi urad, konkursis wesi T, rasac marekul irebel i komisia, yovel gvari mi kerzoebis gareSe, sazogadoebriv organi zaci ebTan erTad unda uzrunvel yofdes.

konkursSi gamarj vebul is gamovl enas uaRresad didi mni Svnel oba aqvs, ami tom semekSi arsebul ma momxmarebel Ta ufl ebebis damcvel ma samsaxurma, maqsimal urad unda gaamaxvill os yuradReba, konkursis samarTI i anobis principi T Catarebaze.

yovel i ve zemoTqmul is ganxorciel ebis SemTxvevaSi, garda imisa, rom dargis SesaZI ebl obebi erTi-orad izrdeba, qveyanaSi iqneba saSual o fenis Camoyal ibebis pi roba. am mimarTul ebi T Tundac erT dargSi precententis Seqmna misabazi gaxdeba, sxva (jer ki dev moqmedi) dargebisTvisac, rac sabol oo jaMSi qveynis umetesi mosaxl eobis SeZI ebul fenad gardaqmnas gul isxmobs. es faqtarc Tu mcire mni Svnel obisa unda i yos.

#### **4.5. kerzo saaqcio sazogadoebis finansuri wyaroebi**

pirvel i wyaro: sakuTari Senatanebi; meore wyaro: mom saxurebis Sedegad mi Rebul i Semosavl ebi; mesame wyaro: saerTaSori so donor i organi zaci ebi dan mi Rebul i dabal procentiani sesxebi. ganvi xi l oT Ti Toeul i maTgani:

sakuTari Senatanebi \_ saaqcio sazogadoebis wevrebis, sakuTari Senatanebis safuzvel ze qmnan garkveul kaptal s. wevrebis Senatanis odenoba zustdeba saaqcio sazogadoebis krebaze. Senatanma Tanxam unda Seadginos aucil ebel i normis minimum mai nc. wevrebis Senatani SeiZI eba iyos Tanabari, an gansxvavebul i imisda mixedvi T, Tu ras i Tval i swinebs saaqcio sazogadoebis wesdeba.

el eqtroenergiis yi dva-gayidvis ufl ebis mosapovebl ad auqci ons atarebs semeki (sxva arasamTavr obo organi zaci ebTan da energetikul i sawarmoebis Sromi Ti amxanagobebis sabWoebis wevrebTan erTad. auqci onSi gamarj vebul organi zaci as i seve rogorc mwarmoebel sa da gadamyi dvel s), semeki udgens mom saxurebis tarifis zeda da qveda zRvars. tarifis sididis SerCeva xdeba konkursis periodSi warmodgeni l i wi nadadebis safuzvel ze konkursSi monawil e Ti Toeul i organi zaci a wi naswar asaxel ebs mom saxurebis Tvis misaRebi tarifis sidides.

konkursSi gamarj vebul saaqcio sazogadoebas SeuZI ia mimarTos saerTaSori so donor organi zaci ebs (bankebs, Tavisufal i ful is mfl obel pirebs, an organi zaci ebs), dados urTi erTmomgebiani xel Sekrul eba da aucil ebl obis SemTxvevaSi ai Ros Sedarebi T dabal procentiani sesxi, roml is dafarva misi saqmi anobis ganmavlobaSi unda iyos SesaZI ebel i. sesxis odenobasa da xangZI ivobas saaqcio sazogadoebis saerTo kreba da misi sabWo gansazRvrav.

el eqtroenergiis yi dva-gayidvis warmatebis (erT-erTi) Ziri Tadi pirobaa, muSa j gufis profesional i kadrebi T dakompl eqteba. rogor unda airios organizatorma maRal i xarisxis kadrebi?

pirvel rigSi, energetikul "sferoSi" cnobil ia, Tu ras warmoadgens dargSi momuSave esa Tu is pirovneba (I aparakia rogorc Zvel, aseve saSual o da axal gazrda asakisa da gamocdi l ebis mqone special istebze). maTTvis unda Catardes sakonkurs gamocda, sadac Ti Toeul i kandidatis codnis Semowmeba maRal doneze moxdeba. amis safuzvel ze SeirCeva kontingenti. agreTve aucil ebel i iqneba axal gazrda special obiT kursdamTavrebul i personal idan kandidatebis SerCeva da maTi kval ifikaciis amarI eba. momzadebul i kadrebi T organi zaci is dakompl eqteba did gamocdi l ebasa da codnas moi Txovs. es saqme SeiZI eba sportul i gundis Camoyal ibebas

Sevadarot, romel ic iwyebi brZol as Cempi onobi sTvis. rogorc maTi mwvrTnei isa da mTI ianobaSi gundis gamocdi lebas, fsiqol ogiur ganwyobasa da Sromi smoyvar eobas aqvs gadamwyeti mni Svnel oba, aseve s.s. yi dva-gayidvis xel mZRvanel i rgol isa da mis mier arCeul i gundis karg muSaobazea damoki debul i warmatebis mi Rweva. gamoucdel i da daudevari (zarmaci) kadrebi T organizaci is dakompl eqteba, warumatebl obis mTavari mizezi gaxdeba. araa gamoricxul i Ziri Tadi kontigenti manamde momuSave, (yofil i) organizaci idan dakompl eqtdes. erTi si tyvi T, cocxal i muSa j gufis Seqmna mTel i xel ovnebaa da vinc mas Rirseul ad daZI evs, warmateba garantirebul i eqneba.

#### **4.6. saaqcio sazogadoebis yi dva-gayidvis procesis specifika**

Ziri Tadi moTxovnebi a:

1. Tavi sufal i auqci oni;
2. gamWvirval oba (informaciis srul i xel misawdomoba);
3. dadebul xel Sekrul ebaze pasuxismgebl oba.

Momsaxurebis saxeobebis (warmoebis, gadacema dispeCerebis, ganawil ebis da a. S.) mixedvi T semeki adgens kvt/sT-i s Rirebul ebris zeda da qveda zRvars, maT Soris qsel is gaqiravebis Sesazi ebl obas. semeki oficial uri standartis safuzvel ze aZl evs kargvebis normas.. misi yvel a dadgenil eba unda SeTanxmdes momxmarebl ebris ufl ebaTa damcvel j guftan da yi dva-gayidvis el eqtro bazar Tan. momxmarebel Ta ufl ebebis dacvis j gufi irceva sxvadasxva momxmarebl ebris warmomadgenl ebris monawil eobi T wel iwadSi erTxel . j gufSi SeiZi eba iyos 5 kacamde, maT Soris ori Jurnal isti (erTi tel evizi idan, erTi gazeTidan), roml ebic uzrunvel yofen sazogadoebisTvis informaciis droul ad miwodebas. erT-erTi maTgani yovel Tvis iqneba danarCenebis makontrol ebel i.

Eel eqtrobazarSi momuSave Ti Toeul i wevri unda iyos umarI esi ganaTI ebi T, (profesiul i niSniT) sul mcire 5 wl is stajis mqone. (maT Soris sasurvel ia samecniero xarisxis mfl obel ebic iyvnen).

momxmarebel Ta ufl ebebis dacvis j gufis funqciebi a:

momxmarebel Ta ufl ebebis (pirdapi ri mni Svnel obi T) dacva, rac gul isxmobs:

- auqcionze monawil eoba da brZol a minimaluri satarifo fasebisTvis;
- mimwodebel sa da momxmarebel s Soris (semekis doneze) pirveadi sadao saki Txis mogvareba da Tu saWi ro iqneba sasamarTI oSi wardgena;

- Tavis kompetenciis fargl ebSi, semekis mi er mi Rebul i dadgenil ebebis revizia;

- yi dva-gayi dvis bazris muSaobis xarisxis gansazRvra.

momxmarebel Ta ufl ebebis dacvis j gufis wevrebis anazRaureba ganxorciel deba saerTo xarj ebi da,n msgavsad semekis wevrebisa. i si ni ar unda iyon damoki debul i semekis administraciaze.

generacia uzrunvel yofs el eqtroenergiiT momaragebas, sxva SemTxvevaSi yi dva-gayi dvis el eqtrobazari izrunebs, importiT el eqtroenergiis Semotanaze. Warbi el eqtroenergiis arsebabis pi roebSi yi dva-gayi dvis el eqtrobazari, sazRvargareT poul obs gasaRebis bazrebs da aformebs xel Sekrul ebebs.

yi dva-gayi dvis el eqtrobazaris muSaobis ZiriTadi principebi unda i yos kanonTan. aucil ebl obis SemTxvevaSi Sesazi oa parI ametSi waradgi non wi nadadebebi ama Tu im sakiTxze cvl il ebebis Sesaxeb. vi n SeiZi eba i yos ss yi dva-gayi dvis el eqtro bazris xel Seuxeb obis garanti?pirvel rigSi sakanonmdebl o baza da yvel a is iuridiul i da fizikuri piri, vinc mis muSaobaSi Rebul obs monawil ebas, agreTve momxmarebl ebi (mosaxl eoba, pirdapiri xel Sekrul ebebis mqone organi zaci ebi) da yvel a is, visac kanoni T es eval eba.

## **meoTxe Tavis daskvna**

el eqtroenergiis yi dva-gayi dvis mowesrigeba, mTI i anad dargis ganvi Tarebis Tval sazrisiT, erTi umniSvnel ovanesi sakiTxia. iq sadac es sakiTx i mowesrigebul i ar aris, verc erTi energetikul i sawarmo normal urad ver funqcionirebs. el eqtroenergiis yi dva-gayi dvis moqmedi sistema, maval mxriv winaRmdegobaSia. erTi mxriv marekul irebel i komisia da monopol isti gadamyidvel i kompaniebi ar fiqroben Secval on arsebul i sistema, xol o meore mxriv, rogorc generaciis, aseve el eqtrosistemis da gansakuTrebiT mosaxl eobis da mewar meebis warmomadgeni ebi gamoTqvamen did ukmayofil ebas. ukmayofil eba gagrzel deba manam, sanam el energiis yi dva-gayi dva Tavisufal i bazris principebs ar daeqvemdebar eba.

kvl evis periodSi Seswavl il i iqna sxvadasxva qveynebis anal ogiuri sistemebi (rogorc yofil i sabWoTa respublikebis, aseve evropis da aSS-is). gaTval i swinebul i iqna sxvadasxva xasiati da saqmisadmi damoki debul eba. yovel i ve amis safuzvel ze SemuSavebul i iqna el eqtroenergiis yi dva-gayi dvis kerzo saaqcio sazogadoebis axal i sqema, romel ic mwarmoebl ebi sagan (aseve Tavisufal i fasebis principiT) Sesyidul el eqtroenergias, konkurenciis safuzvel ze mi yidis gamanawil ebel kompaniebs. am SemTxvevaSi fasebis regul ireba

xdeba bunebrivad. pasuxi smgebl obas i Rebs Ti Toeul i "rgol i". tarifebis Rinebul ebi s dadgenaSi samarTI i anobi s principi ufro dacul i xdeba. komerciul i da teqnikuri danakargebi minimumamde mci rdeba. sabol oo jamSi, momxmarobel i da mwarmoebel i orive kmayofil ia. saxel mwifo bi uj etSi gacil ebiT meti Semosavl ebi Sedis, sawarmoebis yovel wl iuri mogeba izrdeba. avtomaturad izrdeba sapensio Tu sxva fondebic.

G mi uxedavad warmodgenil i faqtisa, rac jerjerorbiT sakmaod rTul i dasaZI evia, Tavisufal i bazris principebi aucil ebl ad unda dai nergos. el eqtroenergiis yidva-gayi dva aucil ebl ad sakonkursi pirobebSi unda warmoebdes. konkursebis Catareba samarTI i anobi s srul i dacviT unda xdebodes.

ratom aseTi kategoriul i moTxovnebi?

saqme imasia, rom sabWoTa periodSi da mis Semdgom,, el eqtroenergia korufciis erT-erT wyaros warmoadgenda, rac samwuxarod tradiciad darca. am mankieri qmedebis moSI a mxol od keTi l i survil ebiT ar xerxdeba, saWiroa mkacri saxel mwifoebri vi mdgoma. (rac reformebis srul yofil ebaSi unda mdgomareobdes). adami ans, an adami anTa garkveul j gufs, (Tu pirobebi xel s uwyoobs), sxvis xarj ze ful is Sovnis iol i gza misaRebad mi aCni a. mTavaria „kriSa” hyavdeT garantirebul i. sxvisi ufl ebebi s darRvevas arafra d agdeben. es aris organizebul i danaSaul i, Tu arsebul i sistema ar Seicval a momxmarobel i, romel ic wl ebi s ganmavl obaSi daumsaxurebel ad maRal i gadasaxadebis gamo itanj eba, rogorc i tyvian „ifeTqebs” da procesebi SeiZI eba pol itikur brZol aSic ki gadai zardos, anu maT arCevanis gzas ar utoveben.

qveyanas, romel sac pretenzia demokratiul obis mimarT gaaCni a, aseTi qmedebebi s daSvebi s ufl eba ar unda hqondes.

## Tavi V. energetikul i sawarmoebis marTva

### 5.1. energetikul i sawarmos (organizaciis) marTvis axal i sqema

Cvens mier ganxil ul i iqna sxvadasxva organizaci ebi s (saqenergos, el eqtrosistemis, el eqtrosabi Tumo bazris, gamanawi l ebel i kompaniebi s, maT Soris: gaerTianebul i sadistribuci o kompani i s, Tel asis, "PA Consulting"-isa da sxva energetikul i organizaci ebi s) muSaobis dadebi Ti da uaryofi Ti mxareebi. aRmoCnda, rom uaryofi Ti ufro metia, vidre dadebi Ti. amis dasturia saqarTvel os energosistemaSi, kerZod, el eqtroenergetikaSi Catarebul i reformebi da Sedegebi. faqtobrivid teqnikurma da ekonomi urma zaral ma ormocdaaTi procentiT (zogan metiTac) Seamcira rogorc simZl avreebi, aseve Semosavl ebi. energetikul i sawarmoebi (generacia, gadacema, dispetcerizacia, ganawi l eba-gayi dva) gakotrdnen. momsxure inJiner-teqnikuri personal i TveobiTa da wl obiT ver i Rebda kuTvnii xel fasebs. saerTo sazogadoebrivi sakuTreba, erTeul i Cinovnikuri j gufebis (kl anebis) sakuTrebadi gadai qca. momxmarebl ebi s ufl ebebi mkacrad Sei l axa (el eqtroenergiis Sesasyidi erTeul i tarifis fasi samasi procentiT gai zarda). marTal ia, yvel afer amaze pasuxismgebl oba mmartvel ma mTavrobebm (Zvel ma da axal ma) aiRes, magram es mxol od cariel i si tyvebis TamaSi aRmoCnda da sxva arafeli. agreTve administraciebi s mxridan iyo sxva subieqturi, Tu obieqturi mizezebic, Tumca mTel am procesebSi erTerTi Semoqmedi, Sromi Ti kol eqtivic unda yofil iyo, romel mac faqtobrivid (ufro xSir SemTxvevaSi) Tavisi ususuroba ufro daamtkica, vidre brZol is unarianoba. man ver dai cva verc sakuTari da verc organizaci i s ufl ebebi. morcil i masi s doneze davida. yovel i ve amis Sedegad mi vi ReT rogorc qveynisTvis, aseve momxmarebl ebi sTvis da Tvi T energetikosebi sTvis Zal i an cudi Sedegebi (ful adi zaral i, teqnikuri CamorCen i l oba da gansakuTrebidi xel fasebi s didi odenobi T daval ianeba). dRevandel i gadasaxedi dan aSkarad Cans, rom ase gagrZel eba ar Sei Zl eba, amdenad Temis dani Snul ebba sworad axsnas i s mizezebi, ramac dargis Seferxeba gamoi wvia.

kvl evis Sedegad aRmoCnda, rom erT-erTi (mni Svnel ovani) mizezi Tvi T organizaci i s (energetikul i sawarmos) marTvis struqturaSi a. sawarmoebi I amis Suasaukuneebi s diqtaturamde daviden. Sromi T amxanagobas (kol eqtivs) Ti Tqm i s arafers eki Txebian, ufro meti c, mas i se eqcevi an, rogorc "saTamaSo Toj i nas" (sai Tac undaT iqi T gadaagdeben).

yovel i ve zemoTqmul is safuZvel ze damuSavda energetikul i sawarmos marTvis sqema da moqmedebis principebi, rac, vfiqrobT, siaxl ea mmarTvel obiT sistemaSi. marTvis am sistemam unda uzrunvl yos da daazRvi os esa Tu is energetikul i organizacia.

wi namdebare marTvis sqema waroadgens energetikul i sawarmoebis (organizaciебis) (generaciis sadguri, el eqtrosistema, gamanawil ebel i qsel i da sxva) administraciebis muSaobis axal wess. kerZod, es aris marTvis axal i forma, romel ic gansxvavdeba rogorc sabWoTa periodis, aseve dRevandel i marTvis sistemisgan.

Tanamedrove msofl ioSi, arsebul i mmarTvel obiT sistemaSi mral ferovnebis da miuxedavad, es sakiTxi jer kidev bol onde daxvewil i ar aris. ama Tu im sawarmosi (miT umetes energetikaSi) karg mmarTvel ze, an mmarTvel Ta j gufze, bevri ram aris damokidebul i. SeiZl eba iTqvas, erT-erTi gadamwyeti (Tu erTaderTi ara) mniSvnel obisaa.

sawarmos mfl obel i SeiZl eba saxel mwifo, kerzo piri, an saaqcio sazogadoeba i yos, miuxedavad amisa, swor administraciul marTvas (yvel a SemTxvevaSi) gadamwyeti mniSvnel oba eniWeba.

ganvi Tarebul i qveynebi (amerika da ganskutrebit iaponia) maqsimal urad cdil oben gamoZebnon MMmarTvel obis optimal uri varianti, rTul i marTvis sqema daSal on martiv "mdgenel ebad", rom yovel i ve amis safuZvel ze administraciam, rac SeiZl eba swori gziT ganaxorciel os sawarmos marTva.

saqarTvel oSi mmarTvel obiT sistema ganskutrebul i "fenomenia", romel sac uamravi uaryofiTi movl ena axl avs Tan. aris SemTxvevebi, rodesac "administratori" (xel mZRvanel i) cdil obs, rac SeiZl eba meti ufl ebebi mi iTvisos. erTpironvul ad gadawyvit os esa Tu is sakiTxi (miuxedavad imisa, sworad esmis Tu ara). eSini a odnavi Seferxeba sisustesi ar CauTval on. pirobiti adminis-tracia(gadawyvetil ebis mimRebi, romel ic xSirad ori-sami kaci sgan Sedgeba)A nacvl ad imisa, rom ama Tu im sapasuxismgebl o sakiTxi gadawyeta SromiT amxanagobis (kol eqtivis) monawil ebiT iqnas mofi qrebul i, cdil obs saqmis kursSi, an saerTod ar Caayenos TanamSromi ebi, an ukeTes SemTxvevaSi, SeiZl eba mxol od zerel e ganmartebebs dasj erdes. erTi kategoriis xel mZRvanel i amas akeTebs pirovnul i sisustis gamo, meore kategorias privilegiiebis demonstrirebis xibl i kl avs. asea Tu ise, rac ufro didia sawarmo, rac ufro rTul ia marTva, miT ufro meti Zal isxmева, sizuste da TanamSromi ebis keTiI ganwyobis mopovebaa saWiRo. yvel afiris codna da pasuxismgebl obis aReba (miT umetes energetikul sawarmosi) erTi kaci sTvis, TiTqmis SeuZl ebel ia, ami tom unda gadanawil des ramdenime pirze, an pirTa j gufze. erTi Zvel i sibrZne gvaswavl is: "visac surs i yos sxvaze upiratesi, igi unda emsaxuros sxva danarCenebso".

swored am sirTul eebis gamo aris mizanSewoni i (rekomendirebul i) SromiTi amxanagobis (kol eqtivis) monawil eoba sawarmos (organizaciis) marTvaSi.

Seni Svna: si tyva "kol eqtivi" – araqarTul ia da i gi Sevcval eT si tyva – "amxanagoba"-Ti, romel ic jer ki dev me-12 saukuneSi S. rusTavel s aqvs naxsenebi: [37]

## **5.2. SromiTi kol eqtivis danisnul eba da marTvel obiT sistemaSi misi monawil eobis aucil ebl oba**

energetikaSi mimdinare el eqtrul i cikl i rTul i procesia. el eqtro sadgurebSi xdeba el eqtroenergiis gamomuSaveba, romel ic Semdgom qvesadgurebisa da el eqtrogadacemis xazebis saSual ebiT central uri sadispetCero samsaxuris mier nawi deba Semsyidvel ebze ("Tel asi", "energo pro j orjia", kaxeTis gamanawil ebel i kompania, pirdapi ri xel Sekrul ebis mqone l licenziatebi da a.S). mTel am procesSi inJiner-teqnikuri personal is damsaxureba didia, xol o raodenobri vad (Tavisi damxmare samsaxurebTan erTad), romel Tac j amSi SromiTi amxanagoba (kol eqtivi) hqviat, saSual od 80%-ze mets Seadgenen. aqedan gamomdinare organizaciis sakvanzo saki Txebis gadawyeta SromiTi amxanagobis (kol eqtivis) monawil eobis gareSe aSkarad didi Secdomaa.

saqarTvel os energetikis ganviTarebis istoriaSi ganvl il ma periodma Tval naTI iv dagvanaxa, rom iq, sadac SromiTi amxanagobis (kol eqtivis) azri ar iqna gaTval iswi Nebul i, qveyanam, dargma da momxmarebl ebmac araerTxel izaral es. am Tval sazrisiT dRevandel i gadasaxedidan aSkarad Cans is darRveebi, rasac saqarTvel os energetikaSi wl ebis ganmavl obaSi hqonda adgil i, kerZod:

1. ar srul deboda qveynis mTavari kanonis, konstituciis me-3 muxl is moTxovna, romel ic krZal avs erTi ani energetikul i sistemi as da, rogorc strategiul i dargis sxvis sakuTrebaSi gadacemas;
2. damaxinj ebul i iyo energetikis kanonis moTxovna, romel ic gadamyidvel kompaniebsa da sxvadasxva momxmarebl ebs miRebul i el eqtroenergiis safasuris srul ad gadaxdas aval debul ebda;
3. energetikaSi finansuri mdgomareobis gaumj obesebis mizniT (2001-2006w.w.) Seiqmna el eqtroenergiis sabiTumo bazari, romel mac mdgomareobis gamosworebis nacvl ad, energetikul i organizaciebi saSual od 1,5 mil iardi lariT azaral a;
4. gauqmebul i iqna antimonopol iuri samsaxuri;
5. xel ovnurad iqna Semci rebul i arsebul i simZl avreebi da profesional i kadrebi;
6. wl ebis ganmavl obaSi el energia "korufciis" safuzvel i gaxda;

7. tarif Tan mimar TebaSi ar aris dacul i erTis mxriv, el energiis mwarmoebl is, gadamcemi s da dispetceris interessebi, xol o meore meores mxriv piriqiT, gamanawi l ebel i-gadamyidvel i) kompani ebi s wil obrivi bal ansi, gaoTxmagebul ia, ris gamoc yvel aze metad i Cagreba pirvel i mxare da sabol oo momxmarebel i (mosaxl eoba, mewarmeebi).

zemoT CamoTvl il saki Txebze jer kidev 1990-2000 wl ebSi, maSindel i SromiT kol eqtivebsa da ew. "reformatorebs" Soris midi oda cxare kamaTi, Tumca uSedegod. SromiT kol eqtivs, rogorc mas medrove "reformatorebi", diskreditaciis mi zni T "xel SemSI el " rgols uwodebdnen, ubral od daakargines funqcia, gamoTi Ses nebismeri saki Txis ganxi l vi dan, yovel i ve aman saqarTvel os energetika saval al o Sedegebamde mi iyana, kerZod: warmoeba 2-j er Semci rda, moxmareba \_ 2,8 jer, profesional i kadrebis ricxvi \_ 1,8- jer, 1 kil ovatsaaTis Rinebul eba \_ 3-j er (da metj er) gai zarda.

aris kidev erTi mni Svnel ovani saki Tx, rasac gansakuTreibul i adgil i ukavia mmartvel obiT sistemaSi. es aris mesakuTresa da SromiT kol eqtivs Soris interesTa Tanxvedra, an konfl iqt. Wkvi ani mesakuTre (iqneba es saxel mwifo, Tu kerZo) cdil obs, rac SeiZI eba kargi samuSao pirobebi Seuqmnas injiner-teqnikur personal s. zedmetad momWirne (Zunwi) ki cdil obs nakl ebi xel fasi gadauxados, SromiT normebis dacvaze ar izrunos, axal i teqnol ogiebis danergva-aTvisebaSi droul ad ful i ar Cados da sxva. aseT sawarmoS xSiria profesional i kadrebis denadoba. Sesrul ebul i samuSao gacil ebiT dabal i xarisxisa da mudmivi kamaTisa da gadabral ebi sababi xdeba. administraciisa da SromiT amxanagobas Soris ndoba Ti Tqmis aRar arsebobs, rac sabol oo Sedegebze uaryofi Tad moqmedebs. aris iseTi SemTxvevebic (Tumca i SviaTad), roca SromiT amxanagoba, misTvis sasargebl o mosazrebebs Zal ad Tavs axvevs mmartvel s, sargebl obs xel mZRvanel is gamoucdel obiT, rac aseve uaryofi Tad moqmedebs sawarmos qmedi Tunarianobaze. erTi si tyvit, energetikul i sawarmoebis sworad marTva (da aseve nebismeri organi zaciis) diidi xel ovnebaa da mas codna, gamocdil eba da taqtiswirdeba. yvel a SemTxvevaSi, mTavari piroba, samarTI i anobis principis dacva unda iyos, rac erTobl ivi Zal isxmevit ufro miRweva. energetikul i organizaciis marTvis axal i wesi warmoebis sabol oo Sedegebzea orientirebul i. administraciisa da SromiT amxanagobis erTobl ivi muSaoba azrTa gaziarebit iwyeba. j ansaRi msj el obis Sedegad Camoyal i bebul i gadawyvetil ebebis safuzvel ze Sesazl ebel ia maqsimumi warmatebis miRweva. aqve GgasaTval iswinebul ia is faqt, rom roca administraciisa (mmartvel is) da SromiT amxanagobis warmomadgenl ebi s erTobl iv msj el obazea saubari, mxareTa Soris

codni sa da ganvi Tarebis donec (metnakl ebad mai nc) Sesabami sad maRaL i unda i yos (codna da keTil i neba ganapi robebs Sedegs).

mi uxedavad warmodgenil i dadebi Ti da uaryofi Ti movl enebisa, erTi ram aSkaraa: administracia yovel Tvis ecdeba mesakuTris interesebi dai cvas, xol o Sromi Ti amxanagobis warmomadgenl ebi ki, piriqi T - sakuTar interesebze zrunaven. aris kidev erTi cudi SemTxveva, rodesac administracia da Sromi Ti amxanagobis warmomadgenl ebi (warmoebis xarj ze) erTmaneTSi "rigdebian", rac sabol ood ciudad mTavr deba. rom gamoiricxos aseTi faqtebi, Sromi Ti amxanagoba damatebit dacvis meqani zms qmnis da Sromi Ti amxanagobis warmomadgenl ebs metval yures uniSnabs (Zvel i qarTul iT mas "dasturi" hqvia), romel ic arc si tyvisa da arc kenwi syris ufl ebi T ar sargebl obs (oRond sxdomebze daswrebis ufl eba aqvs), misi moval eobaa, Tu rame sworad ar iqna gadawyvetil i, umal ve acnobos Sromi T amxanagobas da mesakuTres. {38}

saki Txebi roml is ganxi l vaSic (SeiZI eba) mi i Ros monawi l eoba Sromi Tma amxanagobam, es aris:

1. wl iuri angari Sebis ganxi l va.
2. mi mdi nare da momaval i samoqmedo wl is gegmis ganxi l va-damtki ceba.
3. bi uj etis ganxi l va-damtki ceba.
4. sagadasaxado daval ebebis ganxi l va, mogebis dazusteba da ganawi l eba.
5. sawarmos teqnikuri mdgomareobi sa da axal i proeqtebis ganxi l va-damtki ceba.
6. inJiner-teqnikuri da damxmare personal is xel Sekrul ebebi sa da ricxovnobis gansazRvra, saxel faso ganakveTi s dadgena.
7. Sromi Ti pirobebis gaumj obesebis SesaZI ebl obebis ganxi l va.
8. garemo dacvis saki Txebis ganxi l va.
9. Sromi Ti waxal isebisa da sxva material uri daxmarebis SesaZI ebl obis ganxi l va-damtki ceba.
10. sapensio fondis Seqmni s ganxi l va-damtki ceba.
11. "arapi rdapi ri" xarj ebis gawevis SesaZI ebl obis ganxi l va-damtki ceba.
12. ganvl il i wl is Semaj amebel i (general uri) sxdomis Catareba da angari Sgeba;

### **5.3. Sromi Ti amxanagobis Camoyal i bebis wesebi**

1. Ti Toeul organizaci aSi rogorc adgil obri v sawarmoebsi, aseve mmarTvel aparatSi tardeba krebebi, sadac irceven Sromi Ti amxanagobis warmomadgenl ebs (erTi organizaci idan, sawarmodan, samsaxuri dan, SeiZI eba arceul iqnas 2-3 wevri, imisda mixedvi T, Tu ra raodenobisaa organizacia). arceul i wevrebi qmni an adgil obri v sabWos, romel ic Tavis rigebidan ircevs mmarTvel Ta (did) sabWos

sxdomaze daswrebis ufl ebis mqone 3 wevrs, romel Tagan 2 wevri igul i sxmeba srul ufl ebian wevrad, xol o mesame am oris makontrol ebl ad (dasturad). mmarTvel i j gufi val debul ia angariSi gauwi os SromiTi "amxanagobis" (kol eqtivis) samarTI i an moTxovnebs. Seuqmnas maT muSaobis normal uri pirobebi. Awarmoebis interessebi dan gamodinare upriani, mesakuTrem mmarTvel j gufSi (xel mZRvanel rgol Si) kandi datTa SerCeva-damtki ceba SromiTi amxanagobis (kol eqtivis) TanxmobiT Caataros.

2. mmarTvel i j gufi droadadro angariSval debul ia SromiTi kol eqtivis winaSe. man unda gaakeTos kvartal uri da wl iuri Sedegebis ganxil va. mi i Ros da gaiTval i swinos SromiTi amxanagobis mosazrebebi, ramac sabol ood organizaci as (sawarmos) dadebiTi Sedegebi unda moutanos. aravis ara aqvs ufl eba (maT Soris zemdgom organoebs), SromiTi amxanagobis saqmi ani mosazrebebi uaryos, maT SeuZI i aT sadao saki Txebi (auci l ebl obis SemTxvevaSi) farTo sazogadoebis msj el obis sagani gaxadon.

SromiTi amxanagobis (kol eqtivis) rogorc "institutis" arseboba sabWoTa periodSiC SeimCneoda, magram igi imdenad formal ur xasiaTs atarebda, rom sabol oo Sedegze raime arsebiTi gavl eni s moxdena ar SeeZI o. Eew. komunistur rejims maTi arseboba mxol od da mxol od msofi l i os mowinave sazogadoebis Tval Si "demokratobanas" saTamaSod swirdeboda. Cvens mi er warmodgeni l SromiTi amxanagobis "instituts", nebis mieri organizaci is sakeTi l dReod, gadamwyeti mni Svnel oba eniWeba. rogorc i tyvian, aRdgeba Zvel i sibrZne "xma RvTi sa da xma erisa".

i misda mixedviT, Tu rogori warmatebul i wel i hqonda, ama Tu im energetikul sawarmos, fasdeba SromiTi amxanagobis da administraci is erTobl ivi Sromis Sedegebi.

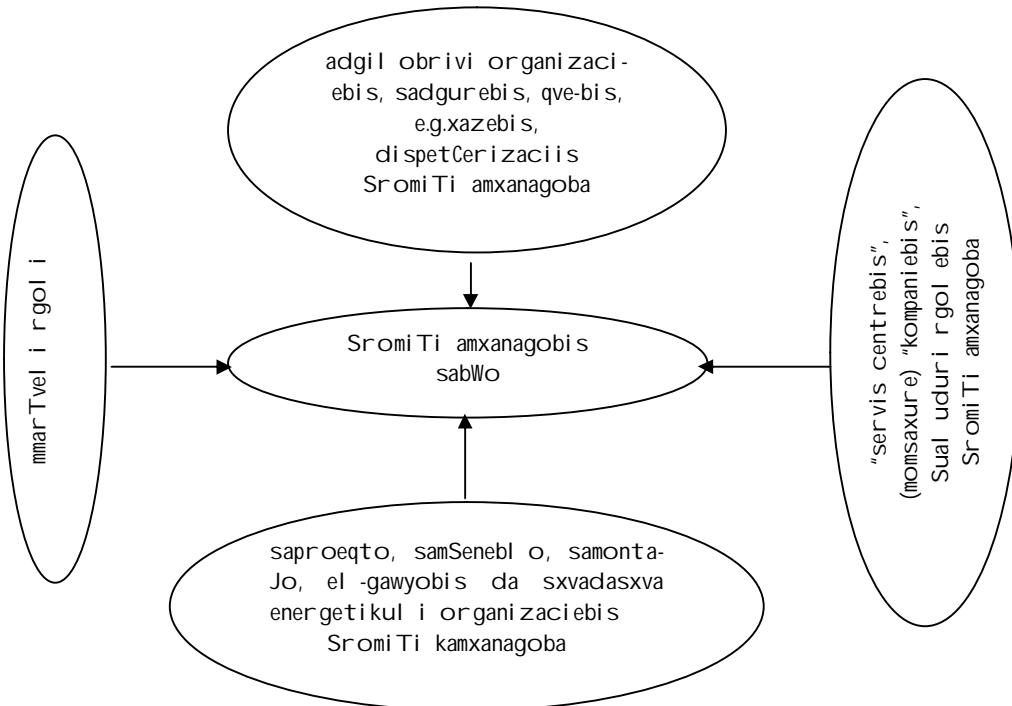
#### **5.4. ras SeiZI eba vel odoTASromiTi amxanagobebis, rogorc institutis amoqmedebis Sedegad:**

1. warmoebis organizaci is sworad dagegmvias;
2. sawarmo Secdomebis miniumamde dayvanas;
3. sawarmoSi momuSave TiToeul i wevris pasuxi smgebl obis gazr das;
4. usafrTxoebis wesebis maRal doneze dacvas;
5. sawarmos funqci idan gamodinare maqsimal uri mogebis mi Rebas, rac rogorc saxel mwifo bi uj etisaTvis, aseve TiToeul i inJiner-teqnikuri personal isTvis da mTI i anobaSi organizaci is aTvis Semosavl ebis gazrdis safuzvel i gaxdeba.

zemoT ganxil ul i masal idan aSkarad Cans, rom SromiTi amxanagobis rol i, rogorc organizaci is aTvis, aseve uSual od momsxure personal is ufl ebebis dasacavad gansakuTrebis didia; Aaqve davZent, rom kvl evis Sedegad dadginda, rom SromiTi amxanagoba

xdeba araprofesional izmis da e.w. "korufci iis" aRmofxvris erTi saukeTeso saSual eba.

### **energetikul i organi zaciebis (zogadi) marTvis sqema #5.1**



### **xel mZRvanel i rgol is arCeva**

marTvis axal strukturaSi uaRresad didi mni Svnel oba aqvs mmarTvel i rgol is sworad SerCevas. Aam Tval sazrisiT kvl evis Sedegad dadginda, rom mmarTvel i gundisa da misi xel mZRvanel is SerCevaSi Sromi Ti amxanagobis azris gaziarebas uaRresad didi mni Svnel oba aqvs. rogorc aRvni SneT, sawarmo SeiZl eba i yos saxel mwifo, kerzo an Sereul i (saqcio) sakuTreba. mesakuTres SeuZl ia Sromi Ti kol eqtivs savaraudo kandidatebi warudginos, romel ic ganixil avs da Tavis azrs Camoayal i bebs. Sesazl ebel ia orive mxaris azri erTmaneTs daemTxves (rac kargi SemTxveaa), an piriqiT, kol eqtivma mesakuTris mier warmodgeni l kandidatTa sia (mTI i anad an nawi l obriv) uaryos, sanacvl od sakuTari kandidaturebi SesTavazos. asea Tu i se, pasuxi smgebl obas orive mxare i nawi l ebs. mTavarria, sabol ood orive mxarisatvis misaRebi kandidatebi Seirces. gadamwyveti xmis ufl eba mesakuTres eniWeba. (Tumca val debul ia Sromi Ti kol eqtivis azri gai Tval i swinos)

xel mZRvanel i rgol is arCeva-damtki ceba yovel wl i urad unda xdebodes. am procesis gavl a ar unda i yos rTul i. wel iwadSi erTxel moxdeba msurvel kandidatTa warudgena, romel ic ganixil ul i

i qneba Sromi Ti amxanagobi s di d sabWoze, azrTa sxvadasxvaobi s SemTxvevaSi damatebi T dai ni Sneba kenWi syra upi ratesoba eZI eva im kandi dats (kandi datebs), romel Tac xmaTa umravl esi raodenoba moi poves.

sawarmoS i xel mZRvanel i rgol is arCeva-damtkicebas, mesakuTris dani Svni sagan gansxvavebi T, gacil ebi T meti dadebi Ti mxare aqvs, vidre uaryofi Ti. maT Soris:

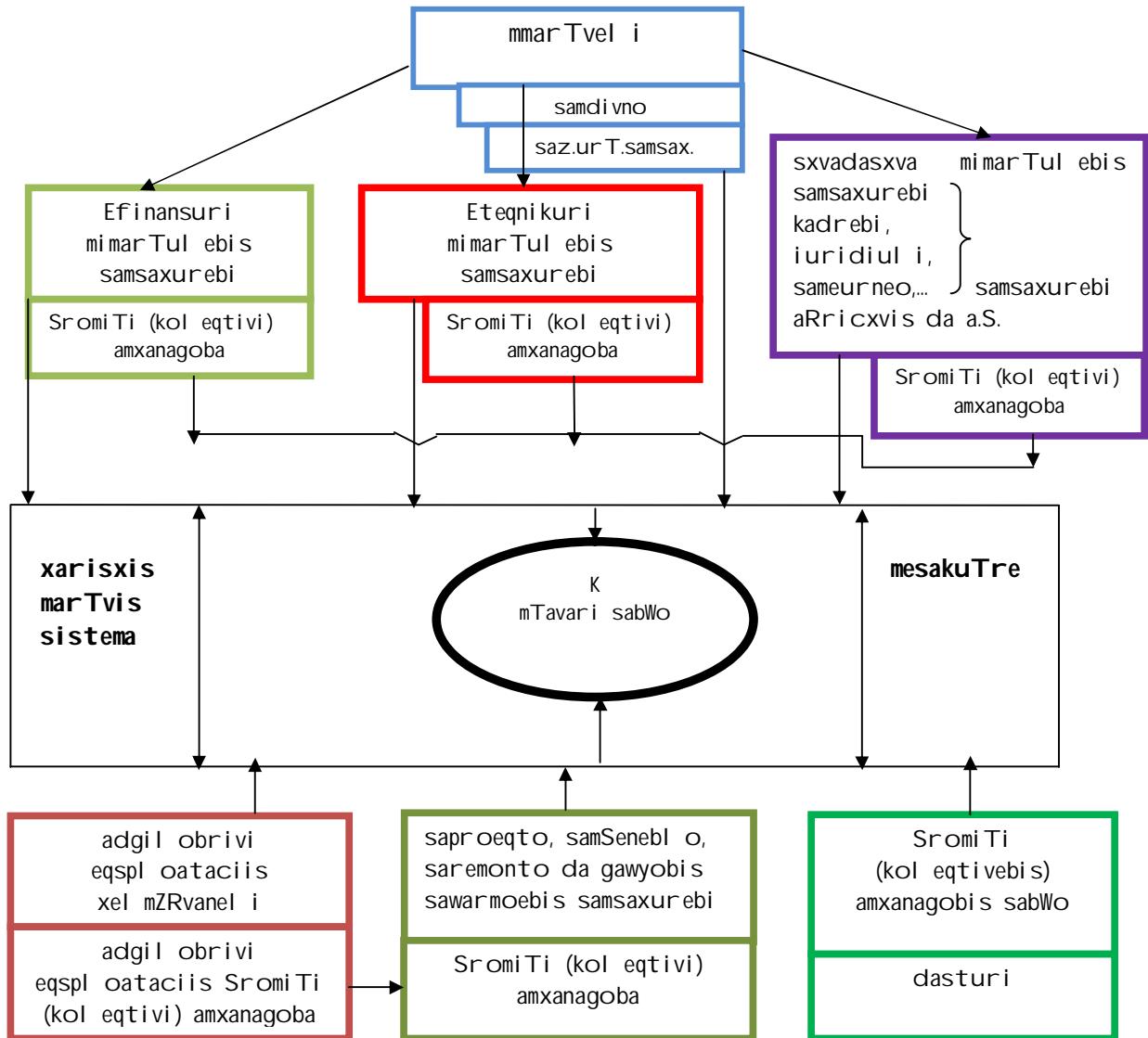
- a) izrdeba xel mZRvanel i piris (an pirTa) pasuxismgebl oba, rogorc Sromi Ti kol eqtivi s wi naSe, aseve mesakuTris wi naSe;
- b) arCeul i xel mZRvanel i mudmivad cdi l obs (Tavi si codni T, adami anebTan urTierTobi T), i yvel asaTv is mi saRebi;
- g) arCeul i xel mZRvanel is SemTxvevaSi minimumamde Sei ZI eba i qnas dayvanil i korufciis el ementi. Sromi T amxanagobas eWvis SemTxvevaSi nebis mier dros SeuZl ia saki Tx i didi sabWos sxdomaze daayenos, sadac finansur j gufs mi ecema wi nadadeba obi eqturad Sei swavl os, gaanal izos da amis safuZvel ze gaakeTos daskvna. Aarsebobs mosazreba, rom, Ti Tqosda yovel wl i urad xel mZRvanel i rgol is arCeva sirTul eebTan aris dakavSi rebul i. A

am process Zal i an martivad unda SevxedoT. yovel gvari zedmeti daZabul obis gareSe, ini Sneba Sromi Ti amxanagobi s sabWos sxdoma, sadac wardgenil i kandidaturebi saxel deba. Tu salwi roa kenWi syra or-sam saaTSi mTavrdeba (cxadia igul isxmeba, rom Sromi Ti amxanagoba, mTel i wl is gamavlaSi akvirdeba ama Tu im savraudo kandidati s gamocidl ebasi, adami anebTan urTierTobas, mi zandasaxul obas da a.S.). amdenad procesi ar unda garTul des (Tu ra Tqma unda xel ovnurad ar unda vi nmes mdgomareoba daZabos).

marTv is aseTi sistema, bunebrivia, garkveul cvl il ebebs moi Txovs, rogorc pirovnebebis, aseve saxel mwifo struqturebis, jer mexsierebaSi da Semdeg praqtikul qmedebebSi. cxadia, SemdgomSi es yvel aferi kanonSi unda aisaxos, rac aucil ebel pirobas Seqmnis praqtikul gamoyenebaSi. marTv is aseTi forma SemTxvevi T ar SegvirCevia, sabol ood yvel aferi mimarTul ia iqi Tken, rom inJiner-teqnikurma personal ma, romel ic Sromi Ti amxanagobi s saxiT i qneba warmodgenil i, Tavi igrZnos am sawarmos ZiriTad Semadgenel nawi l ad da vidre imuSavebs, Rirseul i adgil i ekavos energetikul i organi zaci is marTvaSi. yvel aferi es unda aisaxos, rogorc organi zaci as, aseve TiToeul i pirovnebi s Semosavl iT nawi l Si c, rac sabol oo jaMSi, qveyanaSi ekonomi urad Zi ieri organi zaci ebi s Seqmnisa da saSual o feni s Camoyal i bebi s wi na pirobaa.

## energetikul i sawarmoos marTvis axal i sqema

sqema#5.2



### 5.6. marTvis strukturaSi pirovnebis rol i da samuSao pirobebis Seqmnis aucil ebl oba

kvl evis Sedegebmä daadastura, rom im organizaciis, sadac kadrebi sworad ar iqna SerCeul i, yovel Tvis Tavs iCens uaryofit Ti movl enebi. pirovnebis, rogorc ama Tu im dargis special istis pirad Rirsebebs, uaRresad didi mni Svnel oba aqvs, rogorc TviT kol eqtivTan urTierTobaSi, aseve organizaciis sabol oo warmatebaSi. rigiTobi is mixedvi T es Rirsebebi da moTxovnebi Semdegnairad yal ibdeba:

1. kanonis uzenaesoba da dacva;
2. mi znobri oba;

3. samarTI i ani gadawyvetil ebebis mi Rebis unari da Semdgom maTi dacva-gatana;
4. Sromis Tanamedrove kul turis damkvi drea;
5. "korufciis", "proteqcionizmis" da "kl anurobis" aRmofxvris miswrafeba da gamWvirval oba;
6. kadrebis swori da obieqturi SerCeva;
7. pirovnebis saxel mwifoibrivi azrovneba da patriotizmi;
8. teqnikuri siaxl is iol ad Segueba da aTviseba;
9. axal i Taobis (damsaxurebi sda mi xedvi T), pasuxsageb samuSaoze wardgena. warsul i dromowmul i azrovnebis uaryofa;
10. profesional izmi;
11. qmedunari anoba (aqtiuroba) rogorc teqnikuri saki Txebis gadawyetaSi, aseve organizaciis sworad warmarTvasa da saer Tod moqal aqeobrivi val is pirnaTI ad aRsrul ebaSi;
12. mi mtevebl oba.

zemoT Camoyal i bebul Ti Toeul Rirsebas, uaRresad di di mni Svnel oba aqvs da meorec iTxovs ganmar tebas.

1. kanonis dacva da uzenaesoba: Aqtiuri TanamSromel i rogorc profesional i Tu saki Txi uSual od mis dargs exeba, unda ecados Rirseul i monawil eoba mi Ros, samarTI i ani kanonis SemuSavebaSi da am kanonis motTxovnebis dacvaSi, ESromis da kul turis amaRI eba momaval i Taobis ganvi Tarebis safuzvel Ta-safuzvel ia.
2. mi znobri oba: Ti Toeul i TanamSromel is da gansakuTrebiT, profesional is motTxovnaa - hqondes maral i anazRaureba, rac gul isxmobs pirvel rigSi pirovnul i da oj axuri motTxovni ebis (Tundac saSual o doneze) dakmayofil ebas da Semdgom material urad SeZI ebul mdgomareobaSi gadasvl as: hqondes kargi bina, avej i, manqana, dasasvenebel i saxl i da sxva fufunebis sagnebi. SeZI os wel iwadSi Tundac erTxel janmrTel obis Semowmeba, aRdgena da dasveneba, mogzauroba, oj axuri tradici ebis da dResaswaul ebis sasi amovnod Catareba da sxva.

ra unda i yos Semosavl is odenobi s sazomi?

pirvel rigSi ama Tu im sawarmos (organizaci as) TanamSromel s aucil ebl ad swirdeba im yofiTi saki Txebis mogvareba, raSic mas Tanxa exarjeba, maT Soris:

I rigi: a) arsebobisTvis sakvebis SeZena-damzadeba; b) sil amazi sa da janmrTel obis uzrunvel sayoyofad Cacma-daxurva; g) mimdinare

xarj ebis gaweva (gadasaxadebis gadaxda, stumar-maspinZl oba, tradi-ciul i moval eoba da sxva); d) gauTval i swinebel i xarj ebis dafarva;

es aris is minimumi, rac yovel Tvi urad ama Tu im sawarmos (organizaciis) TanamSromel ma unda dafaros, Eanu SeinarCunos cxovrebis saSual o done;

II rigi: meore rigi ni Snavs: inJiner-teqnikuri personal is Semosavl is, anu Tanxis dagrovebis SesaZl ebl obas; e.w. fufunebis pirobebis Seqmnas, rac umravl es SemTxvevaSi cxovrebis erT-erTi mTavar mi zani a.

cifrobriavad Tu ramdeni unda i yos, Semosaval i (xel fasi), ama Tu im TveSi, es damoki debul ia imaze, ramdenad cval ebadi iqneba zemoT CamoTvl il i motxovnebis fasebi. Tumca, ZiriTadSi SeiZl eba iTqvas, arsebobs met-nakl ebad mudmivi xarj ebi, ris safuzvel zec SeiZl eba orientiris gakeTeba.

Mni znobriobis Semdgomi motxovna es aris maral i Tanamedebobi sken swrafva, rac sami mi zniT xdeba: erTi rogorc meti Semosavl is mi Rebis wyaro, meore rogorc sakuTari Tavis gamocenis survili (ambici uroba) da mesame dargisa da qveynis maral doneze ganvi TarebaSi sakuTari SesaZl ebl obis gamovl enis survili da Tvi T qveynis interesebidan gamodinare aucil ebl oba.

3. samarTI i ani gadawyvetil ebebis mi Rebis unary da mati dacva ama Tu im organizaciisi xSirad dgeba sadao saki Txebi (rogorc dargis ganvi Tarebis Tval sazrisiT, aseve inJiner-teqnikuri personal is sworad Camoyal ibebaSi), aris sxva movl enebic. swored am dros. Tu pirovnebam samarTI i anobis principiT imoqmeda da swori gadawyvetil eba mi i Ro, saqmisiTvis uaRresad mni Svenlovani, mi uxedavad imisa Tu ra mohyveba am principebis dacvas, SeiZl eba bevri vinme gaanawayenos, an SeiZl eba bevric gadaarcinos da organizaciac swor gzaze daayenos (gaachnia rogori mxardawera eqneba). zogjer aris aseTi faqtebic, roca zemdgom, "Ci novni kuri" wris piradi interesebidan gamodinare, adgil i aqvs kanonis darRvevas. am dros Tu SromiTi kol eqtivi principul ia, aucil ebl ad xmas aimarI ebs da Tavis ufl ebebs dai cavs.

4. Sromis Tanamedrove kul turis damkvidreba samuSao adgil ze Sromis Tanamedrove kul turis dacva unda iqces Ti Toeul TanamSroml is aucil ebel motxovnad. pirvel rigSi es aris: Sromis disciplinis dacva, samuSaos Sesrul ebis maral i done,

TanamSroml ebTan keTi l i damoki debul eba. si axl eebi s aTvi sebi sken swrafva. Ppi radi mowesri gebul oba da sxva.

5. "korufci i s", "proteqcionizmi" da "kl anurobis" aRmof-xvris miswrafeba da gamWvirval oba kacobri obis istoriaSi, adami-annebs, rodesac saqme saxel mwifo (an sxva mesakuTris) ful Tan hqoniaT, umravl es SemTxvevaSi daumsaxurebl ad ful is Sovnis survil i mudam Tanmdevi Tviseba yofil a, rac Zal ian bevr uaryofiT movl enas iwevda da iwevs dResac. Tu ama Tu im dargis special ists Tu "aSimSil eb", anu cud pirobebs Seuqnni, Tu ki gauCndebea simdidris, anu ful is moxveWis saSual eba, didxans ar dafiqrdeba. am probl emis daZI evis erT-erTi mTavari wyaro maRal i anazRaureba, kargi samuSao pirobebi da am yvel afris dakargvis SiSi unda gaxdes. qarTvel ebSi gansakuTrebiT (jerj erobiT) fexmoki debul ia "proteqcionizmi", rac momaval i TaobisTvis "daTvuri samsaxuris" gawevas ni Snavs. Aamdenad Ti Toeul i gamocdil i special ists mTavari principi unda iyos: axal gazrda kacs (inJiners) ar gauwi os daumsaxurebel i "proteqcia", ar SeuSal os xel i "profesional ad" Camoyal i-bebaSi. piriqiT, unda ecados, rac SeiZI eba maRal i zneobisa da codnis mqone kacad Camoyal ibdes.

organizaci aSi, roml is muSaobis principi Ria, yvel asaTvis gasageb urTi erTobazea agebul i da pirovnebebi gansakuTrebiT ki xel mZRvanel ebi, "karsukan damal ul i" wesebiT ar "TamaSoben", eWvis sababi nakl ebad Cndebea, es ki j ansaRi kol eqtivi s Tvisebaa.

6. kadrebis swori da obieqturi SerCeva energetikul organizaciebSi, kerZod el eqtroenergetikaSi TandaTan Semodis axal i TanamSroml ebis e.w. "satendero" pirobebiT miRebis wesi, rac udaod win gadadgmul i nabij ia. Tumca srul yofil s ver davarqmeyT. gansakuTrebul i yuradReba unda eqceodes inJiner-teqni kuri personal is miRebis xarisxs, rac pirvel rigSi, Teoriul i da praqtkul i codnis Semowmebas unda ni Snavdes.

msxvi l organizaciebSi saWi roa mudmivad arsebobdes swavl eba-gadamzadebis centri, rogorc Zvel is gaxsenebi sa da axl is aTvi sebis saSual eba, rac udaod did daxmarebas gauwevs, rogorc damqi ravebel s, aseve daqiravebul ebs, an momaval inJinrebs.

7. pirovnebis saxel mwifoebri azrovneba da patriotizmi Ti Toeul TanamSromel s unda axsovdes, rom igi, pirvel rigSi, sakutari qveyni sa da xal xis msaxuria. SeiZI eba mas muSaobis sauken-

Teso pirobebi ar hqondes, magram eg ar aTavisufl ebs moval eobi sagan. swori qmedebaa, roca pirovneba i brzvis sakuTari pirobebis gaumj obesebi saTvis, magram Tuki amas akeTebs Qveynis zaral is xarj ze, yovl ad mi uRebel ia. raRac mizezebis gamo, qveynis siyavru ze, mis ukeTes xval indel dReze uaris Tqma danaSaul ia.

8. teqnikuri siaxl is aTviseba da Segueba. Eenergetikis dargis specifika, rom mudmivad axal i teqnol ogiebis danergvas saWiroebs, amaze aravin daobs, magram es procesi xSir SemTxvevaSi muSa-mosamsaxureTa Semcirebas iwvevs. gonieri xel mZRvanel i profesional i kadris "quCaSi" datovebas ar unda fiqrobdes. man unda gamoZebnos e.w. "al ternatiul i" dasaqmeba, sxva SemTxvevaSi ukmayofi-eba gardauval ia. Tavis mxriv inJiner-teqnikuri personal i val debul ia, aiTvisos yvel a is siaxl e, rac mis samuSao sferosTanaa dakavSi rebul i. axal i teqnol ogiebis saeqspl uatacio normebis Seswavl a da mom saxureba, nebismier inJiners (visac Sexeba aqvs am procesebTan), Tavisufl ad unda SeeZI os.

9. axal i Taobis dawinaureba. gamocdil SromiT kol eqtivs da mis xel mZRvanel obas, im axal gazar da inJiner-teqnikuri personal is, romel Tac TavianTi SromiT, codniT, praqtikul i da Teoriul i muSaobiT, pativischema dai msaxures da sasurvel "profesiul" Sedegebs miaRwi es, ar unda eSinodes waxal isebis da dawinaurebis. ndobis mopoveba erTob samarTI iani da gamarTI ebul i unda iyos; axal gazar da kadr ebis waxal iseba, Tundac imi tomaa saWiRo, rom maTi goneba moqnil ia saqmi sadmi damoki debul eba sul svaa, Tanamedrove moTxovnebis doneze, codnis aTviseba da sabol oo j amSi warmatebis mi Rweva, axal i teqnikis aTvisebasTan da axl ebur azrovnebasTanaa dakavSi rebul i, rac Zvel i Taobis garkveul i nawi l isTvis saZnel o saqmea.

10. profesional izmi. aqtiori profesional i (TanamSromel i), Tu saki Txi uSual od mis dargs exeba, unda cdi l obdes umaRI es doneze aiTvisos is saqme, rac mas abaria. aqtiori monawi l eoba mi i Ros, sazogadoebri v saqmi anobaSi (kanonis SemuSavebaSi da kanonis moTxovnebis dacvaSi). samarTI ianoba, Ti Toeul i moqal aqis wmi ndaTa-wmi nda moval eoba unda iyos. ESromis da kul turis amaRI eba momaval i Taobis ganvi Tarebis safuzvel Ta-safuzvel ia.

11. pirovnebis aqtioroba. energetikul sawarmoebSi xSir ad icvl eba xel mZRvanel oba, Sesabami sad cvl il ebas gani cdis ama Tu im sawarmos muSaobi s principebi, gegmebi da a.S., yvel aferi es uaryofiT

gavl enas axdens wl iur Sedegebze. swored am dros unda gamoavl i nos profesional ma kadrma (amxanagobam) sakuTari principuli damoki-debul eba, organizaciis bedi erTi pirovnebis (vinc ginda iyos) cvl il ebzbe ar unda iyos damoki debul i. SromiTma amxanagobam (kol eqtivma), romel ic profesional i wevrebisagan Sedgeba, ar unda dauSvas organizaciis raime formiT ukusvl a. swored igi unda gaxdes normal uri samuSao viTarebis Senarcunebis garanti. kvl evam daadastura, rom rogorc ki SromiT amxanagobas (kol eqtivs) funqci a eZI eva, maSinve iRebs pasuxismgebl obas Tavis Tavze. pirovnebis samarTI ian moqal aqeobriv aqturopas didi mni Svnel oba aqvs, ara marsto erTi organizaciisaTvis, aramed mTI ianad sazogadoebisaTvis, rameTu moqal aqeTa aqtuuri damoki debul ebis Sedegia swori saxel mwifommarTvel obiTi sistemis Camoyal i beba.

12. Mmimtevebl oba. A adami ani, vinc ginda iyos, ra Tanamdebobazec ar unda muSaobdes, am wuTisofel Si droebiTi stumaria, man gaci- l ebiT meti unda ifiqros ufal Tan sul ier daaxl oebaze. RvTi snieri adami ani yovel Tvis ufro mmimtevebel ia. Mmimtevebel i adami ani saqmesac mets akeTebi da TanamSromel Ta siyvarul sac imsaxurebs. amdenad es Tviseba Tu profesional i xar aucil ebl ad unda gagañdes.

Tanamedrove ganvi Tarebul i msofl io adami anis ufl ebebs da demokratiul obas qadagebs, maSin rodesac, aris organi zaci ebi sadac SromiT kol eqtivs, TiTqmis arafers eki Txebian. SromiT xel Sekrul ebis pirobebi aris cal mxrivi, ise rom administracias nebi smi er dros SeuZI ia TanamSromel i samuSaodan gaanTavi sufl os, an xel fasi Seumciros. miuxedavad imisa, rom xSi r SemTxvevaSi saqme gadaecema sasamarTI os, arsebul i politiikan da kanonmdebli obi dan gamomdinare, procesebis 80% muSa-mosamsaxureTa wagebiT mTavrdeba. Aam da sxva mraval mizezTa gamo mivediT im daskvnamde, rom SromiT amxanagobis (kol eqtivebis) ufl ebebis aRdgenaze zrunva Ti Toeul i TanamSromi is wmi daTawminda moval eobaa.

### **mexuTe Tavis daskvna**

administraciul i marTva mTel i xel ovnebaa. nebi smi eri organi zaciisaTvis da gansakuTrebiT, energetikul i sawarmosaTvis Zal ian sapasuxismgebl o da mni Svnel ovani "rgol ia". im sawarmoSis sadac marTvis swori meqani zmi a Camoyal i bebul i, gacil ebiT nakl ebi probl emebia.

istorias Tu gadavxedavT saqarTvel os el eqtroenergetikam gamoia, rogorc sabWoTa (erTpironvul i marTvis sistema), aseve reformistul i periodi. Tumca, samwuxarod unda vaRiaroT, rom dRevandel i mmarTvel obiTi sistema, didad ar gansxavdeba sabWoTa sistemi sagan (isev erTi pironnebis, an formal urad ramodenime kaci sagan Semdgari j gufis diqtatura damyarnebul i). Tanamedrove sawarmos (mi Tumetes energetikul i) marTva imdenad garTul da, rom SeuZl ebel i xdeba erTi an Tundac ramodenime pironnebis xarj ze srul yofil i administrerebi sa da warmoebis ganxorci el eba.

el eqtroenergetikul sawarmoS teqniki da fizikuri samu-Saoebs (operaciebs), 70%-s Sromi Ti amxanagobis (kol eqtivis) warmomadgenl oba asrul ebs. gamomdinare aqedan, maTi damsaxurebis ugul ebel yofa yovl ad mi uRebl ad mi gvaCnia. saki Txii exeba ormxri val debul ebebs da ufl ebebs. Tu es ori "fenomeni" ar aris gawonaworebul i, sawarmos srul yofil i marTva Ti Tqmisi gamoricxul ia.

sazRvargareTis analogiuri sawarmoebis Seswavl is dros davinaxeT, rom ganvi Tarebul i qveynebis (iaponia, germania, aSS)akanonmdebl o da aRmasrul ebel i organoebi gansakuTrebui yuradRebas uTmoben sawarmoS m. q. k-i maqsimal urad gazrdas, rogorc i tyvian Sedegi amarTI ebs saSual ebas. droa saqarTvel oSi c dai nergos marTvis axal i sistemebi.

Ggasagebia, rom erTpironvul i administrerebis zogierTi xel mZRvanel i saTvis sawarmos marTvaSi j er ki dev mi uRebel ia Sromi Ti amxanagobis warmomadgenl ebi monawi leoba. vfiqrobT es faqti gamosworebadia, mTavaria sazogadoebri da saxel mwi foebri vi midgoma (droSi) ramdenad swrafad Seicvl eba. saqarTvel o, rogorc saxel mwi fo, j er ki dev ZiebaSia. Tavisufi ebis moyvarul i eri, ver egueba qveynis da mi Tumetes ekonomikis maxinji sistemebiT marTvas. igi mudmiv ZiebaSia da vidre srul yofil ebas ar miaRwevs ar gaCerdeba. Aam Yyvel afris droul ad mogvarebaSi, sazogadoebas da mis Ti Toeul wevrs, gansakuTrebiT energetikosebs, didi wvl il is Setana SeuZl i aT. mTavaria rodis iqneba sazogadoebis, Tu Ti Toeul is ara, umravl esobis mzaoba am amocanebis gadasawyvetad.

## **Tavi VI. energetikul i sawarmoebis sakadro politika**

### **6.1. axal i kadrebis aRzrdis metodika, marTvis axal i wesebis pirobebSi**

gaxde inJiner-energetikosi erT-erTi rTul i amocanaa. Taname-drove energetikul i sawarmoebis marTva mWidrod aris dakavSirebul i, rogorc rTul teqnikur mowyobi loba-danadgarebis, aseve ekonomikuri da iuridiul i saki Txebis codnasTan. mi aRwi o am dargSi codnis maRaL dones udi desi warmatebaa, rac di d SromasTan aris dakavSirebul i.

ra mdgomareobaa saqarTvel os el eqtroenergetikaSi? sxvadasxva mizezTa gamo, bol o periodSi energetikul sawarmoebSi kval ificiur inJiner-teqnikuri personal is deficit i gañda. rac Seexeba axal Sevsebas, statistikurad bol o 20 wl is ganmavl obaSi axal gazar da inJinerTa samuSaoze mi Reba katastroful ad Semcirda, rac aSkarad energetikul i saswavl ebl ebis kursdamTavrebul Ta dabal i codnis maCvenebel ia. yovel i ve amis gamo aucil ebel i gaxda kvl evis Catareba.

kvl evis periodSi (bol o 5 wl is manZil ze) Cvens mier Seswavl il i iqna saqarTvel os teqnikuri universitetis energetikis, tel ekomunikaciebis da sxva monaTesave (maT Soris quTaisis) fakul tetebis (garkveul i raodenobis) studentTa codnis done. Catarebul i gamoki Txebis Sedegad dazustda, rom axal gazar da inJinerTa dabal i momzadebis mizezi aris:

1. saj aro da umaRI es saswavl ebl ebSi reformebis dausrul ebei i procesi;
2. uSual od studentTa mxridan swavl isadmi araseriozul i damoki debul eba;
3. qveyanaSi Seqnni l i mZime social uri, ekonomikuri da pol iti-kuri mdgomareobi dan gamodinare, araxel sayrel i saswavl o pirobebis arseboba (saxel mwifos mxridan arasakmarisi dafinanseba, mosaxl eobis gaRatakeba, saswavl o institutebsa da sawarmoo organizaciebs Soris aqtiani urTierTTana-mSromi obis nakl eboba) da sxva;

codnis donis ki dev ufro amaRI ebis mi zni T "saqarTvel os saxel mwifo el eqtrosistema" izul ebul i gaxda gaexsna swavl eba-gadamzadebis centri, roml is daniSnul ebaa, saqarTvel os energosistemisTvis da uSual od "sax. el eqtrosistemisTvis" mcodne inJinrebis momzadeba.

swavl eba-gadamzadebis centrSi kursdamTavrebul studentTa mi Reba sakonkurso wesi T warmoebs. konkursantebs wi naswar (sami kviriT adre) eZI evaT sakonkurso saki Txebi. saki Txebi SerCeul ia maT mier energetikis fakul tetze Seswavl il i sagnebi dan. konkurs-gavl il i studentebi "sse"-Si gadian SvidTvi an uwyet Teoriul da

erTTvian praqtikul swavl ebas. programis damTavrebis Semdeg gamocdebis warmatebi T Cabarebis SemTxvevaSi maT asaqmeben. centrSi swavl a ufasoa. I eqciebs ki Txul oben mcodne da gamocdil i l ektormaswavl ebl ebi. swavl is periodSi studentebs, garda auci l ebel i teqnikuri sagnebi sa, eki TxebaT iuri diul i, menej mentis, finansuri da zogadenergetikul i sagnebi. maTTvis Seqmnii ia normal uri saswavl o pirobebi.

energetikaSi axal gazar da kadrebis aRzrdas gansakuTreibul i mni Svnel oba aqvs. I ogi ka martivia: ucodinari inJiner-teqnikuri personal i, an TavisTavs avnebs, an sxvisi marcxis mi zezi xdeba (samwuxarod daSvebul i Secdoma xSir SemTxvevaSi si kvdi l i anobis mi zezi xdeba). amis daSvebis ufl eba namdvil ad ara gvaqvs. miT umetes Tanamedrove teqnikis pirobebi, aseTi movl enebi ar unda xdebodes. unda aRiniSnos, rom bol o sami wl is ganmavl obaSi energetikul obieqtebze aTeul obiT kaci damarcxda, maT Soris umravl esoba gardai cval a.

dRevandel, jer ki dev moqmed Taobas sakmaod didi cxovrebiseul i gamocdil eba daugrovda, ramac unda uzrunvel yos momaval i Taobebis sworad aRzrda.

cxadia students swavl is normal uri pirobebi unda gaañdes, rac dafinansebasTan da swor saswavl o programasTan aris dakavSirebul i.

nebismeri studentisaTvis dafinansebis mozieba rTul ia. am saqmeSi mas e.w. "avansis" wesi T, saxel mwifo, kerzo sawarmoo (romelic momaval Si misi samuSao adgil i gaxdeba) da mSobl ebi unda daexmaron. ratom aseTi ganrigi? saxel mwifo yvel a SemTxvevaSi daiinteresebul i unda iyos, rom qveyanas ganaTI ebul i, maRaI - kval ificiuri kadrebi hyavdes, rom ebi c momaval Si misi interessebis gaTval i swinebi T dasaqmdebi an. Tumca biuj etis SesaZI ebl obebi dan gamomdinare srul i finansireba SeiZI eba ver uzrunvel yos. nebismer energetikul sawarmos (da aseve yvel a im organizacias, visac energetikis ganxri T ssvadasxva saxeobis inJiner-energetikosi swirdeba) interessebSi Sedis, drois ama Tu im periodSi, maRaI k-val ificiuri energetikos-inJineri hyavdes, cxadia maTi momzadeba sawarmos damouki debl ad ar SeuZI ia, amitom sawarmom unda daukveTos umaRI es saswavl ebel s. raodenoba aqac SezRudul i iqneba da gani sazRvreba moTxovnis mixedvi T. rCeba mesame kategoria, romel mac damfinansebel i an ver moiZia, an mxol od nawi l obriv, am SemTxvevaSi studenti izul ebul i iqneba, oj axis, an sxva romel imkerzo damfinansebl is xarj ze uzrunvel yos swavl is safasuris gadaxda.

damfinansebel i (saxel mwifo, kerzo sawarmoo, an individi), umaRI es-teqnikuri sasawavl ebel i da studenti deben sammxri v xel Sekrul ebas, sadac mkafiod iqneba Camoyal i bebul i mi zani,

pirobebi da sagarantio normebi. Ti Toeul i damfinansebel i moTxov-naSi uTiTebs, Tu ra saxeobis (mimarTul ebis) special isti unda moumzados umaRI esma saswavl ebel ma. urTierTSeTanxmebis safuZve-l ze gani sazRvreba momzadebis dro da xarisxi. dafinansebis uzrunvel yofis SemTxvevaSi, umaRI esi saswavl ebel i iRebs val debu-l ebias damkveTis moTxovnis Sesabami sad aswavl os da moamzados maRal kval ificiuri special isti (Cvens SemTxvevaSi inJiner-energetikosi).

saswavl o procesis (rogorc Teoriul i, aseve praqtkul i swavl is) damTavrebis Semdeg, kursdamTavrebul i midis damfinansebel is sawarmoSi, gadis winaswar dadgenil sakval ifikacio swavl ebias da iwyebas muSaobas. sammxri vi xel Sekrul ebi s pirobebi dan gamomdinare, axal gazar da inJineri, sakuTari xel fasi dan yovel-Tvi urad iwyebas swavl isTvis aRebul i Tanxis dafarvas.

swavl ebi s aseTi forma, Ti Toeul mxares (students, damfinansebel s da umaRI es saswavl ebel s) aki srebs did pasuxi smgebl obas. gansakuTrebiT didia umaRI esi saswavl ebl is dani Snul eba. gamomdinare iqidan, rom moTxovna maRal i codnis mqone special istis (inJinris) momzadebazea gakeTebul i, unda uzrunvel yos, rogorc Teoriul i aseve sawarmo-praqtkul i swavl ebi s maRal doneze Catareba.

saswavl ebl isTvis, roca amocana cnobi l ia, mas ufl eba unda hqondes abiturientTa miRebis wesi Secval os, kerZod gamomdinare iqidan, rom mi znobrivad maRal kval ificiuri kadri unda moamzados, maRal i donis SerCevi sasual ebac unda gaaCndes.

energetikis fakultetze Semomsvl el studentebs, vidre misaRebi gamocdebi daewyebaT sasual eba unda hqondeT Sexvdnen fakul tetis warmomadgenl ebs (I eqtor maswavl ebl ebs, warCinebul studentebs). gaecnon swavl is programas, Teoriul i da laboratoriul i samuSaoebis mimi dinareobas. sasual eba mi eceT xil vadi CvenebetiT naxon Ziri Tadi energetikul i obieqtebi (el. sadgurebi, qvesadgurebi, e.g. xazebi). gansakuTrebiT mni Svnel ovani auxsan dargis dani Snul eba, sawarmoebis muSaobis principebi, maT Soris finansuri mxare, (imis gaTval i swinebiT, rom Tanamedrove axal gazardebi maqsimal urad midrekil ni arian swrafad dasaqmebaz, material uri da finansuri warmatebebis mi Rwevaze).

pirvel i kursis pirvel semestrSi msmenel ebi miRebul i iqnebian zemot ganxil ul i gacnobiTi programis gavl is Semdgom, anu gasaubreibis safuZvel ze. vinc pirvel i semestrSi masal as gamocdebis Sedegebis mi xedviT daZl evs, swavl as gaagrZel ebs meore semestrSi. vinc ver daZl evs, survil is SemTxvevaSi, meore wel s kvl av eqnebat Cabarebis SesaZl ebl oba.

am sistemiT fakul tetis dekanati ecdeba Searcios misTvis saWi ro kontingenti, romel ic momaval Si damkveTebis moTxovnebis gaTval i swinebiT gaivl i an srul saswvl o programas.

Seni Svna: aqac da sxvaganac igul ixmeba maRal i donis zneobrivi da teqnikuri codnis mqone Sromis moyvare da Tavis qveynis patrioti axal gazrda kaci, radganac dargis da Sesabami sad qveynis ganvi Tarebis udides mi zans, mxol od maRal i codnis da zneobis mqone axal gazrdoba SeZl ebs moemsaxuros.

## 6.2 dasaqmeba

kargi mcodne inJinris samuSaoze mi Reba ormxrivi mogebis momtani unda i yos. mTavaria sawarmos mxridan rogori midgomebi iqneba. pirvel rigSi samuSao adgil i da pirobebi unda Seesabamebodes Tanamedrove moTxovnebs (sisuftave, j ansaRi atmosfero, wesrigi, xel fasis odenoba). Semdgom inJinerma aucil ebl ad unda igrZnos Tavi Semoqmedad, inJinrul i codnis gamoyenebis da ganxorciel ebis avtorad, axal i teqnikis aTvisebis da danergvis Tanamonawil ed. organizaciaSi axal gazrda special istis mosvl a unda niSnades, "did oj axSi" axal i wevris momatebas. man Tavi gariyul ad ar unda igrZnos. masSi konkurents ki ara, aramed im momaval i Taobis warmomadgenel s unda xedavdnen, romel mac droTa ganmavl obaSi mTel i pasuxismgebl obiT unda Cai baros sawarmos awmyo da momaval i. Zvel i da axal i Taobis Serwyma maqsimal urad unda waadges saqmes. bunebrivia axal gazrda special ists Tavi dan ver eqneba is unar-Cvevebi, rac saqmes da sazogadoebasTan urTierTobas SWirdeba. es Cvevebi man TandaTan, Zvel i special istebis daxmarebit unda (ai Tvisos) gamoimuSaos. xol o mas Semdeg, rac ukve srul ad ai Tvisebis masze dakisrebul moval eobas, Tvi Tonve unda gaxdes sxvebisTvis kargi magal iTis mimcemi. samuSao procesis gaumj obesebis organi zatori. teqnikuri nawil is srul yofis Tval sazrisiT SeuZl ia axal i wi nadadebebi waradginos. araa gamoricxul i rom mecnierul i siaxl e danergos da a.S. aqve gvi nda erT mtkvneul saki Txs SevexoT.

umaRI esi kursis damTavrebis Semdeg, kargi moswrebis studentebs xSirad sTavazoben jer e.w. "magistraturaSi", xol o misi damTavrebis Semdgom (mokl e droSi) "doqturanturaSi" Cabarebas. es niSnads Seudges mecnierul muSaobas. TavisTavad es cudi ar aris, magram kvl eviS Sedegad dadginda, rom studentma rac ginda kargad daamTavros umaRI esi skol is Teoriul i kursi, Tu man garkveul i codna da gamocdiI eba, praqtikul saqmanobi dan ar ai Tvis (igul isxmeba ori-sami wl is praqtikul i muSaobis gamocdiI eba, romel im energetikul i an saswvl o-samecniero organi zaci aSi muSaoba), ganskutrebit im ganxrit ra mimartul ebi Tac apirebs mecnierul i kvl evebis Catarebas, kvl eviS Sedegebi susti iqneba.

faqturad aseT dros xSirad xdeba sxvisi naazrevis gadmowera da ara sakuTari kvl evebis Sedegad mi Rebul i daskvnebis mtkicebul eba. mecnierul i muSaobisTvis axal gazrda special isti unda momwi fdes, mas Sexeba unda hqondes, rogorc winamorbedebis mi RwevebTan (meTodebTan, sistemebTan da kvl evebis SedegebTan), aseve Tanamedrove teqnikis da Teoriebis siaxl eebTan. maT Soris bevr rameSi uSual od sakuTari praqtki dan (gamocdil ebi dan) unda ixel mZRvanet os.

rogorc energetikaSi, aseve nebismer sxva dargSi, marTvis axal i wesebis SemoRebis Tanaxmad, erT-erTi gansakuTrebui adgil i axal gazrda kadrebis aRzrdaSi, cxadia I eqtor-maswavl ebl ebs ekuTvniT sakmaod didia maTi wvl il i. imistvis, rom maRal i donis special isti gai zardos, saWiro da aucil ebel ia swori saswavl o programa da kargi momzadebul i I eqtor-maswavl ebl ebi. I eqtor-maswavl ebel Ta sworad SerCeva-momzadeba uaRresad sapasuxismgebl o saqmea. maswavl ebel i garda "sakuTari" sagnis Rrmad codnisa, unda fl obdes metyvel ebis (gadmoemis) karg unars da studentebTan muSaobis fsiqol ogias. man Tavis Tavze ki ar unda "moirgos" saswavl o programa, aramed piriqiT, TviTon unda moergos mas. pedagogika da pedagoguri muSaoba yvel a maswavl ebel ma unda i codes. amasTanave swavl ebaSi mudmivad is siaxl eebi unda Sehqondes, rac axal i teqnikis danergviT da sxvadasxva Teoriebis ganvi TarebiT i qneba gamoweul i.

is, rom I eqtor-maswavl ebl ebma kargad unda imuSaon, amaze ori azri ar arsebobs, magram erT-erTi mTavari sakiTxi normal uri samuSao pirobebis Seqmnaa. kerZod, aris Tu ara I eqciebis kursis Sesabami sad, sal eqcio auditoriebi mowyobil i, (I aboratoriebi, Tval saCinoebeti, kompiuterul i teqnika, praqtkul i samuSaoebis Catarebis adgil i). aris Tu ara pedagogTa anazRaureba Sesabami sad uzrunvel yofil i. erTi si tyvit Tanamedrove swavl is programa, damouki debel i, mudmivad ganaxl ebadi da axal i mecnierul i mi RwevebiT gaj erebul i unda iyo.

umaRI esi saswavl ebl is administarcias (dro da dro) neba da saSual eba unda hqondes, Tavisi I eqtor-maswavl ebl ebi, romel imesazRvargareTis maRal i donis samecniero dawesebul ebebSi miavl inos (institutSi, universitetSi, I aboratoriaSi). maswavl ebel i, romel ic Tavis codnas mudmivad ar imaRI ebs, mal e "berdeba".

### 6.3. dafinanseba

energosistemis marTvis axal i wesebi dan gamodinare, Ti Toeul dargs da maT Soris aucil ebl ad energetikas, sakuTari an Sereul i dafinansebiT moqmedi, rogorc saSual o teqnikuri, aseve umaRI esi saswavl ebl ebi unda hqondes, sadac saswavl o programmebis mTavari moTxovnebi dargis da saerTo j amSi qveynis interessebi dan gamom-

dinare unda xorciel debodes. daTvl adi unda iyos Tu romel energetikul sawarmos, ra droSi, ra donis special istis momzadeba dasWirdeba. amis mixdviT unda izrunos ama Tu im energetikul ma sawarmom, (organizaci am) maTTvis saWiro mcodne special istebis (kadrebis) momzadebis dafinansebi saTvis. ase magal iTad, saqarTvel os energosistemaSi daaxl oebiT aTi aTasi special isti muSaobs. yovel wl iurad energetikul sawarmoebsi, sxvadasxva mizeziT saSual od 3-5 procenti `moZraobaSia", anu Zvel i kadri midis, axal i modis. amdenad sxvadasxva donis inJiner-teqnikuri personal i (saSual od samasi axal i kadri) yovel wl iurad unda momzaddes da dasaqmdes. yovel i ve amaSi igul isxmeba, rogorc Ziri Tadi energetikul i organizaci ebi Tvis kadrebis momzadeba, aseve nebi smieri sxva dargis (mSenebl oba, medicina, sofl is meurneoba da a.S) moTxovnebis dakmayofil eba. Tanamedrove cxovrebis moTxovnebi dan gamodinare energetikos-inJinrebze, moTxovna momaval Si ki dev ufro gai zrdeba. rac mi uTi Tebs im fagtze, rom xarisxi ani momzadebis procesi uwyetad unda mimidinareobdes.

eris ganaTI eba sawindaria TviT qveynis (saxel mwi fos) ganvi Tarebisa. gansakuTrebit es exebaT "mcire" erebs. kacobriobis istoriaSi cnobil ia, rom mcodne, maRal i zneobis mqone eri qmnis maRal kul turas. sazogadoebas sTavazobs axal ideeb. eZebs Ci xi dan gamosaval s. aseTma erma icis, rom mTavari sakacobrio saki TximSvi dobi ani Tanaarsebobis miRwevaa. gaunaTI ebel i, Zal ismi eri Tvi sebebi s mqone erebis Tvi sebaa, samxedro Zi ierebis mopoveba, sxvisi teritoriebis da qonebis daprob-dataceba da sabol oo jamSi damoneba, an ganadgureba. samwuxarod aseTi qveynebi jer ki dev arsebaben, Tumca msofl ios mowinave sazogadoeba, aseT qveynebs sul ufro metad akritikebs da vfiqrobT dadgeba dro, rodesac esa Tu is "samxedro" qveyana sakuTar diqtats ver ganaxorciel ebs. amdenad qarTvel i eris gadarCena ganaTI ebaSi da maRal i zneobis mopovebaSi. maRal i zneoba da ganaTI eba TavisiT ar modis, mas didi Sroma da keTiI i neba sWirdeba.

dRevandel i Taoba, istoriul ad gadamwyet droSi cxovrobs. Tu ramdenad saRad Seafasebs movl enebs, mi Rebs swor gadawyvetil ebebs da maT cxovrebaSi ganaxorciel ebs, amaze i qneba damoki debul i rogorc dRevandel i, aseve momaval i Taobebis bedi. vil ocoT rom dasawyevl i Taoba ar gavxdeT.

#### **6.4. RvawI mosiI energetikosTa dafaseba**

qveynis ganvi Tarebis saqmeSi, el eqtroenergetikas uaRresad mni Svnel ovani adgil i ukavia. mis gareSe vercerTi sxva dargi ver vi Tardeba. TviT energetikis ganvi Tareba cal keul special istebzea

damoki debul i. es i Txovs mudmivad daZabul muSaobas. maT ar pati oben Secdomebs. es saqme aTmagi pasuxi smgebl obaa.

usafrTxoebis Tval sazrisiT dargTa Soris, energetikis dargi, erT-erTi rTul i sferoa. energetikosebi nebsiT Tu unebl ied sakuTar sicocxl es "deben" sasworze. samwuxarod energetikas yovel wl iurad aTeul obiT special istis sicocxl e ewireba. samuSao specifika mudmivad daZabul ia, i Txovs did dakvirvebas da codnas. amdenad am dargis special istebis Sromis da Rvawl is dafaseba aucil ebel ia.

msofl ios sxvadasxva qveynebis gamocdi l ebi dan gamomdinare, pirvel rigSi dargi da dargSi momuSave special istebi, sakuTar ful ad fondebs Tvi Ton qmnian, romel ic SemdgomSi xmardeba iseT RonisZi ebebs, rogoricaa damsaxurebul energetikosTa dafaseba, momaval i kadrebis aRzrda, sportul i da dasasvenebel i kompl eqsebis mowyoba da sxva. garda amisa, erT-erTi mni Svnel ovani fondi, es aris TanamSromel Ta social uri daxmarebis fondi, romel ic mudmivad zrunavs nebismer energetikosze da gansakuTrebiT pensiaSi gasul yofil TanamSroml ebze.

sabWoTa periodSi, TiToeul i sawarmo, an organizacia, ZiriTadar saxel mwifo sakuTreas warmoadgenda, mSromel Ta xel fasebidan garkveul i procentis dakavebis safuzvel ze, kerZod social uri uzrunvel yofis dazRvevis fondis mSveobiT, xdeboda pensiaSi gasul i TanamSroml ebi pensiiT uzrunvel yofa, sadac gaTval i swinebul i iyo muSaobis staji da sxva damsaxurebebi. marTal ia pensioneri amiT ver mdidrdeboda, magram minimal ur sayofacxovrebo moTxovniI ebebs ikmayofil ebda.

dRevandel sinamdvil eSi arsebobs saxel mwifo pensia, romel ic ZiriTadar moxucebul obis asaks miRweul moqal aqeebs urigeben. am pensiis msyidvel obiT unari ufro mcirea, vidre sabWoTa periodis. es Tanxa saarsebo minimumze dabai ia, faqturad amas cxovreba ar hqvia, es ufro gaZI ebazea gaTvl il i. el eqtroinJiners, romel mac ormoci wel i rTul samuSaoze gaatara, pensiaSi gasvl is Semdgom, faqturad siRaribeSi uwevs cxovreba. amis gamo Rvawl mosil, asakian TanamSroml ebs eSiniaT pensiaze gasvl a, maSin rodesac ganvi-Tarebul i qveynebis anal ogiuri special obis mqone TanamSroml ebs piriqiT uxariaT. maTi pensiis odenoba imdenad didia, rom garda sayofacxovrebo pirobabis gaumj obesebisa, saSual eba eZI evaT sxvadasxva qveynebSi imogzauron, SviI ebs daexmaron, momvl el ebi daiqiraon, Raribebs daexmaron da sxi. erTi si tyiT saamuri cxovrebis, anu bednieri siberis dro udgebaT.

aris Tu ara Sesazi ebel i saqarTvel os energosistemaSi da saer Tod qveyanaSi anal ogiuri pirobabis Seqmna? vfiqrobT, rom aris.

energosistemis marTvis axal i wesebis Tanaxmad, TiToeul i TanamSromel i, romel ic dasaqmebul i iqneba energetikul sawarmosi,

muSaobi s dawyebi s dRi dan, rogorc minimumi auci l ebl ad unda zrunavdes sami Ziri Tadi fondis: j andacvis, urTierTdaxmarebis da sapensi o fondebis Sesaqmnel ad. am fondebis Seqmna Sei ZI eba, rogorc admisi nistraci asTan urTierTobi T, aseve mis gareSec.

am fondebis finansirebis wyaro Sei ZI eba i yos:

1. Ti Toel i TanamSroml is Senatani. (yovel Tviuri xel fasi dan, garkveul i procentis gadaxda).
2. (SeTanxmebis SemTxvevaSi) sawarmos wl iuri mogebi dan garkveul i wil i.
3. sxvadasxva sai nvesticio fondi, sadazRvevo fondi, saxel - mwi fo xazina da a.S.

saxel mwi fo di axac dainteresebul i unda i yos Tavi si moqal aqeebi s keTi l dReobi T, im moqal aqeebi s vinc saerTo dovl aTi sa da myari ekonomiuri bazis Seqmnas, maval i aTeul i wel i moaxmara - es maT dai msaxures.

aqvs Tu ara Sesazi l ebl oba nebi smi er energetikul sawarmos, daexmaros Tavis TanamSroml ebs zemoT naxsenebi fondebis SeqmnaSi?

saxeobaTa mi xedvi T, el eqtroenergetikaSi sami saxi s sawarmo muSaobs: el eqtroenergiis warmoeba (generacia), el eqtrogadacema-dispetcerizacia da gamanawi l ebel i, anu gadamyi dvel i kompania. Ti Toeul i sawarmo Tavis Semosaval s, warmoebul i, gatarebul i da real izebul i el eqtroenergiis safasuris xarj ze i Rebs. nebi smi eri maTgani mogebazea dagegmi l i. iyo wl ebi (1993-2007), rodesac energetikul i sawarmoebi Tavisi kuTvni l i Semosaval is 30%-ze mets ver i Rebdnen. nergetikosebis saxel faso daval i aneba aTeul mil onebs Seadgenda. dRes es mdgomareoba Secvl il ia. Ti Teul i sawarmo, Ti Toeul i TanamSroml i droul ad i Rebs srul kuTvni l Semosavl ebs. es ki imis saSual ebas i ZI eva, rom Sromi Ti kol eqtivis gadawyvetil ebi T, administraci asTan SeTanxmebi T, energetikul sawarmosa da mis TanamSroml ebs, SeuZI iaT garkveul i Tanxebi, survil is DSemTxvevaSi, sapensi o fondSi gadaricxon. sapensi o fondis si ZI iere gansazRvrav s Ti Toeul i pensioneris yovel Tviuri sapensi o Semosaval s. rac ufro didi iqneba yovel Tviuri da yovel wl iuri Senatanebi, mi T ufro gaizrdeba fondebis Semosaval i da Ti Toeul i pensioneris sargo.

rogorc zemoT aRvnisNeT, Tu energetikul i sawarmoebi mogebaze muSaoben, maT auci l ebl ad SeuZI iaT daexmaron sapensi o fonds. Sesazi ebel ia kanonSi damatebi Ti cvl il ebebis (debul ebebis) Setana gaxdes saWiro, rac sazogadoebi sa da xel isufl ebi s keTi l nebazea damoki debul i.

kvl evis srul yofis mi zni T, vidre uSual od saqarTvel os energosawarmoebis TanamSroml ebi s sapensi o fondis SemuSavebaze gadaval T, auci l ebel ia gavecnoT msofl i os sxvadasxva qveynis sapensi o fondebis muSaobi sa da moqmedebis principebs, rac aqturad

dagvexmareba saqarTvel os energetikaSi momuSave inJiner-teqnikuri personal iSTvis pensiIT uzrunvel yofis saukeTeso variantebis sworad SerCevaSi.

sxvadasxva qveynebis magal iTebis ganxi l vis Sedegad Cveni yuradReba SeCerebul i iqna ramodenime maTganze. am Tval sazrisiT erT-erTi gamorCeul ia cil es varianti, romel ic magal iTi gaxda laTinuri qveynebisa da aseve sxva qveynebis (yazaxeTis, pol oneTis, ungreTis, amerikisa da nawi l obriv germaniis) sapensio fondebis axal i principiT Camoyal i bebis saqmeSi, SeiZI eba iTqvas faqtobrivid "axal i sityva" aRmoCnda.

1981 wel s cil eSi sapensio reforma Catarda. am dros qveyana maRaI i inflaciita da saxel mwifo biuj etis deficitiT xasiAT-deboda. Sesabami sad sapensio anazRaurebac dabal i iyo, umuSevrobam piks miaRwi. safondo da sainvesticio fondebis TiTqmisi ar arsebobda. sawarmoebis umrvl esoba gadasaxadebs ver ixida. am rTul vi TarebaSi mcodne adami anebma Seqmnes arasaxel mwifo sapensio sistema, roml is ZiriTadi maxasiaTebi ebi iyo Semdegi:

1. msurvel i aucil ebl ad saxel mwifo, an arasaxel mwifo sapensio fondis wevri unda yofil iyo, sadac yovel Tvi urad gadari cxavda xel fasis 10 %-s;
2. sapensio fondebis brunvis Sedegad Semosul i mogeba individual uri angariSebis damatebiT wyaros war moadgenda;
3. saxel mwifos mxridan dasaSvebad mi aCndaT sagadasaxado SeRavaTebiT sargebl oba;
4. msurvel s ufl eba hqonda (aqvs) Tavisufal i arCevani gaekeTebina, Tu romel fondSi unda gawevri anebul iyo;
5. erTi fondi dan meoreSi gadasvl a Tavisufi ad SeiZI eba;
6. muSa-mosamsaxure TviTon wyvets, Tu rodis unda gavi des pensi aSi;
7. yovel 4 TveSi erTxel sapensio fondis wevri misi ful adi angariSiS mdgomareobis Sesaxeb srul informacias i Rebs.

postsabWoTa sivrceSi cil es metodis mixedviT, sapensio sistema erT-erTma pirvel ma yazaxeTma, Camoayal i ba, roml is damaxasiaTebel i faqtorebi Semdegia:

yazaxeTSi saxel mwifo sapensio fondi, sapensio anazRaurebis saxel mwifo centra Secval a, romel mac mTI i anad moi cva qveynis sapensio saqmi anoba.

saxel mwifo sapensio centris (SemdegSi ssc) muSaoba awyobil i a individual ur sapensio angariSebze. es sistema ufro misaRebad miaCniAT, vidre saxel mwifo fondSi yovel Tviuri gadasaxadebis gadaxda. sakonraqto pirobebSi ssc exmareba kerzo sapensio fondebisac.

yazaxeTSi arasaxel mwifo sapensio fondis muSaobas, fasiani qaRaI debis erovnul i komisia aregul irebs, romel ic axorciel ebs licenzi rebas, aqivebTan mi marTebaSi akontrol ebs kompaniebis

muSaobas. yazaxeTis erovnul i banki aregul irebs im Semnaxvel i bankebis muSaobas, roml ebic TanamSroml oben sapensi o fondebTan (faqtobrivid menej eris rol s asrul ebs), Sromisa da socuzrunvel yofis saminstrosTan arsebul i, erovnul i sapensi o samsaxuri, akontrol ebs da aregul irebs sapensi o fondebis Sevsebas.

yazaxeTSi moqmedebaSi a sapensi o anazRaurebis saxel mwifo baza, romel ic uricxavs Tavis kuTvn i pensias yvel as, vinc sapensi o asaks mi aRwi a. sabaziso pensiis sistemis danergva xel s uwyoobs "samdonian" sapensi o uzrunvel yofis sistemaze gadasvl as. pirvel i done aris sapensi o bazis Seqmna, meore done - es aris pensiis danamati "sol idarul i" sistemidan. mesame done gul isxmobs keTi i nebi T damatebi T anazRaurebas da aseve sxvadasxva profesiul i kavSi rebi dan sapensi o gadari cxvebs.

germaniis sapensi o model i avstriis, ital iis, safrangeTisa da umravl es dasavl eT evropis qveynebi sTvisaa damaxasi aTebel i. germaniaSi wl ovani adami anebis sapensi o dacvis principebi erTmaneTisagan gansxvavdeba, rogorc finansi rebis metodi T, aseve daxmarebis gawevis formi T da Tvi T saorganizacio strukturi Tac. principebis sxvadasxvaobi s mi uxedavad wl ovan adami anTa sapensi o dacvis sistema Ziri Tadad sam safexurs eyrdnoba.

pirvel safexurs ganekutvneba yvel a is (cal keul i) sistema, romel ic funzioni rebs sakanonmdebl o normebi T da saval debul od iTvl eba zogiert gansazRvrul pirTa rgol Si. germaniaSi aseTi tipis oTxi saval debul o sistema arsebobs.

pirvel safexurs ganekutvneba yvel a is (cal keul i) sistema, romel ic funzioni rebs sakanonmdebl o normebi T da saval debul od iTvl eba zogiert gansazRvrul pirTa rgol Si. germaniaSi aseTi tipis oTxi saval debul o sistema arsebobs:

1. kanoni T dadgenil i sapensi o dazRveva, romel ic muSebi sa da mosamsaxureebisTvis auci l ebel sistemad iTvl eba;
2. moxel eTa sapensi o uzrunvel yofa, romel ic saxel mwifo moxel eTa auci l ebel sistemad iTvl eba;
3. moxucebul obis daxmareba (pensia) fermereebisTvis (miw is muSakebisTvis), romel ic yvel a fermeris (miw is muSakis) da maTi oj axis wevrebis auci l ebel sistemad iTvl eba;
4. profesiul i j gufebis (eqimebi, aFTiaqarebi, veterinarebi, arqiteqtorebi, advokatebi, notariusebi da sxva) sapensi o uzrunvel yofa.

moxucebul obis meore safexuris dacvas ganekutvneba is kategoria, romel Ta uzrunvel yofas sawarmoebi ganapi robeben. sawarmoebi Tavis TanamSroml ebs pensiaze gasvl is dros damatebi T anazRaurebas uweseben.

mesame safexuri - es aris pensionerTa pensiis (danamatis) gazrda arasaxel mwifo sapensi o fondidan.

germaniis samsafexurianma sistemam, romel ic sxvadasxva dadebit meqani zms Seicavs, (kerZod Tanxebis ganawil ebisa da Sevsebis swor meqani zms) kargi avtoriteti moi pova da gavrcel eba hpova maval qveyanaSi.

## 6.5. sapensio aqtivebis gamoyeneba da marTva

Aarasaxel mwifo sapensio aqtivebi, romel ic grovdeba sapensio fondebSi, SesaZI ebel ia gamoyenebul i iqnas sainvesticio moRvaweobis gansaxorciel ebl ad. fondis administraciis muSaoba (Tavisi wevrebis wi naSe) did pasuxismgebl obasTanaa dakavSirebul i. maTi saqmi anoba maval ferovania, maT Soris:

1. investireba (arsebul i kanonis moTxovnebis mixedvi T), romlis daniSnul eba fondis wevrebis Semosavl ebis ki dev ufrro gazrdaa;
2. gansazRvrul droSi saxel Sekrul ebo moTxovnebis Sesrul eba, romlis moTxovnaa wevrebisTvis erTj eradi sapensio gadaxdebis ganxorciel eba;
3. si cocxl is bol omde pensiis dazRvevis anazRaureba, si kvdil is an dai nval idebis SemTxvevaSi fondis wevrebsa da sadazRvevo organi zaci ebs Soris dadebul i xel Sekrul ebebis pi roebis mixedvi T anazRaureba;
4. profesiul i administraciebi sa sarekl amo saagentoebis mom saxurebis anazRaureba, roml ebi c dakavSirebul i arian sapensio fondebis moRvaweobasTan da aseve kanoniT nebadarTul i damatebiTi informaciebis gamoqveynebasTan;
5. sapensio fondebis aqtivebis marTvis periodSi, damsaxurebul i TanamSroml ebis saxel faso anazRaureba da dajil doeba;
6. Semnaxvel i personal is mom saxurebis saxel faso anazRaurebis gaweva;
7. sapensio fondebis muSaobi (gegmiuri) auditorul i Semowmebis mom saxurebis gadasaxadebis gadaxda;
8. fasiani qaRal debiT movaWre pi rebis, aRricxvis da registri rebis, sapensio fondebis aqtivebis, sakutrebis ufl ebisa da sxva mom saxurebis anazRaureba;
9. sxvadasxva mom saxurebis anazRaureba, romel ic gaTval i swinebul ia kanoniT arasaxel mwifo sapensio fondis normebiTa da wesebi T. sxva mi znebiT sapensio aqtivebis gamoyeneba i krZal eba.

yovel i ve zemoTqmul idan gamodinare, SeiZI eba davaxasi aToT arasaxel mwifo sapensio fondebis Seqmnis ZiriTadi saki Txebi da buneba, kerZod:

1. sapensio fondis Seqmna TiToeul i normal uri qveynisa da normal uri sazogadoebis aucil ebel i pi roba xdeba;

2. sapensio fondis kargad (an Tundac damakmayofil ebl ad) muSaobis erT-erT aucil ebel i da gadamwyeti faqtoria, mudmivi finansuri wyaroebiT uzrunvel yofa;
3. finansuri wyaroebi damoki debul ia sapensio fondis wevrTa pirad Senatanebze, sainvesticio brunvi dan mi Rebul Semosavl ebze, wl iur mogebaze, msofl i os sxvadasxva qveyni sa da saerTaSoriso saqvel moqmedo organi zaci ebi s daxmarestabe, sakuTari saxel mwifos daxmarestabe, sapensio sadazRvevo kompaniebis arsebobaze da maT muSaobaze.

saqarTvel os energetikul i sawarmoebis inJiner-teqniki kuri personal is is nawili, romelic sapensio asaks aris mi Rweul i, mokl ebul ia im sikeTeebs, rac msofl i os mowinave qveynebis pensionebs gaaCni aT, amitom aucil ebel ia am mimarTul ebi T gatar des reformebi.

marTvis axal i wesebis Tanaxmad, energetikul sawarmoebsi momuSave inJiner-teqniki kurma personal ma saswrafod unda izrunos:

- a) arasaxel mwifo sapensio fondis Seqmnaze;
- b) sapensio sadazRvevo kompaniis Seqmnaze;
- c) damatebiTi finansuri wyaroebis mopovebaze.

Cvens SemTxvevaSi sapensio fondis Seqmnisa da dafinansebis erT-erTi mTavari wyaro inJiner-teqniki kuri personal is piradi Senatanebi unda i yos. Tu ramdeni procenti unda gadaricxos yovel Tviuri xel fasi dan, am saki Txs erTobl ivad aTanxmeben momaval i pensionebei da sapensio fondis administracia.

svvadasxva qveyni magal iTze umetes SemTxvevaSi yovel Tviuri Sesatani Tanxis saSual o sidide xel fasis 10%-iT gani sazRvreba. es gamocdi l eba aprobi rebul ia maval qveyanaSi. Tumca Cvens SemTxvevaSi es sidide svvadasxva faqtorzea (xel fasis sidide, mudmivoba, premireba da svva) damoki debul i. saqarTvel os energosawarmoebsi momuSave inJiner-teqniki kuri personal is yovel Tviuri xel fasi gacil ebi T ufro nakl ebia, vidre evropisa da amerikis qveynebsi momuSave anal ogiuri kadris. amitom mxol od xel fasis safuzvel ze arasaxl mwifo sapensio fondis Seqmna did efeqts ver iZI eva. Catarebui kvl evebis Sedegad mivediT im daskvnamde, rom aucil ebel ia damatebiTi Semosavl ebi, erT-erTi aseTi wyaro sawarmoebsi wl iuri Semosavl idan, kerZod, wminda mogebi dan garkveul i procentis gadaricxva unda i yos. ratom wminda mogebi dan?

saqme issaa, rom ama Tu im sawarmom wl is ganmavl obaSi, Tu kargad imuSava da maqsimumi Semosaval i miRo, amaSi "I omis wil i", cxadia, SromiT kol eqtivs (mis TiToeul wevrs) ekuTvnis. aqedan gamoddinare wevrebs ufl eba aqvT, mesakuTres mosTxovon wminda mogebi dan mogebis wil i.

Tu saqmes progresul ad SevvedavT, nebis mieri mesakuTre (kerzo, Tu saxel mwifo), cxadia, dainterebul i iqneba, rac SeiZl eba meti

Semosaval i, meti mogeba mi i Ros. Tu am mogebis si di de Sromi Ti kol eqtivis karg muSaobazea damoki debul i, mesakuTre yovel Tvis daTanxmdeba wmi nda mogebi dan garkveul i procenti (procentis si di de erTobl ivad unda gani sazRvrros) inJiner-teqnikuri personal is sapensio fondSi gadari cxos. es praqti ka saqarTvel oSi j erj erobiT ar aris mi Rebul i, magram es aucil ebl ad SemosaRebia. mas maval mxrivi dadebi Ti mni Svnel oba aqvs, efeqt i sakmaod maRal i iqneba.

arasaxel mwifo sapensio fondis finansirebis mesame wyaro fondSi dagrovil i Tanxebis kvl av brunvaSi e.w. investiciebis saxiT gamoyenebaa. fondis administracias SeuZl ia (wevrebTan konsul taciebis da SeTanxmebis mi RweviS SemTxvevaSi) dagrovil i Tanxebe mmarTos ama Tu im momgebi ani saqmisi dasafinansebl ad, sai danac SeuZl ia kargi mogeba mi i Ros.: magal i Tad romel im hesis mSenebl obaSi da a.S.

meoTxe wyaro \_ saerTaSoriso fondebTan TanamSromi obiT mi Rebul i Semosavl ebi SeiZl eba gaxdes, (am meTods sazRvargareTiS arasaxel mwifo sapensio fondebi Zal i an moixerxebul ad iyeneben).

mexuTe wyaro \_ arasaxel mwifo sapensio fondebis sadazRvevo kompaniebis daxmarebaa. saqarTvel oSi j erj erobiT didi masStabis sadazRvevo sapensio fondebi ar Camoyal i bebul a, magram es saki Txi uaxl oes momaval Si gadawydeba, anu drois ambavia.

### **meeqvse Tavis daskvna**

rogorc wina Tavebis ganxil vis dros aRvnisneT, energetkul i sawarmoos ganvi Tarebis safuZvel i maRal kval ificiuri inJiner-teqnikuri personal is momzadebaa.

el eqtroenergetikaSi marTvis axal i sistemebis danergvis warmatebiT ganxorciel eba swored kadrebis momzadebis xariszea damoki debul i. dRes saqarTvel oSi politikuri, ekonomikuri, fsiqoliogiuri da TviT TaobaTa Soris gansxvavebul i Sexedul ebaTa gamo, j er ki dev ar aris Camoyal i bebul i maRal kval ificiuri kadris momzadebis srul yofil i meTodika. cxadia amas dro swirdeba, magram ra qnan sawarmoebma da maT Soris enpergetikul ma organizeciebma, romel Tac bol o 20 wl is ganmavl obaSi SeiZl eba iTqvas ar aqvt saSual eba mcodne kadrebiT daakompl eqton TavianTi sawarmoebi. kadrebis deficitis mizezi aris Semdegi: TaobaTa cvl a (rac yvel a qveyanaSi gardauval ia), reformebis Sedegad maval i special istis usafuZvl od daTxovna da mesame, inJinrul i codnis aTvis sebs sirTul e. mai ncdamainc ver vityiT, rom axal gazrdobas didi survil i hqondes es rTul i special oba ai Tvis os, mi Tumetes roca ver xedavs, sakuTari Sromis dafasebis Sedegs, perspektivas da gansakuTrebiT sapensio asakSi gadasvl is faqts, sadac ase Tu gagrZel da, SeiZl eba saarsebo wyaros gareSec ki darces.

sayuradReboa rom el eqtroenergetikas yovel Tvis gaačni a rogorc kadrebis momzadebis, aseve maRal i anazRaurebis micemis da kargi sapensio fondis Seqmnis finansuri SesaaZI ebl oba.

am TavSi martivad, magram mizanmi marTul ad aris Camoyal ibebul i, rogorc kadrebis momzadebis sqema, aseve Rvawl mosil adami anTa dafasebis SesaaZI ebl oba. kamaTi, azrTa gacvl a-gamocvl a ra Tqm unda SeiZI eba, mTavaria energetikul ma sazogadoebam (mecnierebma, moqmedma energetikosebma, kanonmdebel da aRmasrul ebel ma organoebma) bol osdabol os unda daZI ion is manki eri Tvi sebebi, rac dRemde borki l ad moyveba dargs.

KerT-erTi umniSvnel ovanesi saqmea kadrebis momzadeba da daostateba. oTxmocdTian wl ebSi sabWoTa sistemi dan gamosvl a rusebis siZul vil iT ki ar iyo nakarnaxevi, aramed pol itikuri da ekonomikuri Tavisufi ebis miRwevis mizniT. Tu Cvenma Taobam dargebis ganvi Tarebaze ver izruna, ver dicva sakuTari ufl ebebi, maSin ra gansxvavebaa diqtatori rusi iqneba Tu qarTvel i.

axal gazrda kadrebis maRal doneze momzadeba da maTTvis normal uri samuSao pirobebis Seqmna aucil ebel ia, Tundac im faqtidan gamomdinare, rom saqarTvel oSi energetikis ganvi Tareba (romel ic mcodne kadrebza damoki debul i) gardauval ia. el eqtro-energia ara marto pirdapiri mniSvnel obiT gamoi yeneba, aramed rogorc finansuri Semosavl is erT-erTi ZI ieri wyaro.

gamomuSavebul i el eqtroenergiis ZiriTad wyarod hidro resursi rCeba, romel ic amavdroul ad ekol ogi urad suftaa da SedarebiT nakl ebi ziani s miyeneba SeuZI ia garemo bunebisTvis da mosaxl e-obisTvis (Tuki normebi iqneba dacul i).

inJinrul i codnis miReba da Semdgom aTeul i wl ebris ganmav- I obaSi am dargSi muSaoba didi sapasuxismgebl o da sapatio saqmea. amitom am dargis muSakTa, rogorc samuSao pirobebi, aseve sapensio periodi unda iyos dafasebul i da uzrunvel ofil i.

el eqtroenergetika nebis mieri sxva dargis ganvi Tarebis erT-erTi mTavari wyaroa, rac kidev ufrO amyarebs sakuTar poziciebs.

axal i sapensio sistemis Camoyal ibeba diametral urad cvl is energetikasi momuSave kadrebis damoki debul ebas. misi efeqti imdenad didi iqneba, rom misabazi magal iTi gaxdeba sxva dargebisTvis sac, amdenad es saqme saSuria.

## saerTo daskvna

energetika rom qveynis ganvi Tarebis safuZvel ia, amaze aravin daobs. ufro metic, igi erovnul i usafTxoebis rangSia ayvanil i, ra mdgomareobaa saqarTvel oSi. pi rvel TavSi warmodgenil i dokumenturi masal is safuZvel ze SeiZI eba iTqvas Semdegi:

saqarTvel oSi el eqtroenergiis warmoeba daiwo mecxramete saukuni s meore naxevarSi, ramac cxovel i interes gamoiwvia uaxl oes momaval Si el eqtroenergia gaxda nebismeri sxva dargis ganvi Tarebis safuZvel i. aRizardnen adgil obrivi kadrebi. qarTvel ma inJiner-teqnikurma personal ma damouki debi ad aiTvsa el eqtro-sadgurebis, qvesadgurebis, el eqtrogadacemis xazebis proeqti reba, mSenebl oba, montaj-gawyoba da eqspl uatacia. 1950 wl i saTvis qveynis erTiani energosistema mil iard kil ovatsaaTze met el eqtroenergiis gamoi muSavebda. saqarTvel om ganvi Tarebis piks 1989 wel s miaRwi, roca dadgmul i simZI avre 4000 megavats, xol o gamomuSaveba 14 mil iard kil ovatsaaTs aRemateboda. erTiani sabWoTa kavSir is daSi is Sedegad daiSal a erTiani energosistemac. saqarTvel os energosistema am faqts moumzadebel i Sexvda, ris gamoc arsebul i simZI avreebi da Sesabamisad gamomuSavebac ganaxevrda. Sedegad, Catarebul ma reformebma dadebiti Sedegi ver gamoiRo. generaciis sadgurebisa da el eqtrosistemi sadmi gadamyi dvel i kompaniebis mxridan finansurma daval i anebam 1,5 mil iard dol ars gadaawarba. saxel mwifo sakuTreba kerzo kompaniebs gadaecaT (garda el eqtro-sistemi sa). tarifebis si dide 1990 wel Tan SedarebiT 200%-iT (da metiT) gai zarda. bol o 20 (oci) wl is ganmavl obaSi raime seriozul i simZI avreebis aTviseba ar ganxorciel ebul a. el eqtroenergiis yidvagayidva ver gadavi da Tavisufal i bazris principze. administraciul i mmarTvel oba kvl av sabWoTa sistemiT xorciel deba (erTpis rovnul ad). profesiul i kadrebis deficit yovel wl iurad izrdeba. bunebri vi aseT pirobebSi dargis gaZI ierebaze l aparaki zedmetia. saWiroa fundamentaluri cvl il ebebi.

warmodgenil ma mecnieruma naSrromma ganapiroba saqarTvel os el eqtroenergetikaSi marTvis axal i sistemebis damuSaveba. SemuSavebul i iqna axal i metodebi da model ebi. TiToeul i maTgani Rrma kvl evis Sedegia. naSrromis mTavari amosaval i wertil i saqarTvel os energousafrTxoebis uzrunvel yofa iyo, roml is miRweva axal i simZI avreebis aTvisebaze, el eqtroenergiis Tavisufal i bazris principiT valrobaze, administraciul i marTvis axal model ze, inJinerTa momzadebis axal metodze, Rrawl mosil energetikosTa arasaxel mwifo sapensio fondis Seqmnaze da j amSi, xel Semwyobi pol itikis gatarebazea damoki debul i. TiToeul i saki Txi, Tavisi sirTul idan gamodinare, seriozul Seswavl as da special ur

mi dgomas saWi roebda. gamomdinare aqedan, Catarda xangrZl i vi kvl eva, ris Sedegadac Ti Toeul i Tavis mi xedvi T mi vi ReT Semdegi daskvna:

1) saqarTvel oSi axal i simZl avreebis aTvi seba hidroresursebi sa da naxSiris bazaze unda ganxorci el des. el eqtrosadgurebis mSenebl oba unda Catardes geol ogi is da ekol ogi is normebis srul i dacvi T i se, rom gaTval i swinebul i iqnas adgil obrivi mosaxl eobis social -ekonomi kuri interessebi. Senarcunebul i iqnas kul turul i da sul ieri memkvi dreoba. axal i simZl avreebis mSenebl obaSi, mTavari rol i saxel mwifos (rogorc aqciebis umetesi nawil is mesakuTres) unda ekuTvnodes. mSenebl obis dafinansebaSi da Semdgom wil obrivad sakuTrebis mi RebaSi, upiratesoba sakuTari qveynis moqal aqeebs (da maT Soris, energetikosebs) unda eZl eodes. aseTi metodi qveyanaSi saSual o fenis Seqmnas Seuwyobs xel s. axal i simZl avreebis aTvi seba, mesame TavSi Camoyal ibebul metodi kas unda emyarebodes, ris mi xedvi Tac yovel 5-10 wel iwadSi saSual od 2,5 aTasi megavati unda Seematos el eqtrosistemas, sai danac Semosaval i saSual od 1,4 mil iardi lari iqneba. dargidan Semosul i Semosavl ebis didi nawil i qveyanaSi unda rCebodes.

2) dargis ganviTarebis saqmeSi erT-erT mtki vneul mxares sawarmoebis administrreibis arsebul i forma warmoadgens, romel ic kvl av erTpironul gadawyetyl ebebs efuzneba. meoTxe TavSi warmodgenil ia energetikul i sawarmoebis administrreibis axal i forma, rac sakvanzo sakiTxebis farTo masStabSi (inJiner-teqnikuri personal is warmomadgeni ebis monawil eobiT) ganxil vas gul isxmobs. marTvis aseTi forma energetikul i sawarmos teqnikur uzrunvel -yofas da maqsimal ur finansur mogebas ni Snavs. marTvis aseTi wesi saj aroobazea damyarebul i, rac korufcias da cal keul pirTa interessebs gamoricxavs. mesame TavSi srul yofil ad aris aRwerili am sqemis muSaobis forma da upiratesoba.

3) el eqtroenergiis warmoebis mTavari daniSnul eba (pirdapi ri mni Svnel obiT) momxmaribel Ta motxovnebis dakmayofil ebaa, xol o mwarmoebel Ta (generacia, gadacema, dispetcerizacia, ganawil eba) interes i maqsimumi Semosavl is miRebaa. msofl io praqtiki dan gamomdinare, el eqtroenergiis yi dva-gayi dvis ssvadasxva wesi arsebobs. Cvens SemTxvevaSi upiratesoba Tavisufal i bazris princips eZl eva. yi dva-gayi dvis kerzo saaqcio sazogadoeba mwarmoebl ebs, gadami dvel ebs da momxmaribel ebs (saxel Sekrul ebo SeTanxmebis safuzvel ze) konkurenciis wesis pirobebSi srul ad uzrunvel yofs, rogorc misaRebi fasebiT, aseve maral i donis momaxureobiT. am SemTxvevaSi monopol izmi, uxarisxo denis miwodeba da momaxurebis dabal i kul tura miuRebel ia. yi dva-gayi dvis aseTi metodi dargis ganviTarebis myari safuzvel i xdeba.

4) swori administraciul i marTva, nebismeri sawarmos stabi- luri ganviTarebis sawindaria. Tu Ti Toeul i wevris Semoqmedeba,

interesi da swrafva Tanxvedria mmarTvel i rgol is gadawyvetil ebebis, Sedegi yovel Tvis ukeTesi a. iseTi sakvanzo saki Txebi c, rogoric sawarmos mizani, samuSaos specifiki s Seswavl a, kvartaluri da wl iuri angariSebis ganxi l va, mogebis mi Reba da ganawi l eba, sagadasaxado sistemis damuSaveba da xarisxis menej mentis danergvaa, mxol od erTi kacis (vinc ginda iyos), an j gufis gadasawyveti ar unda iyos. rac ufro meti warmomadgenel i mi i Rebs monawi l eobas (anu erT sistemaSi mova) ise, rom qaosSi ar gadai zardos, mi T ufro meti optimal uri samoqmedo gegma da Sesabamisad kargi Sedegi mi i Reba.

5) Tanamedrove cxovrebaSi el eqtroenergetikul i sawarmoebis (da aseve sxva dargebis) mudmivad mzardi winsvl is uzrunvel yofis faqtori maRal kval ificiuri kadrebis (inJiner-teqnikuri personal is) momzadebaa. Tu sawarmos (organi zacias) am nawil Si Seferxeba aqvs, is yovel dRiur konkurencias ver gauzl ebs, amdenad am naSromSi SemoTavazebul i swavl ebis formis mi Reba warmatebis mi saRwevad aucil ebel ia. is vinc Tavis droze ar zrunavs TanamSromel Ta normal uri samuSao pirobebis Seqmnaze, maRal i donis anazRaurebaze da sapensio fondis Seqmnaze, warmatebebis didi imedi ar unda hqondes. arasaxel mwifo sapensio fondebis Seqmna, romel ic am Tavis erT-erTi mni Svnel ovani saki Txia, aucil ebl ad gadasawyvetia. am saki Txia mesakuTre Tvi Ton unda iyos dainteresebul i, rac SemdgomSi sawarmos da mTI i anobaSi dargis ganvi Tarebis erT-erTi mastimul irebel i faqtori gaxdeba.

zemoT CamoTvi il saki TxTa gadawyvetis Sedegad vRebul obT, qveyni s energetiki s usafrTxoebis uzrunvel yofas, kerZod, yovel xuT-aT wel iwadSi simZl avreebis mateba 2,5 aTasi megavati T gani sa-zRvreba, gamomuSavebul i el eqtroenergi i s yi dva-gayi dva Tavisufal i bazris principi T ganxorciel deba, administrirebis swori forma Camoyal ibdeba, swavl ebis da dasvenebis normal uri pirobebi Seiqmneba da Tu yovel i ve amis pol itikuri neba iarsebebs, dargis ganvi Tarebas win veraferi daudgeba.

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